

Lambeth Together Care Partnership Public Forum and Board Meeting in Public

Thursday 03 September 2026, 1:00pm – 4:00pm

AGENDA

THIS MEETING IS ONLINE ONLY

[PLEASE JOIN THE MEETING HERE](#)

Members of the public are welcome and encouraged to attend the Public Forum and observe the Board Meeting.

Agenda Item No. and Time	Agenda Item Title	Attachment / Supporting Information	Agenda Item Lead
1 p.m.	Public Forum		
60 mins	Welcome and introductions The Public Forum and how to take part Questions from the public		
2 p.m.	Board Meeting in Public		
1.	Introductions Welcome, introductions and apologies.		Dr Di Aitken <i>Co-Chair</i>
2.	Declarations of Interest Members of the Board are asked to declare any interests on items included in this agenda.		Dr Di Aitken <i>Co-Chair</i>
3.	Review of Minutes Members of the Board are asked to approve minutes and review any matters arising from the Lambeth Together Care Partnership Board meeting in public on 11 June 2026.	Paper enc.	Dr Di Aitken <i>Co-Chair</i>
4. 2:05pm (10 mins)	Place Executive Lead Update Members of the Board are asked to receive an update on key developments since the	Paper enc.	Andrew Eyres <i>Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council and South East London Integrated Care Board</i>

Agenda Item No. and Time	Agenda Item Title	Attachment / Supporting Information	Agenda Item Lead
	last Lambeth Together Care Partnership Board meeting in Public on 11 June 2026.		
5. 2:15pm (10 mins)	Lambeth Together Oversight Group (LTOG) Update Members of the Board are asked to note the report from the Lambeth Together Oversight Group and the associated Integrated Assurance Report.	Paper enc & att.	Warren Beresford <i>Associate Director, Health & Care Planning and Intelligence</i>
6. 2:25pm (10 mins)	Lambeth Together Primary Care Commissioning Committee (PCCC) Update Members of the Board are asked to: - Note and support the content of the slide pack; & - Ratify decisions made at the Primary Care Commissioning Committee on 15 July 2026.	Paper enc.	Oge Chesa <i>Director of Primary Care and Transformation</i>
7. 2:35pm (35 mins)	Living Well Network Alliance (LWNA) Update Members of the Board are asked to: - Consider the information provided in the presentation on the impact of the LWNA and planned developments of community mental health services; & - Approve the progress report on the work of the Living Well Network Alliance against the activities outlined in <i>Our Health, Our Lambeth</i> - Lambeth Together Health and Care Plan 2023-28.	Paper enc.	Guy Swindle <i>Deputy Director, Living Well Network Alliance</i>
3:10pm	BREAK		
8. 3:15pm (35 mins)	Homeless Health Programme Members of the Board are asked to: Support the update on developments and ongoing work around Homeless Health, including the conclusion of the recommissioning of services across the Adult Supported Accommodation Pathway; &	Paper enc.	Paul Davis <i>Head of Commissioning</i> Tim Greenhalgh <i>Rough Sleeping Coordinator</i> Emma Sims <i>Commissioning Officer</i>

Agenda Item No. and Time	Agenda Item Title	Attachment / Supporting Information	Agenda Item Lead
	Approve the progress report on the work of the Homeless Health Programme against the activities outlined in Our Health, Our Lambeth - Lambeth Together Health and Care Plan 2023-28.		
9. 3:50pm (5 mins)	Questions from the public Members of the public are encouraged to ask questions based on the presentations and discussions from the Board meeting.		Dr Di Aitken <i>Co-Chair</i>
10. 3:55pm Close	Close Date of next meeting: 05 November 2026 Venue: Brixton Library Public forum: 1pm-2pm Board meeting in Public: 2pm-4pm		Dr Di Aitken <i>Co-Chair</i>

LAMBETH TOGETHER CARE PARTNERSHIP BOARD MINUTES

Thursday, 11th June 2026, 2pm
Brixton Library, Brixton Oval, SW2

[Part 1 Meeting Recording - Public Forum](#) (please note, the Public Forum does not have formal minutes taken).

[Part 2 Meeting Recording - Board Meeting \(Items 1 to 8 Inclusive\)](#)

[Part 3 Meeting Recording - Board Meeting \(Items 9 to 12 Inclusive\)](#)

[Board Meeting Papers](#)

[Supplementary Papers Pack - Assurance Report \(Item 5\)](#)

Members Present:

Cllr Jeremy Isaacs	Cabinet Member for Healthier Communities (job-share), Lambeth Council
Cllr Samantha Dorney-Smith	Cabinet Member for Healthier Communities (job-share), Lambeth Council
Dr Di Aitken	Lambeth Together Care Partnership Board Co-Chair. Neighbourhood and Wellbeing Delivery Alliance Clinical and Care Professional Lead
Andrew Eyres	Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council and NHS South East London Integrated Care Board
Alice Jarvis	Director of Operations and Partnerships, Integrated and Specialist Medicine, Guy's and St Thomas' NHS Foundation Trust (GSTT) (deputising for Louise Dark, Chief Executive, Integrated and Specialist Medicine, Guy's and St Thomas' NHS Foundation Trust (GSTT))
Damilola Bamidele	Head of Programmes for Lambeth, Black Thrive, Lambeth
Dan Stoten	Director of Integrated Children's Commissioning and Youth Services (deputising for Andrew Carter, Corporate Director of Children's Services, Lambeth Council)
Dr Nozomi Akanuma	Living Well Network Alliance Clinical and Care Professional Lead, South London, and the Maudsley NHS Foundation Trust
Dr Penelope Jarrett (non-voting member)	Chair, Lambeth Local Medical Committee
Eugenie Dadie	Patient and Public Voice Member
Folake Segun (non-voting member)	Chief Executive, Healthwatch Lambeth
Jane Bowie	Director, Integrated Commissioning (Adults), Lambeth Council and NHS South East London Integrated Care Board (deputising for Richard Sparkes, Director, Adult Social Care, Lambeth Council)
Jasmina Lijesevic	Lay Member
Muktai Panchal	Senior Strategy Advisor, King's College Hospital NHS Foundation Trust (deputising for Julie Lowe, Site Chief Executive, Kings College Hospital NHS Foundation Trust)
Ruth Hutt	Director of Public Health, Lambeth Council
Sarah Flanagan	Patient and Public Voice Member
Therese Fletcher	Managing Director, Lambeth GP Federation

Apologies:

Andrew Carter	Corporate Director of Children's Services, Lambeth Council
Dr George Verghese	GP, Co-Chair of the Lambeth Primary Care Clinical Cabinet
Dr Raj Mitra	GP, Children and Young People's Alliance Clinical and Care Professional Lead
Gus Heafield	Chief Operating Officer, South London, and the Maudsley NHS Foundation Trust
Julie Lowe	Site Chief Executive, Kings College Hospital NHS Foundation Trust
Louise Dark	Chief Executive, Integrated and Specialist Medicine, Guy's and St Thomas' NHS Foundation Trust (GSTT)
Paul Coles	Chief Executive, Age UK Lambeth

Richard Sparkes	Director, Adult Social Care, Lambeth Council
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In Attendance:

Alex Jackson	Programme Lead, Lambeth Together
Guy Swindle	Deputy Director, Lambeth Together Living Well Network Alliance
Jessica Engen	Consultant in Public Health, Lambeth Council
Josepha Reynolds	Programme Director, Neighbourhood and Wellbeing Delivery Alliance (NWDA)
Juliet Amoa	Associate Director, Equity and Inclusion, Community Health and Engagement, Lambeth Council
Killian Quinn	Clinical Lead, PrEP in our Community (Pre-Exposure Prophylaxis)
Marc Thompson	Strategic Lead for HIV, Lambeth Council
Nancy Padwick	Strategic Lead for Sexual Health, Lambeth Council
Oge Chesa	Director of Primary Care and Transformation, NHS South East London Integrated Care Board
Simon Boote	Programme Director, Children and Young People's Alliance
Vida Boateng	Nurse Practitioner, PrEP in our Community (Pre-Exposure Prophylaxis)
Warren Beresford	Associate Director, Health and Care Planning and Intelligence, NHS South East London Integrated Care Board

1 Introductions

Dr Di Aitken opened the meeting. Board Members introduced themselves. Apologies were noted from Andrew Carter, with Dan Stoten deputising, Dr George Verghese, Dr Raj Mitra, Gus Heafield, Julie Lowe (with Muktai Panchal deputising), Louise Dark (with Alice Jarvis deputising), Paul Coles, and Richard Sparkes (with Jane Bowie deputising).

A welcome was given to Councillor Jeremy Isaacs and Councillor Samantha Dorney-Smith, who were appointed as Lambeth Council Cabinet Members for Health and Adult Social Care (job-share) following the May Local Government Elections.

Reporting back from the Public Forum

Dr Di Aitken welcomed members of the public to the meeting and noted the topics discussed during the earlier Public Forum, that included:

- Sarah Flanagan's final update as Patient and Public Voice Member on the Board and her journey over the last four years.
- Lambeth's plans for Carer's Week, Pride Month and further Age Friendly Forums and Wellbeing Days.
- The impact of cost savings over the previous year on services within the borough.
- How the voluntary sector can engage with Primary Care Networks (PCNs) and Integrated Neighbourhood Teams (INTs) to support vulnerable residents.
- The involvement of local people in decision making for neighbourhood health.
- Dementia diagnoses and protocols for fire risk assessments in the home when a diagnosis is received.
- Water safety following Lambeth Council taking ownership of Brockwell Lido.
- The recruitment of new Patient and Public Voice Members for the Lambeth Together Board.
- Information on national awards recently awarded to Lambeth teams.

Responses to the specific questions raised at the Public Forum will be published on the [Lambeth Together website](#).

2 Declarations of Interest

Members were asked to declare any conflicts of interests linked to specific items on the agenda. The following interests were declared:

- Dr Penelope Jarrett declared a conflict of interest regarding the Fiveways PCN within the Primary Care Commissioning Committee (PCCC) papers but noted she was not a voting member of the Lambeth Together Board.
- Therese Fletcher declared a conflict of interest regarding the procurement of protected learning time (PLT) within the PCCC papers.

3 Minutes from 05 March 2026 Meeting

The [minutes](#) of the meeting of Thursday 05 March 2026 were agreed as an accurate record of the meeting.

It was noted that all previous actions are closed.

Dr Penelope Jarrett raised that within the Public Forum questions and answers from the March meeting, a reference to GMC is made about GP contracts but it should be GPC.

4 Place Executive Lead Report

Andrew Eyres gave an overview of the Place Executive Lead report. The following discussions took place:

- Ruth Hutt highlighted that the Lambeth Adult Social Care (ASC) Care Quality Commission (CQC) outcomes positive focus on equity and inclusion and reflected the work of Juliet Amoa and the Equality, Diversity, and Inclusion (EDI) Group within this area.
- Ruth also mentioned an award received on Wednesday 10 June for HIV to add to the list of recent awards. The London HIV Prevention Programme (LHPP) – Do It London – received national and international recognition, securing two significant awards across consecutive days: Bronze – Social Purpose Category at the Drum Awards (EMEA) and Public Sector Award for Best Health Campaign at the Purpose Awards.
- Alice Jarvis added that Guy's and St Thomas' NHS Foundation Trust (GSTT) had just received the outcome for their Emergency Department CQC inspection, where they received an Excellent and Good rating at St Thomas' and Guy's Hospitals respectively.

RESOLVED

1. Board members **received** the update on key developments since the last Lambeth Together Care Partnership Board meeting in public on 05 March 2026.

To view the report accompanying this item, refer to pages 13 to 22 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 03:40 – 08:35.

5 Lambeth Together Assurance Group (LTAG) Update

Jasmina Lijesevic presented on the May Assurance Group meeting and the following discussions took place:

- Dr Penelope Jarrett clarified that the colour coding in the report can make scores look lower than they are, for example health checks. Dr Jarrett confirmed the score returns to zero as of April, making the scores look low for the first part of the year but wanted to reassure members that by the end of the following year in March, the targets are met and often exceeded.

RESOLVED

1. Board members **noted** the report from the Lambeth Together Assurance Sub-Group and the associated Integrated Assurance Report presented on 12 May 2026.

To view the presentation and report accompanying this item, refer to pages 23 to 37 of the Board pack and the supplementary papers pack.

To view the recording for this item, refer to part 2 of the meeting recording from 08:36 – 11:55.

6 Lambeth Together Business Planning and Governance

Alex Jackson and Warren Beresford presented the Lambeth Together Business Planning and Governance item. The following was discussed:

- Andrew Eyres noted there will be further changes to the Terms of Reference throughout the year due to the Integrated Care Board (ICB) reforms and membership changes but confirmed this will be brought back to the Board for approval in due course. Andrew noted that the only changes to the Lambeth Together Board Terms of Reference today are to the meeting frequency.
- Jasmina Lijesevic acknowledged the need for a more streamlined approach noting that the content of the Executive Group and Assurance Group does overlap at times but raised concerns including the change of name from Assurance to Oversight and sought reassurance that the assurance process would not be diluted going forwards.
- Dr Penelope Jarrett and Cllr Samantha Dorney-Smith asked for confirmation on how often the Oversight Group would meet and the proposed membership of the Oversight Group.
- Andrew explained there is no intention of diluting assurance and there will continue to be an integrated assurance report presented to the Lambeth Together Board, the Oversight Group would meet monthly which is more than the current Assurance Group frequency of bi-monthly and membership, which is currently being reviewed, will be shared with Board Members and all Board will be free to attend if they wished.
- Jasmina asked how much of the assurance process is a statutory obligation and Andrew explained it is not a statutory obligation but has been agreed through the partnership's arrangements.
- Cllr Jeremy Isaacs and Cllr Samantha Dorney-Smith offered to meet with Jasmina outside of the meeting as new councillors to discuss their democratic responsibilities in working with the NHS given the issues raised during the discussion.
- Alice Jarvis and Dr Nozomi Akanuma confirmed they are supportive of the change.
- Cllr Isaacs asked if the change to the Board Terms of Reference was only to the frequency of the meeting or if the change also included the ability to have a private meeting, and if so queried the purpose of a private meeting.
- Andrew explained the change is only to the frequency of Board meetings, which has moved from six times a year to four. He went on to explain the Board has the ability to have a private session for example to discuss confidential commercial matters before they can be put into the public domain, however this is very rare. There are also Board Seminars that are held in private and which are not formal Board meetings to discuss development and planning.
- The Board approved the annual review and refresh of Our Health, Our Lambeth, the updated Terms of Reference and the Assurance and Oversight proposal.

RESOLVED

Board members:

1. **Approved** the 2025/26 annual review and refresh of Our Health, Our Lambeth;
2. **Approved** the updated Terms of Reference for the Lambeth Together Care Partnership Board; &
3. **Approved** the Lambeth Together Assurance and Oversight proposal.

To view the presentation accompanying this item, refer to pages 39 to 130 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 11:56 – 45:50.

7 Children and Young People's (CYP) Alliance Governance Change

Simon Boote presented on the governance changes to the CYP Alliance:

- Andrew Eyres noted he had been a part of the conversations at the CYP Alliance Board which had strongly supported the proposals. Andrew explained this work brings together a raft of national policy and children's social care work.
- Jasmina Lijesevic confirmed she strongly supports the proposals.
- All proposals were ratified by the Board.

RATIFIED

1. Board members **ratified** the decisions made at the Children and Young People's Alliance Board meeting on 21 May 2026.

To view the presentation accompanying this item, refer to pages 131 to 140 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 45:51 – 51:30.

8 Lambeth Together Primary Care Commissioning Committee (PCCC)

Jasmina Lijesevic and Oge Chesa presented on the May Primary Care Commissioning Committee. All items were ratified by the Board, and the following discussions took place:

- Dr Penelope Jarrett explained that Protected Learning Time (PLT) was valuable to practices, to be able to close their doors and have a whole team meeting and welcomed the investments.
- Cllr Jeremy Isaacs explained in relation to the shared care and drug scheme, that patients do not like it when they do not know who takes ownership of their drugs between primary and secondary care. Cllr Isaacs asked if the shared care scheme avoids fighting over who has the prescribing responsibility.
- Dr Di Aitken explained that GP practices in Lambeth have a good clinical pharmacy workforce who are integral in making sure the shared care scheme works.
- Dr Jarrett explained the Lambeth Local Medical Committee (LMC) have been heavily engaged with this process and that the shared care scheme is for the whole of South East London (SEL) to incentivise practices to prescribe green and amber 3 drugs. Dr Jarrett confirmed there has been a lot of discussion on the with the aim of supporting GPs to continue prescribing as long as secondary care have given full support and guidance.
- Therese Fletcher asked, if the practice support offer, is available to review or is the Board being asked to ratify a decision to write this up.
- Dr Di Aitken confirmed it has been written up and will be shared when it is ready to be sent out.
- All decisions were ratified.

RATIFIED

1. Members of the Board **noted** and **supported** the content of the slide pack; and
2. Members of the Partnership Board **ratified** decisions made at the Extraordinary Primary Care Commissioning Committee on 22 April 2026 as well as the Primary Care Commissioning Committee on 13 May 2026.

To view the presentation accompanying this item, refer to pages 141 to 153 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 51:31 – 1:02:00.

9 Neighbourhood and Wellbeing Delivery Alliance (NWDA): Update on Neighbourhood Health

Josepha Reynolds, Therese Fletcher, and Alice Jarvis gave an update on neighbourhood health. The following was discussed:

- Dr Penelope Jarrett explained she has been involved in this process as a GP and stated the Organisational Development (OD) sessions have been excellent.
- Dr Nozomi Akanuma stated that documents need to be accessible for patients to understand, including a Plain Language element, rather than just Plain English, as English is not everyone's first language.
- Josepha noted that a dedicated Communications Lead for neighbourhoods has started working with the team and will support with improving accessibility of language in public documents.
- Dr Akanuma also thanked the team for inviting her to be a part of the work as mental health is no longer considered separate.
- Josepha explained that through the codesign work, it was agreed that people with severe mental illness should not be excluded when working with people with multiple long-term conditions, given the prevalence in Lambeth, which differs from the model across SEL.
- Cllr Jeremy Isaacs asked for assurance that people with dementia will not be excluded from the frailty offer and asked if the frailty offer will be staffed by people who have dementia training and are linked to mental health teams who have a speciality in dementia.
- Cllr Isaacs also mentioned we need to make sure our unpaid carers are looked after.
- Josepha confirmed there is dedicated support to help unpaid carers, and that people with dementia are within the remit of the frailty work.
- Alice confirmed the frailty criteria includes those with dementia who may be housebound.
- Cllr Samantha Dorney-Smith asked if the minimum functional requirements for the INTs were business as usual or whether the team had any concerns about the extra resource allocated to this.
- Alice explained she could not say where the team may need more resource yet as they have only just started and would need to see how things develop over the next year. Alice explained that there is much work to do in establishing neighbourhood teams from scratch but is confident the work can be delivered.
- Guy Swindle thanked the team and SEL for identifying funding to develop proposals which recognises the importance of mental health services.

RESOLVED

1. Board members **supported** and **provided** feedback on the update on neighbourhood health.

To view the presentation accompanying this item, refer to pages 155 to 189 of the Board pack.

To view the recording for this item, refer to part 3 of the meeting recording from 0:10 – 27:00.

10 Sexual Health Programme: HIV in Lambeth

Nancy Padwick, Jessica Engen, Marc Thompson, Vida Boateng, and Killian Quinn, presented on the Sexual Health Programme and their work with HIV in Lambeth. The following discussions took place:

- Eugenie Dadie asked, is there a timeline for more GPs to sign up to the HIV Confident Charter.
- Marc explained they are working with their GP Champion Lead to get more practices signed up, raising awareness and emphasising that the charter is free and easy to achieve.
- Dr Penelope Jarrett explained that with the Lambeth Offer coming into effect, the HIV component is included within this so GPs will need to upskill themselves, which should encourage more to sign up.
- Dr Jarrett also mentioned there are barriers for patients to access Pre-Exposure Prophylaxis (PrEP) as GPs cannot prescribe it due to how NHS England reimburses secondary care.
- Killian explained that as a workaround the team have set up contracts between King's College Hospital NHS Foundation Trust (KCH) and the practices who have signed up to the charter to be an off-site KCH clinic to be able to prescribe the medication.
- Muktai thanked the team for their engagement efforts and explained a focus needs to be given to Black, African and heterosexual people, including Black women, as their diagnoses is lower

nationally. Muktai explained there is a hesitation for some communities to engage in public workshops and asked if there were plans to engage more faith groups in Lambeth.

- Marc outlined the significant outreach work with faith and Black Heritage communities in Lambeth. Marc also highlighted the Black Heritage Needs Assessment which found that people wanted HIV prevention to be made more widely available, including outside of faith groups to ensure privacy in case family members or friends were part of those groups.
- Cllr Samantha Dorney-Smith asked if any positive results were detected at events and if so did the team expect to find this.
- Marc explained there were no reactive results but the fact tests could be conducted helped to normalise testing in these settings.
- Cllr Jeremy Isaacs asked how confident the team were that those who can prescribe PrEP are in the right places.
- Killian outlined a multi-pronged approach with practices focused in North Lambeth, including two in Vauxhall, and Camberwell as key areas to be able to prescribe PrEP. The next step for the team is to engage community pharmacists to be able to prescribe as they are convenient and accessible locations. There is also the digital PrEP offer which is welcomed and helps to address major barriers.
- Nancy explained that the Sexual Health Alliance will also become part of the community PrEP offer as it develops and becomes more mature.

RESOLVED

1. Board members **identified** support to distribute Pre-Exposure Prophylaxis (PrEP) campaign materials;
2. **Supported** staff (including non-health care staff) to undertake training to increase knowledge of HIV; &
3. **Encouraged** Lambeth organisations and stakeholders to sign up to HIV Confident and undertake HIV Confident Training.

To view the presentation accompanying this item, refer to pages 191 to 204 of the Board pack.

To view the recording for this item, refer to part 3 of the meeting recording from 27:10 – 59:00.

11 Questions from Public Attendees

There were no questions from the public.

12 AOB

Board Members thanked Sarah and Eugenie for their contribution to the Board as they have completed their current term as Patient and Public Voice Members. Board Members also thanked Jasmina as her last in-person Board meeting as Lay Member.

The date of the next Lambeth Together Care Partnership Public Board meeting was noted as 03 September 2026, and it will be held via Microsoft Teams.

The meeting ended at 16:18.

Co-CHAIRS
LAMBETH TOGETHER CARE PARTNERSHIP BOARD

Lambeth Together Care Partnership Board - Action Log

Actions update for September 2026 Board

No	Raised	Action	Status
N/A	N/A	N/A	N/A

Lambeth Together Care Partnership Board

Title	Place Executive Lead Update
Meeting Date	03 September 2026
Author	Andrew Eyres, Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Adult Social Care, Lambeth Council and South East London Integrated Care Board
Lead	Andrew Eyres, Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Adult Social Care, Lambeth Council and South East London Integrated Care Board

This item is for:

☒	Information	☐	Discussion	☐	Decision	☐	Ratification
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Recommendations:

The Lambeth Together Care Partnership Board is asked to:

1. Receive an update on key developments since the last Lambeth Together Care Partnership Board meeting in public on 11 June 2026.

What other groups or committees have considered this item to date?

N/A. Individual items addressed at various fora.

Summary and Impact on Inequalities

An update to the Lambeth Together Care Partnership Board (LTCPB) on key issues, achievements, and developments from across our Partnership.

Lambeth Together Care Partnership

Place Executive Lead Report 3rd September 2026

Andrew Eyres – Corporate Director, Integrated Health and Adult Social Care



‘Our Health, Our Lambeth’

This is my first update to the Board since the appointment of Andy Burnham as the new Prime Minister and the formation of a new national administration. The new Government has made a number of policy announcements – most notably of relevance to us in health and social care is the instruction to bring forward the publication of the Casey Review of social care from 2028 to 2027. Baroness Casey has subsequently launched *The Big Conversation on Care*, a national engagement programme that aims to hear from up to one million people across England about the future of adult social care. Running until April 2027, the initiative will give the public an opportunity to share their views on key questions, including who should

receive support, the role of families in providing care, and how a future National Care Service should be funded. Importantly, the Government has reconfirmed its commitment to place-based working throughout the new government’s agenda, which closely aligns with our existing focus on borough-based partnership working that we are committed to through *Our Health, Our Lambeth*.

Board Members approved the 2026/27 refresh of *Our Health, Our Lambeth 2023-28* at our June meeting, reaffirming our shared commitment to improving the health and wellbeing of Lambeth residents through collaborative, partnership-led working. As we enter the sixth month of delivery, partners across Lambeth continue to make good progress in implementing the actions set out for this year. A key priority for 2026/27 is ensuring that neighbourhood health becomes the way in which services are organised and delivered, rather than a standalone programme of work. This means building on the strengths of local communities, supporting multidisciplinary teams to work more effectively together and strengthening the contribution of voluntary, community and social enterprise organisations in improving outcomes for residents.

During the first six months of the year, the partnership has continued to strengthen the foundations of integrated working and through our Integrated Neighbourhood Teams (INTs), we are increasingly designing and delivering services together, supported by shared intelligence and stronger operational relationships. Our first INTs have now gone live to support people who are frail, those living with multiple Long Term Health Conditions (mLTCs) and children and young people with complex needs. Across each of these cohorts, partners are piloting new neighbourhood models that proactively identify patients with more complex needs and provide holistic and joined-up multidisciplinary support in a single shared care approach. We have also continued to develop our preventative offer; delivering Health Checks to detect and provide earlier support for people with long-term health conditions, offering mental health outreach, awareness raising and suicide prevention training, and providing expanded smoking cessation services across the borough. We will further test new preventative approaches in our neighbourhoods, including targeted physical activity, healthy eating and falls prevention pilots. As part of the Sexual Health and HIV Strategy, we have embedded a community-based clinical offer through the Sexual Health Outreach Alliance and implemented a rapid referral pathway into specialist sexual health clinics where required. These are just a few of the many examples of the continued progress we have already made in delivering the health and care plan during the first half of the year and bringing more care closer to communities.

Our action plan for 2026/27 reflects where the partnership believes it can make the greatest difference. For the remainder of the year, a continued emphasis will be placed on further developing our Integrated Neighbourhood Teams, embedding Population Health Management approaches and improving the experience of residents who require support from multiple services. We will also continue to invest in prevention, reduce unwarranted variation in care and work alongside communities to address persistent inequalities that continue to affect health outcomes across the borough.

The context within which the partnership operates will continue to evolve. National reforms have accelerated the shift towards neighbourhood health, greater prevention and more integrated models of care, while significant changes to NHS structures and commissioning arrangements continue to reshape the way local systems work together. Alongside these reforms, financial pressures and increasing demand for services mean that delivering better outcomes requires an even stronger focus on preventing ill health and loss of independence through collaboration, innovation and making the best use of collective resources.

Leadership and Governance



We are currently in the process of finalising the recruitment for our two Patient and Public Voice (PPV) Board member roles. We had an excellent response to our PPV recruitment campaign, with 31 applications received - a large increase from the previous round in 2024. Our thanks for their excellent contributions to the Board go to Sarah Flanagan and Eugenie Dadie, who held these posts for the last two years and whose terms came to an end in July.

This will also be the final Board meeting for our Lay Member, Jasmina Lijesevic, who leaves Lambeth Together in September. Jasmina has chaired the Lambeth Together Assurance Group and Primary Care Commissioning Committee over the last two years and has brought so much of her own local Lambeth insight and

perspective to inform and help guide our decision making. On behalf of all Board members, I'd like to thank Jasmina for her commitment to Lambeth Together over the last two years.

We said goodbye to Jane Bowie, Director of Integrated Commissioning for Adults, who retired after 37 years of service in August. Jane joined Lambeth in March 2020 and has led many high profile and important areas of work across health and social care, including shaping our neighbourhood and mental health delivery alliances, overseeing the neighbourhood home care re-commissioning, and most recently, playing a central role in delivering Lambeth's successful Adult Social Care Care Quality Commission (CQC) inspection outcome. Following a recruitment process, Jade Holvey will cover the Director role on an interim basis.

The first two meetings of the Lambeth Together Oversight Group (LTOG) have now taken place to provide oversight, assurance and delivery monitoring of *Our Health, Our Lambeth*, following approval of the new arrangements at our last Partnership Board meeting. I look forward to receiving the first assurance report from the new LTOG to the Board on today's agenda. Alongside this, a new weekly System Update meeting has been established to ensure collective oversight of urgent care demands and operational pressures and to identify remedial actions that partners can take.

We are now finalising the review of the Board's governance arrangements which has aimed to ensure greater strategic alignment with the Health and Wellbeing Board and a more streamlined and effective approach to planning, decision-making and assurance in light of the significant policy developments that have emerged over the last eighteen months at national, South East London and local level. In October, the Board will receive a proposal for refreshed Board membership and an updated terms of reference for formal approval at our next Public Board meeting in November.

As in previous reports to the Partnership Board, the decisions I have taken as Lambeth Place Executive Lead under delegation from the South East London Integrated Care Board since our last meeting are outlined in Appendix 1.

Board on the Bus

The Board listening programme, delivered through Board on the Bus sessions and other community facing activities, has been active over the summer. In June, Paul Coles, Chief Executive of Age UK joined the Health and Wellbeing Bus and the Health Champions at the Helping Hand Collective in Camberwell. Paul joined our Health Champions talking to residents about their health and care priorities and brought those insights back to our board Seminar for discussion in July. Also on the bus on the day was a mental health advisor, who joins the team each Monday to support residents with any mental health advice they need and to signpost onwards for further information.



In July, new Director of Adult Social Care, Richard Spakes and his Board buddy Dr Raj Mitra, Clinical and Care Professional Lead (CCPL) for the Children and Young People's Alliance headed to Gracefield Gardens Health Centre in Streatham for their Board on the Bus session. In a busy session on a very hot day, Richard and Raj spoke with a number of residents about their experiences of borough-based care and encouraged them to have a blood pressure check and speak to our Health Champions for advice on ongoing heart health.

South East London Integrated Care Board (SEL ICB) Change Programme

The ICB Change Programme has now entered the penultimate phase of implementation following the completion of the role matching and appeals process. Staff affected by the organisational redesign have received confirmation of whether they have been directly matched to a post, entered a ring-fenced recruitment process or moved into the Suitable Alternative Employment process. I'd once again like to thank staff and our partners for the continued patience and collaboration over the last eighteen months of this process, recognising the uncertainty that organisational change can bring. As the revised structure becomes established over the coming months, the focus will shift towards supporting staff through transition, embedding new ways of working and maintaining delivery during a period of significant change for the health and care system. Continued collaboration between Lambeth Together partners will be essential to ensure the new organisational arrangements strengthen our collective ability to improve outcomes for Lambeth residents.

Through this process, we are also recruiting a new cohort of Place based Clinical Leads. Clinical leadership is critical to the delivery of our ambitions to achieve the best possible health outcomes for residents and patients in Lambeth. While reduced in number, these new roles will continue to play a key role in providing strategic clinical leadership, expert advice and guidance and will work collaboratively with stakeholders to support the design, development and implementation of a range of priority programmes across the Lambeth Together Care Partnership and Delivery Alliances. We are anticipating to complete recruitment for the new roles by the end of September. I would particularly like to thank our cohort of Clinical and Care Professional Leads for their positive impact over the last two and a half years to innovate and to drive improvements across a wide range of priority areas of work including maternity, children and young people's health, mental health, learning disability and autism, diagnostics, planned and urgent care, cancer and managing conditions such as diabetes.

System Pressures

Urgent and Emergency Care (UEC) pressures across Lambeth and Southwark remain significant, with activity continuing at winter-like levels over the summer period. Emergency Departments at Denmark Hill and St Thomas' continue to experience high patient demand and increasing numbers of patients with complex physical and mental health needs. Mental health activity remains a key issue, including Emergency Department waits, inpatient bed pressures and discharge. The planned relocation of inpatient wards from Lambeth Hospital to the newly opened Douglas Bennet House, Denmark Hill (see below) is welcomed and the planned opening of a new Mental Health Urgent Treatment Centre later this year is expected to support improved alternatives to Emergency Department attendance.

Partners are progressing winter 2026/27 planning and UEC System Improvement Funding proposals, focused on improving flow, reducing avoidable admissions, supporting discharge, and expanding community-based alternatives, building on learning from previous winter schemes, including Urgent Community Response, which supported over 2,000 admissions to be avoided.

Our Delivery Alliances – a selection of highlights

Neighbourhood and Wellbeing Delivery Alliance (NWDA)

As part of the NWDA annual report this year, two short films have been developed to showcase examples of neighbourhood working and innovation across the system, as well as demonstrate how the left shift principles of the NHS 10 Year Plan are being implemented through our strong partnership working in Lambeth.

The first film focuses on the Women and Girls' Health Hub in Lambeth, a collaborative neighbourhood model developed with primary care, sexual health and secondary care partners, as well as the public health team, to improve access to holistic women's health support closer to home. The hub brings together a virtual triage clinic between primary and secondary care to provide specialist advice and guidance back to general practice. Women requiring in-person appointments are booked into the community-based clinic, mostly seen within 3.6 weeks of their initial referral. The hub also embedded community outreach into the model by working with 12 voluntary, community and social enterprise (VCSE) organisations, the Lambeth Health Champions and our Women's Health Network to provide outreach and engagement around women's health. This integrated service helps to reduce inequalities, improve patient experience and support earlier intervention and prevention for women and girls across Lambeth. In May 2026, the South East London Women's and Girls' Health Hubs were awarded the NHS Excellence Award for Patient Involvement and Choice, recognising the extensive co-production and engagement that shaped the service. To view the film, please visit [Women's and Girls' Health Hub](#).

The second film highlights the impact of @Home services, which support patients to receive care for health conditions in their own homes that may traditionally have required hospital-based management. By providing safe, effective care closer to home, the service helps avoid unnecessary hospital attendances and admissions, whilst improving patient experience, independence and recovery. The film features Lambeth resident Sally, who shares her experience of using the @Home service. When Sally became seriously unwell, she received expert care and recovered in the comfort of her own home - at a time when she would previously have needed a hospital stay. Her story is a fantastic example of the positive impact our neighbourhood-based approach is having for local people and communities. The film demonstrates the benefits of a community-based model of care that supports people to remain well and independent in their own homes. To view the film, please visit [NWDA Project:@Home Services](#).

Healthwatch Lambeth have now published their Community Engagement Report on the development of Integrated Neighbourhood Teams in Lambeth. More than 350 residents contributed their views to shape Lambeth's neighbourhood health approach, which will help services to deliver more coordinated, accessible and equitable care that meets people's needs. The report explores how Lambeth people and communities think the three shifts set out in the NHS 10-year plan - Hospital to Community, Analogue to Digital and Treatment to Prevention - could be delivered through Integrated Neighbourhood Teams in Lambeth. To read more about this extensive engagement project and the recommendations that have come from it, visit [our website](#) and [read the report](#) in full.

Living Well Network Alliance (LWNA)

Following delays due to serious flooding, the Living Well Network Alliance is delighted to announce the move of acute inpatient wards from its Lambeth Hospital site in Landor Road to the purpose-built New Douglas Bennett House at South London and Maudsley (SLaM's) NHS Foundation Trust Denmark Hill site. Florence and Nelson Wards successfully moved on the 21 and 22 July and other Lambeth wards will be moving over the coming weeks. This follows many months of planning, collaboration and commitment from SLaM colleagues, with a big thank you to patients and carers for their patience and support throughout the transition. Early feedback has been overwhelmingly positive. Patients have welcomed the improved environment, with one commenting: *"It looks like a hotel, very nice and brand new."* Staff have also recognised the benefits of the new facilities. One colleague described the environment as: *"More modern, clean, fresh and airy."*



As well as this, people across South London can now access 24/7 mental health crisis support through a new WhatsApp-based messaging service, offering an additional route alongside calling NHS 111 and selecting option 2. The South London NHS Mental Health Crisis Text Service gives service users the option to message 0303 330 1511 on WhatsApp to receive fast, free and confidential support at any time. You can also use [this link](#) or scan the QR code. Delivered by Everyturn Mental Health, the service aims to improve access to crisis support by offering a format that feels more accessible and manageable for those who may find it difficult to speak on the phone. Trained mental health advisors will provide compassionate support and can also signpost to help with housing,

finances, relationships and employment. Staff are asked to ensure that any crisis information shared with patients is updated accordingly. For the latest guidance, visit the <https://www.slam.nhs.uk/crisis>.

Children and Young Person Alliance (CYPA)

The Children and Young Person Alliance's Neighbourhood Operational Delivery Meeting has now moved into delivery across the main programmes, supporting neighbourhood working for children, young people and families in Lambeth. This includes the Families First Partnership (children's social care reforms), relevant elements of Special Educational Needs and Disability (SEND) reform, Best Start in Life and Family Hub delivery planning, and the development of integrated neighbourhood teams. The meeting is providing a practical way for partners to align this work, identify areas of overlap and support more joined-up delivery across services.

The Child Health, Education, Social Care and Support meeting, known as CHES, is an early example of this approach in practice. The meeting brings together general practice, schools, mental health, social care and other partners to consider children and families with emerging or complex needs and agree a shared plan of support. Interest in the model is increasing, with referrals now being received from general practitioners, schools and colleagues across mental health and social care. Early activity is also beginning to show some clear trends: 41% of children referred have required support with emotional wellbeing and mental health needs, while 23% have required support relating to neurodevelopmental needs or SEND.

The Alliance is now developing an evaluation of CHES to understand its effectiveness, including whether it supports earlier intervention, improves coordination between partners and reduces the need for families to navigate services separately. Following recent funding agreed through our integrator, we are also looking to expand the model in response to the growing level of interest and the increasing number of referrals.

Lambeth Together Equality, Diversity and Inclusion (EDI) Group

Lambeth marked Windrush Day 2026 on 22 June with a borough-wide programme of events centred on Brixton. The events celebrated the history, shared identity, and ongoing contribution of the Windrush generation and their descendants to modern British life, in particular to public service and the NHS. This year's events included a Big Caribbean Lunch, Library events at Brixton Library such as *My Mother In-Law's Dresses* and a concert at Lambeth Town Hall, led by Pegasus Opera and Brixton Chamber Orchestra, which focussed on themes of migration, resilience and belonging.

On 21 July, Lambeth joined organisations around the world in marking Zero HIV Stigma Day – a global movement dedicated to challenging the stigma and discrimination that people living with HIV can still face. While advances in treatment mean people living with HIV can lead long, healthy lives, stigma remains one of the biggest barriers to testing, treatment, support and wellbeing. As part of Lambeth's commitment to becoming an HIV Confident organisation, all council staff are encouraged to increase their understanding of HIV and help create a more inclusive workplace. To support this, council staff are invited to complete the HIV Confident training, with an additional module available for Adult Social Care staff. The training covers HIV awareness, challenges common myths and misconceptions, and builds confidence in supporting colleagues, residents and service users living with HIV.

The South East London Integrated Care System celebrated its Equality, Diversity and Inclusion Conference in July under the theme Voice to Action. It was great to see so many Lambeth partners represented during the awards ceremony either as winners, being highly recommended, or as finalists. We are pleased to congratulate Charlotte Afuape from the Lambeth HDRC (HEART) team, who received the Rising Star in EDI Award in recognition of her commitment, innovation and contribution to advancing equality, diversity and inclusion across South East London.

The Lambeth Women and Girls' Health Hub team were also successful in the Community Impact in EDI Award. The Hub is an excellent example of system wide partnership, working together to have a positive impact on improving our health and care offer to local women and girls and this recognition builds on the teams recent national HSJ Award.



Key Campaigns for Lambeth Together



During June and July, our communications activity focused on increasing resident involvement in local health and care services, promoting prevention, and improving access to support. In July, we supported the launch of a new 24/7 mental health support service available via WhatsApp, providing residents with an additional, accessible route to crisis support. We also promoted the NHS MenB vaccination programme for eligible young people ahead of the new academic year, helping raise awareness of the importance of protecting against meningococcal disease and encouraging vaccine uptake among those most at risk.

Alongside these local initiatives, we continued to promote prevention and self-care through campaigns encouraging residents to use the NHS App, NHS 111 Online, Pharmacy First and wider primary care services. This was supported by seasonal health messaging, including eye health awareness, hot weather preparedness, blood donation and routine health checks, helping residents access the right care in the right place while supporting healthier communities across Lambeth.



Outcome of Guy's and St Thomas' NHS Foundation Trust Care Quality Commission (CQC) Inspection

The CQC published its findings from the inspections it carried out in Guy's and St Thomas' NHS Foundation Trust's adult and children's urgent and emergency services back in March. The emergency department at St Thomas' maintained its 'outstanding' rating and the urgent care centre at Guy's was rated 'good'. A particularly positive finding was that the inspection found both sites' services had made significant progress in the 'caring' category, with each of their ratings in this area upgraded from 'good' to 'outstanding'. You can [find the full reports for Guy's Hospital](#) and [St Thomas' Hospital](#) on the CQC website.

London HIV Prevention Programme award recognition

In June, the London HIV Prevention Programme (LHPP) – Do It London – received national and international recognition, securing two significant awards across consecutive days: Bronze – Social Purpose Category at the Drum Awards (EMEA) and Public Sector Award for Best Health Campaign at the Purpose Awards. These accolades reflect the strength, creativity, and impact of our collective work to improve sexual health outcomes and reduce HIV transmission across London. The Drum Awards are a highly respected international programme, recognising the best in marketing and communications across Europe, the Middle East and Africa. The Social Purpose category in particular celebrates campaigns that deliver meaningful social impact alongside creative excellence. Achieving a Bronze award in this category places Do It London among leading purpose-driven campaigns across the region. The Purpose Awards are equally prestigious within the UK communications sector, specifically honouring campaigns that drive positive social and behavioural change. Winning the Public Sector Award for Best Health Campaign highlights the programme's effectiveness in engaging Londoners, tackling stigma, and supporting access to HIV prevention and testing in innovative and inclusive ways. Further recognition followed in July at the Caribbean and African Health Care Network (CAHN) Black Healthcare Awards, as Marc Thompson, Lambeth Strategic Lead for HIV, won the HIV & Sexual Health Leadership award.



Lambeth Borough of Sanctuary Celebrates Refugee Week

Another highlight in June was the event held at Brockwell Hall to recognise World Refugee week and to celebrate the reaccreditation of Lambeth as a Borough of Sanctuary. The Council was presented with a certificate of accreditation by the City of Sanctuary, recognising the council's continued commitment to inclusion and to welcome and support people seeking sanctuary. The event attracted a large crowd and included a wide range of stalls displaying support services available to people seeking sanctuary in Lambeth. Refugee Week is a UK-wide programme celebrating the contributions, creativity and resilience of refugees and people seeking sanctuary. This year's theme was 'Courage'; recognising both the courage shown by people seeking sanctuary and the shared courage needed to welcome, connect and stand in solidarity. The Council also flew the Refugee National Flag from the Town Hall in Brixton to mark the week.

Child Friendly Lambeth accreditation

In July, Lambeth was officially recognised by UNICEF UK as a Child Friendly Community, marking a major milestone in the borough's commitment to championing the rights, voices and wellbeing of children and young people. Board Members will recall the Child Friendly Lambeth campaign and programme which launched in 2021 and has now reached fruition with the formal accreditation following many years of hard work and collaboration with partners. This has been a true cross-Borough initiative, with colleagues from across the Council, the NHS, statutory agencies, the voluntary sector, schools – and most importantly, children and young people themselves, contributing to this achievement. Of course, whilst the programme itself has now reached its conclusion, the work continues to ensure our borough remains Child Friendly and the achievements are well embedded. You can read more about it here: [Lambeth awarded UNICEF Child Friendly Community status - Love Lambeth](#)

Lambeth Carers Awards

The Lambeth Carers Awards recognise the contributions of unpaid carers, and the professionals and organisations that support them. They are part of our commitment to supporting more than 18,000 unpaid carers living in Lambeth who provide support to family members, friends and loved ones. Nominations closed on 30 July and will be reviewed throughout August. Nominees will be contacted in early September.

Lambeth Fruit and Vegetables on Prescription

The Lambeth Public Health team have been shortlisted for the Royal Society for Public Health (RSPH) Health & Wellbeing Awards 2026. The Lambeth Fruit and Vegetables on Prescription programme is one of three finalists in the category of "Healthier Lives". This innovative Lambeth programme tackles diet-related

conditions and food insecurity among socioeconomically disadvantaged residents, particularly Black communities with high blood pressure and increased risk of cardio-vascular disease conditions. Access to fruit and vegetables is provided alongside advice, support, and monitoring through community hubs to encourage healthier behaviours and ultimately improve health outcomes and reduce inequalities in this population group. Being a finalist of the RSPH Health & Wellbeing Awards formally recognises Lambeth's contribution to improving and protecting the public's health. The winners of the six different categories will be announced at the RSPH Health & Wellbeing Awards 2026 Ceremony in November.

Appendix 1 South East London Integrated Care Board (SEL ICB) Lambeth Place Executive Lead Decisions

Decision taken	Decision route
Contract award to ICS Operations Ltd (Xyla) under Provider Selection Regime (PSR) Direct Award C process for Lambeth's Community-Based Cardiology Diagnostic Service from 1 July 2026 to 30 June 2028, with a two-year extension option (1+1). The contract value is £611,374 in Year 1 and £566,874 annually thereafter, subject to review if extended.	Decision taken by SEL ICB Chief Financial Officer and Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Contract extension to the Carers Hub to deliver a Young Adult Carers Hub and Short Breaks Service for 12 months from 01 August 2026 to 31 July 2027 for a total annual value of £40,000.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Contract extension to Social Interest Group to deliver the Penrose Focus Project supported living service for two years from 1 April 2026 to 31 March 2028 for a total value of £1,540,680.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Contract award to Positive Support Group (PSG) for the delivery of an earlier intervention Positive Behavioural Support (PBS) therapeutic offer for children and young people with Learning Disabilities and Autism for 12 months from 01 April 2026 date to 31 March 2027 for a total value of £75,000.	Decision taken through Lambeth Council Officer Delegated Decision following Section 256 agreement between SEL ICB and Lambeth Council.
Contract award to Positive Support Group (PSG) following a Request for Quotation process in accordance with South East London ICB's Standing Financial Instructions/Prime Financial Policy to provide support and training to parents and carers of children and young people (CYP) on the neurodevelopmental pathway for nine months from 6 July 2026 to 31 March 2027 for a total contract value of £71,345.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Contract award to Child Bereavement UK following a Request for Quotation process in accordance with South East London ICB's Standing Financial Instructions/Prime Financial Policy to provide a Bereavement Support Service for children and young people for two years from 01 August 2026 to 31 July 2028 for a total value of £131,992.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Contract award to South London and Maudsley NHS Foundation Trust using a single tender waiver process to deliver the Parent Infant Relationship (PAIRS) service for 8 months from 1 August 2026 to 31 March 2027 for a total value of £256,333.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Allocation of South East London ICB Local Care Partnership Health Inequalities fund across a range of schemes to bolster Lambeth's Neighbourhood Health approach through additional targeted investment to tackle health inequalities for priority marginalised groups, totalling £950,000 annually from 2026/27 to 2028/29.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation following endorsement by Lambeth Together Care Partnership Board seminar.

Recruitment of a dedicated Local Authority (LA) social worker resource, funded by the Better Care Fund, to support the processing of Continuing Healthcare (CHC) cases on a fixed term contract for 12 months for a total value of £70,000.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation, following approval of the Better Care Fund by the Lambeth Health and Wellbeing Board.
Contract extension to Herne Hill Practice for the delivery of the Well Centre service for a 6-month period from 30 September 2026 to 31 March 2027 for a total value of £209,638.	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation.
Extension of the dedicated Rightsizing worker to support continued efficiency savings for Continuing Healthcare (CHC) and joint funded Adult Social Care packages for a 6-month period from 1 October 2026 to 31 March 2027, for a total value of £50,000 to the ICB. This is a joint funded post (50/50) between SEL ICB and Lambeth Council using provision made in the Better Care Fund (BCF).	Decision taken by Lambeth Place Executive Lead under SEL ICB Scheme of Delegation, following approval of the Better Care Fund by the Lambeth Health and Wellbeing Board.

Lambeth Together Care Partnership Board

Title	Lambeth Together Oversight Group (LTOG) Update
Meeting Date	03 September 2026
Author	Warren Beresford – Associate Director, Health & Care Planning and Intelligence
Lead	Andrew Eyres - Corporate Director, Integrated Health and Adult Social Care, Lambeth Council

This item is for;

☒	Information	☐	Discussion	☐	Decision	☐	Ratification
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Recommendations:

The Lambeth Together Care Partnership Board is asked to note the report from the Lambeth Together Oversight Group and the associated Integrated Assurance Report.

What other groups or committees have considered this item to date?

None.

Summary and Impact on Inequalities

The Lambeth Together Care Partnership Board is asked to note the contents of this report, which summarises discussions from the two most recent Lambeth Together Oversight Group (LTOG) meetings held on 14 July and 11 August 2026, together with the latest Integrated Assurance Report presented at the meeting on 11 August 2026.

At these meetings, key agenda items included updates on the Staying Healthy Programme, Children and Young People's Alliance mental health priorities, general practice access, and the work of the Equality, Diversity and Inclusion (EDI) Sub-group.

Detailed updates were provided by Lambeth partners leading these areas, outlining the interventions being delivered and the measures used to assess progress and impact against agreed outcomes.

The meeting on 11 August also included a review of the Lambeth Together Integrated Assurance Report, which provides assurance on the wider delivery of the Lambeth Together Health and Care Plan (2023-2028), including performance, risk and financial oversight.

The following slides provide a summary of the key discussions and matters considered. Further detail is available in the Integrated Assurance Report, which is included within the Board papers.

Lambeth Together Oversight Group Update

Lambeth Together Care Partnership Board – September 2026

Context

Purpose

The Lambeth Together Care Partnership **Board is asked to note the contents of this report which summarises discussions from the two most recent Lambeth Together Oversight Group (LTOG) meetings** held on 14th July and 11th August 2026, together with the latest Integrated Assurance Report presented at the 11th August 2026 meeting.

The Role of the Lambeth Together Oversight Group (LTOG)

- **Function:** LTOG was created to consolidate the Lambeth Together Assurance Group and the Executive Group, reducing duplication and administrative burden while maintaining strong assurance and oversight for the Lambeth Local Care Partnership
- **Meeting Structure and Reporting:** The LTOG will meet monthly to provide oversight and assurance on partnership delivery with outputs being reported to this Lambeth Together Board and escalation of any delivery issues as needed.
- **Coverage:** The group has established a forward plan for the coming year to ensure sufficient oversight and assurance of the delivery of activities and outcomes outlined within [‘Our Health, Our Lambeth, As Lambeth Together’s health and care plan’](#).
- **Membership and Participation:** All Lambeth Together Board members have an open invitation to attend LTOG meetings, with a core membership defined



Overview of LTOG meetings since the last Lambeth Together Care Partnership Board Meeting

There have been two LTOG meetings since the July Lambeth Together Care Partnership Board meeting. The meetings covered the following key agenda items.

14th July 26

Staying Healthy Programme: Members received an overview of the work carried out by the Staying Healthy Programme, namely, NHS Health Checks, Mental Health and Suicide Prevention, Age Friendly and Smoking Cessation.

Children and Young People's Alliance Mental Health: Members received an update on the Lambeth child and adolescent mental health services (CAMHS).

LTOG Assurance Framework: Members reviewed and fed back on the proposed assurance process for this 12-month reporting cycle.

Lambeth Together Oversight Group Terms of Reference: Members reviewed and approved the Terms of Reference for the group.

11th August 26

South East London Integrated Care Board (SEL ICB) Neighbourhood Development – General practice Access: Members received an update on General Practice access as part of the Primary Care and Community Access delivery domain.

Equality, Diversity, and Inclusion (EDI) Sub-group update:

Members received an overview of the work being completed by the EDI Sub-group.

Review of Integrated Assurance Report:

Members reviewed the Integrated Assurance Report, comprising the performance metrics dashboard, Lambeth risks recorded on the SEL ICB risk register, financial performance updates, and Alliance and programme highlight reports.

Assurance: Focused Updates

Access to General Practice

The group received an **overview of the 2026/27 GP Contract requirements**, including **expectations for same-day access for patients with clinically urgent needs**, the **use of digital channels to improve access to general practice**, and **measures to reduce unwarranted variation** in services across practices.

The **group reviewed a range of data and intelligence relating to practice-level appointment access, patient experience, and outcomes** and heard how this information **was being used to better understand variation in access across Lambeth** and to support targeted engagement with practices.

The group heard how **practice-level data is informing Support Level Framework (SLF) practice visits**, enabling **evidence-based discussions with practices and the identification of both positive and negative outliers to support improvement** and shared learning.

The presentation generated a detailed discussion on general practice access, drawing on insights from GP representatives within the group.

Discussions focused on the practical challenges of delivering consistent access, the use of data to drive improvement, and opportunities to share effective approaches across practices

Equality, Diversity, & Inclusion (EDI) Group update

The group received an update on the work of the Lambeth Together Equality, Diversity and Inclusion (EDI) Group, including **a review of its membership, governance arrangements and approach to measuring impact**.

The group noted **progress made by the LGBTQ+ Subgroup**, including refreshed leadership and increased public health support. An update was also provided on **work to develop a community-facing equity strategy, being co-produced with people with lived experience** to ensure it reflects the needs and priorities of local communities.

The group noted that **Lambeth staff won a number of awards at the South East London EDI Awards**, including an award for innovation and community impact.

An update was provided on the Inspire programme, which supports improvements in health outcomes for Black Londoners. Plans for new grassroots grant funding to support Black-led organisations were also noted.

The group received an overview of the EDI Group's **forward plan, which includes programmes areas such as the Patient and Carer Race Equality Framework (PCREF)** and work relating to Black women's health.

Assurance: Focused Updates

Staying Healthy Programme

The group received an update on the Staying Healthy programme, including **NHS Health Checks, mental health and suicide prevention, age-friendly initiatives, and smoking cessation services.**

The group noted **a 21% increase in NHS Health Checks during 2025/26**, following implementation of a revised delivery model. **Improvements were reported in uptake among men and people from ethnic minority communities**, alongside the early identification of long-term health conditions and referrals to preventative support services.

Progress on mental health and suicide prevention initiatives was noted, including 133 residents and professionals completing suicide awareness training between January and April 2026. The group also heard that **The Listening Place received 372 new referrals and supported 431 Lambeth residents**, while the **Mental Health Outreach Worker has engaged nearly 600 people across more than 15 community locations**, with around 60% of those supported identifying as Black or Black British.

The **group received updates on age-friendly programmes supporting older residents** to remain active and connected, and on **smoking cessation services targeted at groups with higher smoking prevalence.**

Key risks discussed included workforce capacity, training uptake, and converting health check invitations into attendance, with assurance provided that targeted mitigations and ongoing monitoring are in place.

Children and Young People's Alliance Update: Child and Adolescent Mental Health Services (CAMHS)

The group **received a detailed update on Child and Adolescent Mental Health Services (CAMHS)** in Lambeth, including service demand, access, outcomes, equity and future improvement plans.

The group **noted continued growth in demand**, with 2,019 referrals received and 1,400 accepted during the last year. Active caseloads increased by 14% to 3,207, with more than 21,000 attended contacts delivered. **Assurance was provided that the Lambeth Lighthouse front door service continues to meet the 28-day target for first contact**, while the number of waits exceeding 52 weeks has reduced.

The group heard about **a range of improvement initiatives, including the Well Centre prescribing project, enhancements to neurodevelopmental pathways, expanded school-based mental health support**, and closer alignment with neighbourhood teams and family hubs.

Key challenges discussed included increasing service demand, responding to complex needs, and limitations in available equity and outcomes data. **The group supported plans to strengthen reporting, improve data coordination, and better capture the experiences and outcomes** of children, young people and families accessing services.

Integrated Assurance Report

- ❖ At its meeting on 11 August, **the group reviewed the latest Integrated Assurance Report**, which is included as a supplementary paper within the Board meeting pack.
- ❖ The **report includes a performance dashboard covering key impact measures** across all Lambeth Together alliances and programmes. These **measures have been refreshed for 2026/27** to align with evolving national and local priorities and the outcomes set out in the Health and Care Plan.
- ❖ Additionally, the **report includes a highlight report for each alliance/programme which provides detail on key deliverables, any new insights around intelligence, impact, outcomes, upcoming milestones, key risks and mitigations.**
- ❖ Deliverables within the highlight report and impact measures tie back to the outcomes aiming to be achieved within the health and care plan.
- ❖ **Of the 18 measures currently reported, the majority are on track, with data for a small number of indicators still being developed. Of 34 forthcoming milestones, 20 are rated green and 14 amber.**
- ❖ **The group reviewed reported metrics across a range of areas**, including, access to Child and Adolescent Mental Health Services (CAMHS), learning disability annual health checks, diabetes care processes and primary care activity. **Discussion focused on challenges relating to vaccination and immunisation uptake**, data interpretation and reporting, and ongoing efforts to strengthen local public health campaigns and improve uptake.
- ❖ The group also **discussed the six Lambeth risks currently reported on the South East London ICB risk register**, relating to CAMHS waiting times, diagnostic service pressures, childhood immunisation uptake, seasonal flu vaccination, financial sustainability and productivity requirements. **Assurance was provided that these risks are subject to regular review and oversight through local and South East London governance arrangements.**

Lambeth Together Care Partnership Board

Title	Lambeth Together Primary Care Commissioning Committee (PCCC) Update
Meeting Date	03 September 2026
Author (& role / title/s)	Anna Marcus – Associate Director of Primary and Community Care Oge Chesa – Director of Primary Care and Transformation
Lead / Presenters (& role / title/s)	Oge Chesa – Director of Primary Care and Transformation

This item is for;

☐	Information	☐	Discussion	☐	Decision	☒	Ratification
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Recommendations:

The Lambeth Together Care Partnership Board is asked to:

1. Note and support the content of the slide pack; &
2. Ratify decisions made at the Primary Care Commissioning Committee on the 15 July 2026.

What other groups or committees have considered this item to date?

The Lambeth Together Primary Care Commissioning Committee update has been considered by the following groups and committees:

Lambeth Together Primary Care Commissioning Committee
Lambeth Local Medical Committee
Lambeth Medicines Optimisation

Summary of your community and stakeholder engagement

The Primary Care Commissioning Committee (PCCC) is responsible for facilitating service users with accessible and equitable general practice services in our community. The Committee's primary objective is to address and mitigate any healthcare inequalities within the community whilst improving access.

Key Functions:

- (i) Equity of Provision: The PCCC ensures that all proposals and items it receives prioritise equitable healthcare provision to the population. It actively works to prevent the creation of unnecessary barriers that hinder people from receiving essential services.
- (ii) Impact Assessment: Before approving any major changes to the expected service delivery, the Committee conducts a comprehensive assessment of the proposed changes' impact. This assessment considers the potential effects on

accessibility and ensures that funding is optimally allocated to guarantee inclusive and responsive service access for all.

This update to the Lambeth Together Care Partnership Board is to provide assurance on the delivery of delegated primary care functions, information on and ratification of decisions made at the Primary Care Commissioning Committee on the 15th July 2026 and an opportunity to ask further questions and feed into the PCCC business.

Report summary and Impact on Inequalities

The PCCC business delivers several positive impacts on health inequalities:

- Supporting workforce and learning opportunities to develop and deliver services sensitive to our populations.
- Identifying undiagnosed Chronic Kidney Disease.
- Investing in our Special Allocation Services (SAS).

Lambeth Together Primary Care Commissioning Committee (LTPCCC)

Key Decisions & Updates from 15th July 2026



Working in partnership for a healthier borough

LTPCCC Part Two Meeting

Agenda items and recommendations from 15 July 2026



Estates Update

- Committee received an update on major primary care estate programmes across Lambeth.
- Progress noted on Graphite Square, Beckett House, Clapham Park and several lease developments.
- Five Local Improvement Grant applications were under evaluation.
- Key risks remain around delays to progress in Edith Cavell.

Recommendation

Board is asked to note and accept the content of the Estates Update report.

Committee Considerations

- Monitor delivery risks for delayed estate schemes.
- Ensure value-for-money and revenue implications are considered where upgrades or lease changes may increase costs.
- Maintain visibility of projects that support additional clinical capacity.

LTPCCC Part Two Meeting

Agenda items and recommendations from 15 July 2026



The Old Dairy Health Centre

- Paper reviewed premises rent reimbursement discrepancy dating back to April 2022.
- Practice had historically received 100% reimbursement rather than the agreed 82.26%.
- Additional evidence provided by the practice after the initial paper from January PCCC, demonstrated full utilisation of rooms for clinical, operational and multi-disciplinary purposes.
- Evidence included room rotas, appointment activity, training status, Service Level Agreements (SLAs) and supporting correspondence.

Recommendation

The Board is asked to ratify the Committee's decision and not to seek a clawback on historical rent.

Committee Decision

- After reviewing utilisation data, the Committee agreed with the recommendation to allow for 100% reimbursement dating back to April 2022 and to not seek a clawback.

LTPCCC Part Two Meeting

Agenda items and recommendations from 15 July 2026



Lambeth Offer Programme Update 2027/28

- Lambeth Offer Programme is reviewing approximately £5.545m of local scheme investment for 2027/28.
- Workstreams: Long Term Conditions, Enhanced Prevention & Neighbourhoods, and Immunisation & Vaccination.
- Emerging direction of travel focuses on population health need, inequalities, value for money and deliverability.
- Final recommendations are expected to return to PCCC in October 2026.

Recommendation

The Board is asked to note the progress update and ratify the agreed direction of travel.

Committee Decision

- The Committee supported the progress and approved the direction of travel for the Lambeth Offer workstreams and the principle of decommissioning where appropriate, with further details to be finalised as the review progresses.



Working in partnership for a healthier borough

LTPCCC Part Two Meeting

Agenda items and recommendations from 15 July 2026



SDF Review and 2026/27 Allocation

- 2026/27 Service Development Funding (SDF) allocation remains at £855,000.
- Funding has moved into the ICB baseline and can be used flexibly within governance controls.
- Investment domains: workforce development, primary care (General Practice) sustainability and digital enablement.
- Key routes include Primary Care Support Offer, Strengthening General Practice, Digital Change Manager and Practice Fellowships.

Recommendation

The Board is asked to ratify this decision.

Committee Decision

- The Committee approved the proposed allocation of the SDF for 26/27 financial year
- The funding for Strengthening General Practice was approved in principle, subject to the Lambeth General Practice Provider Alliance (LGPPA) passing the due diligence process.

LTPCCC Part Two Meeting

Agenda items and recommendations from 15 July 2026



Streatham Common Boundary Change

- Boundary change item returned for committee decision.
- Proposal considered alongside patient access, local practice impacts and evidence requirements.
- Previous committee discussion requested further evidence including deregistration data, boundary mapping and estates capacity analysis.

Recommendation

The Board is asked to ratify this decision.

Committee Decision

- The Committee declined the boundary change application on the basis that there was a lack of evidence to support the claim about decline in patient lists and the decision could negatively impact on neighbouring practices.



Working in partnership for a healthier borough

LTPCCC Part Two Meeting

Agenda items and recommendations from 15 July 2026



Contract Award Notifications

- Lambeth Community Cardiovascular Diagnostic Service Contract Award was included as a verbal item for noting only.
- Denosumab Service Contract Award was included as a verbal item for noting only.
- Both items were led by the Medicines Optimisation team.

Recommendation / Outcome

Board is asked to note that these contract award items were presented for noting only.

PMS to GMS Reversion - Gray's Inn Medical Group Vauxhall

- Agenda included an enclosed paper on Personal Medical Services (PMS) to General Medical Services (GMS) contract reversion, which is a contractual right for GP practices that ICBs are required to take forward.
- The process is being led by the SEL contracting team.

Recommendation / Outcome

Board is asked to note the PMS to GMS reversion update.



Working in partnership for a healthier
borough

LTPCCC Part One Meeting

Standing items and updates



The Committee received assurance on the following:

- **Performance Update** – Improvements in appointment recording and access metrics; national targets achieved for Learning Disability and Severe Mental Illness (SMI) health checks. Ongoing variation remains across practices, particularly in diabetes outcomes and avoidable admissions.
- **Workforce Update** – Progress on neighbourhood-based Practice Learning Teams, successful completion of the first GP Fellowship cohort, and continued support to practices through targeted improvement visits.
- **Finance Update** – Lambeth Place reported a balanced Month 2 financial position. The delegated primary care budget is now managed at SEL level rather than Place level.
- **Public Health Update** – NHS Health Check activity has recovered following the Synnovis disruption, with continued focus on underserved populations and transition to Ardens Manager reporting. Opportunities for alignment with the Lambeth Offer and Prevention programmes were highlighted
- **Community Pharmacy Update** – Positive outcomes reported from independent prescribing and prevention pilots, including hypertension and lipid optimisation work. Challenges around GP-pharmacy IT integration remain, with further work planned to support neighbourhood-based commissioning approaches.

Outcome

Board is asked to note the content.



Lambeth Together Care Partnership Board

Title	Living Well Network Alliance (LWNA) Update
Meeting Date	03 September 2026
Author (& role / title/s)	Guy Swindle - Deputy Director, LWNA
Lead / Presenters (& role / title/s)	Guy Swindle - Deputy Director, LWNA

This item is for;

☒	Information	☒	Discussion	☐	Decision	☐	Ratification
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Recommendations:

The Lambeth Together Care Partnership Board is asked to:

1. Consider the information provided in the presentation on the impact of the LWNA and planned developments of community mental health services; &
2. Approve the progress report on the work of the Living Well Network Alliance against the activities outlined in *Our Health, Our Lambeth* - Lambeth Together Health and Care Plan 2023-28.

What other groups or committees have considered this item to date?

The report has been considered through the Lambeth Living Well Network Alliance (LWNA) and its partner organisations, which are working collaboratively on the development and delivery of community mental health services in Lambeth.

Summary of your community and stakeholder engagement

The report has been informed by collaboration across the Lambeth Living Well Network Alliance and its partner organisations, with a focus on improving access, outcomes and support for Lambeth residents, particularly Black residents who are disproportionately represented in crisis services. The development of neighbourhood-based services and the Alliance's priorities reflect consideration of local population needs and inequalities.

Report summary and Impact on Inequalities

The report provides an update on the Lambeth Living Well Network Alliance, including headline impact data and developments to improve access to mental health support through a strengthened Single Point of Access, clearer stepped care and neighbourhood-based services. A key focus is reducing inequalities, particularly the disproportionate use of crisis services by Black residents, with an identified priority to increase early support and improve recovery outcomes for Black people in Lambeth.



Living Well Network Alliance Update

Guy Swindle

Lambeth Together Care Partnership Board
3rd September 2026

Contents

1. Background to the Lambeth Living Well Network Alliance
2. Headline impact data
3. Emerging community service developments
4. Questions and comments

Background to LWNA

Member organisations

Three Big Outcomes

Three Priorities

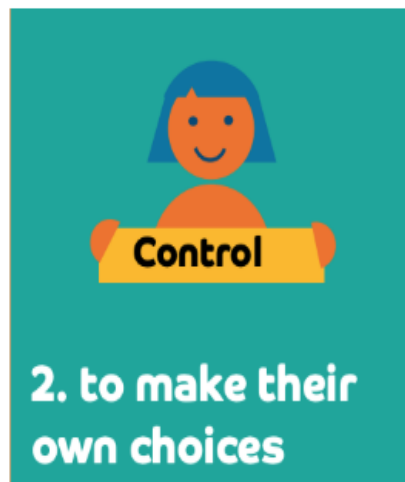
The Alliance Partners



Alliance Outcomes and Priorities

Our 'Big Three' Outcomes:

Around 1 in 4 adults attending A&E for mental health reasons in 2025 were under the care of mental health services



Around 1 in 5 of Lambeth's adult population is Black
Around half of adults using 'crisis' services are Black.

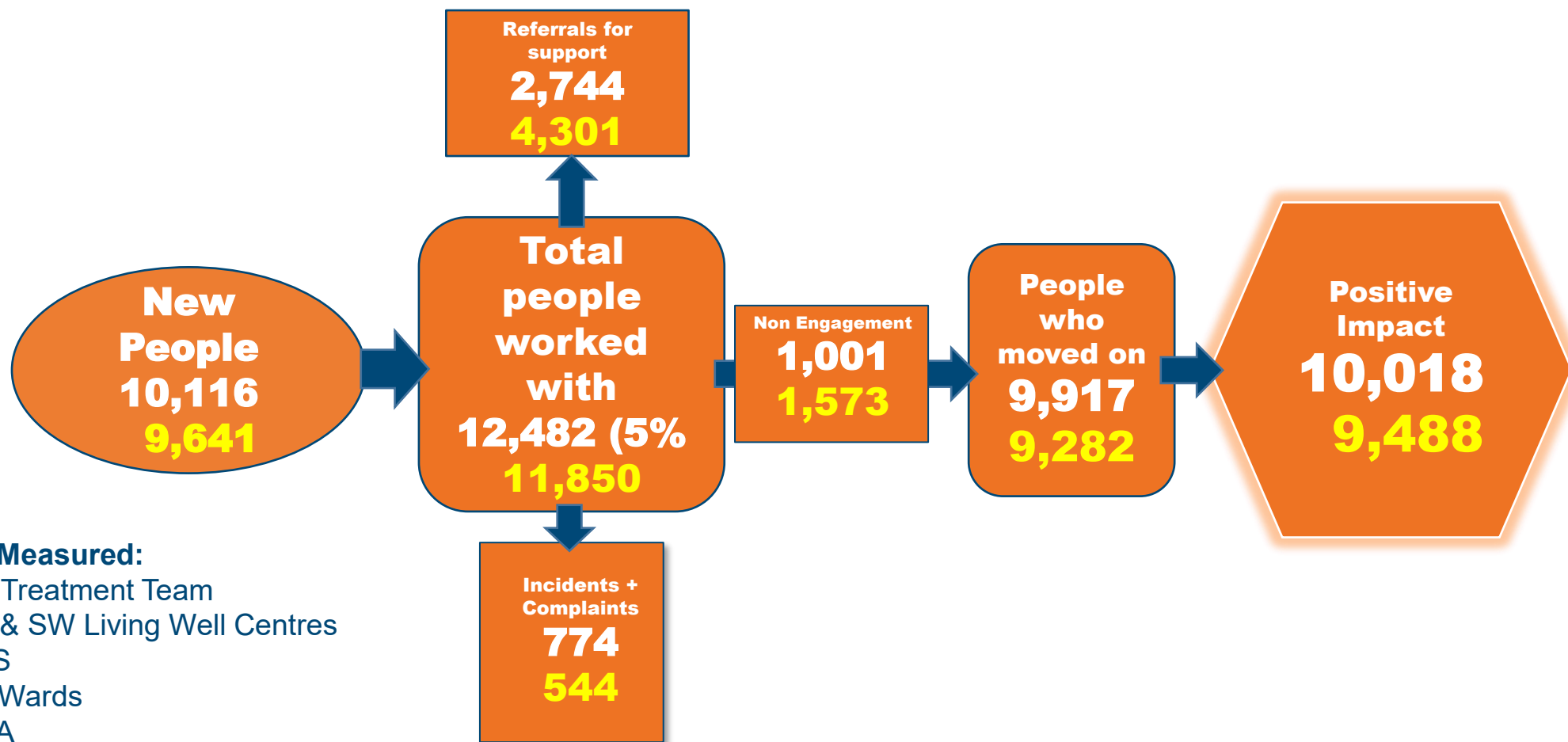
Priorities

1. Reduce crisis presentations for people already engaged with services
2. Increase the proportion of Black people getting early support and reduce the proportion using crisis services
3. Show an improvement in people's recovery outcomes

Headline Impact Data

2025/26 v 2024/25

Key Results: 2025/26 v. 2024/25

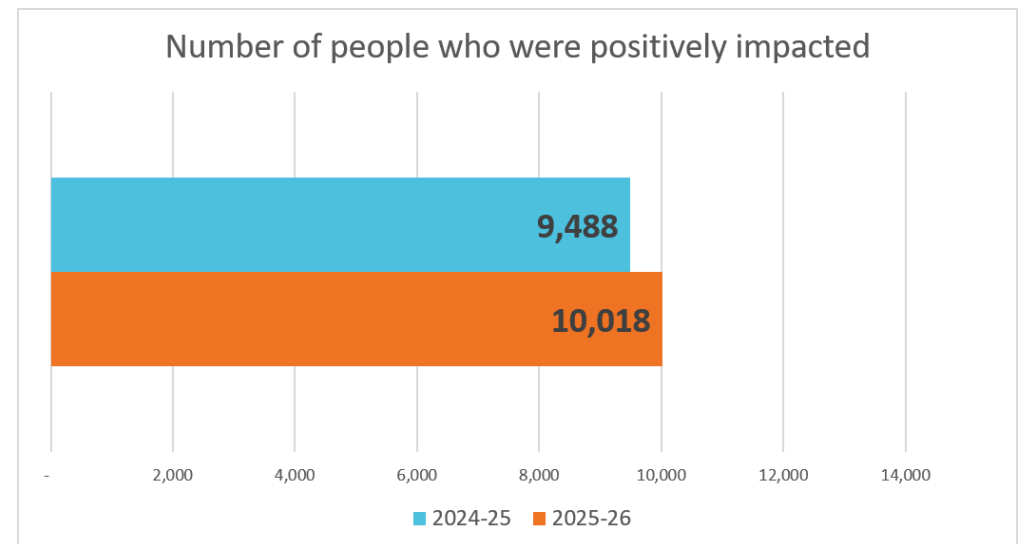
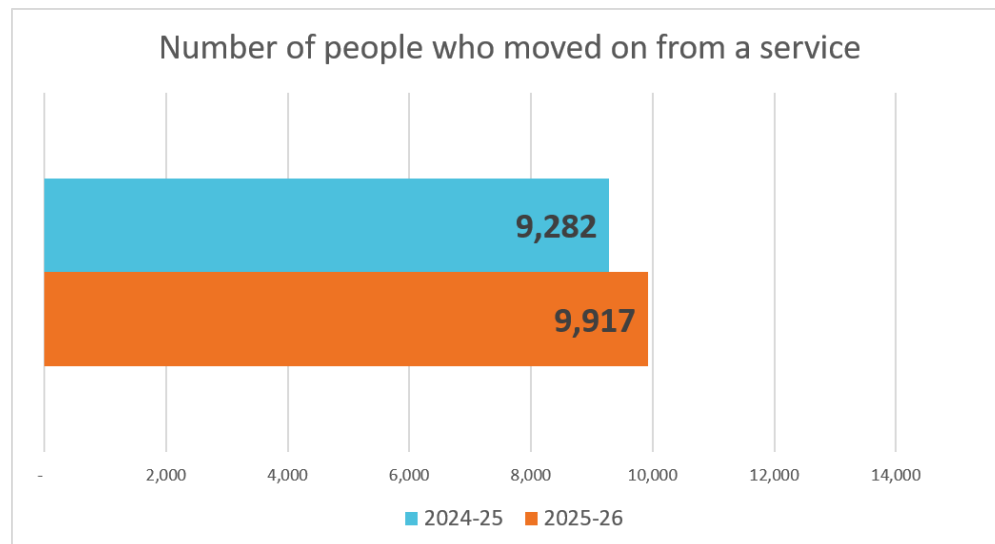
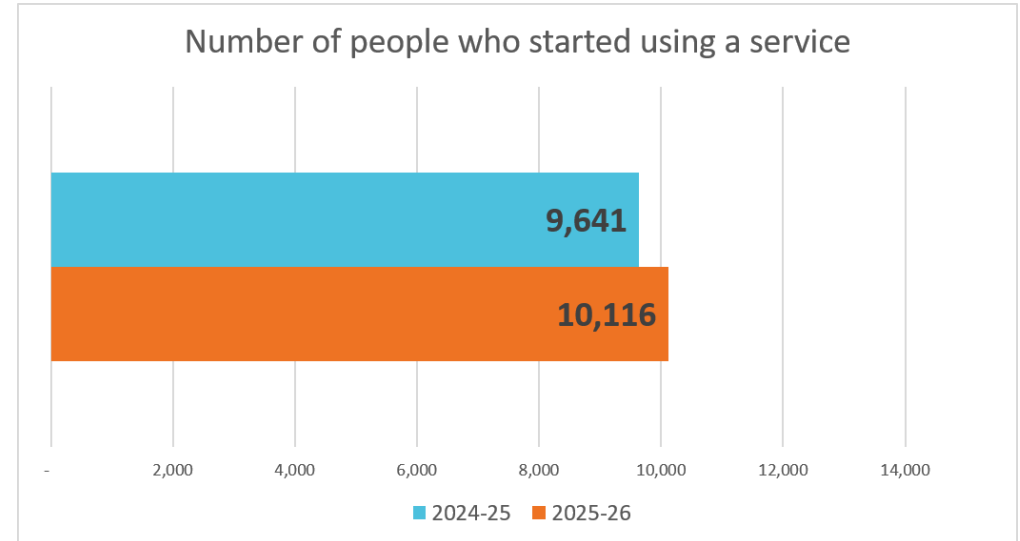
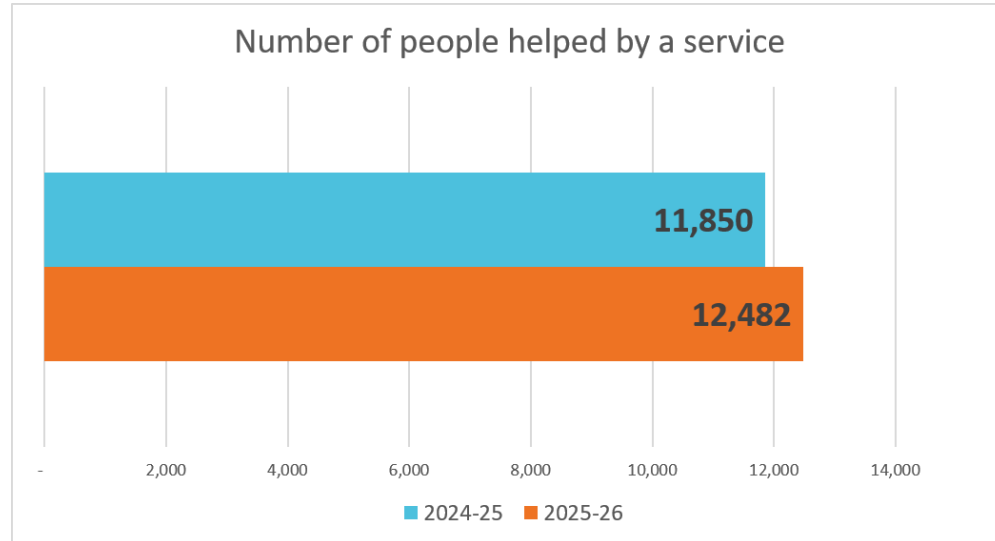


Services Measured:

- Home Treatment Team
- N, SE & SW Living Well Centres
- CLASS
- Acute Wards
- CAPSA
- Staying Well Team
- IPS
- The Treehouse
- Single Point of Access (SPA)

2025/26
2024/25

Impact: Key Results 2025/26 v 2024/25



QUANTITATIVE METRICS

Utility – Total number of people who used the service during the period

Access - Number of those people who began during the service during the period

Flow – Number of people who stopped using the service during the period

Engagement – The number of people who engaged with the offer the service made them

Holistic Support – The number of referrals the service made for other support (e.g Drug and Alcohol, Psychology et)

Safety - Number of incidents or complaints received

Impact

IMPACT MEASURES BY SERVICE

Home Treatment Team – The number of positive case closures

LWC – The number of people discharged from Focused Support or Short-Term Support

CLASS - Number of those people who began using the service during the period

Acute Wards – Number of people discharged once deemed well

Staying Well – Number of people supported to remain under Primary Care

CAPSA – Number of people supported to step down to or remain under Primary Care

IPS – Number of people supported to begin work

Treehouse – The Number of people who moved on to a more independent setting

SPA – Referrals responded to within 14 days

CAVEATS/ASSUMPTIONS

1. Totals are not unique people as people may use multiple services during a quarter
2. All LWCs discharges are assumed to be positive
3. LWCs do not record onward referrals to additional support - the holistic support data is based on the Clinical Note Type field – which indicates the role of the worker completing the EPJS entry
4. LWCs non engagement is appointments not attended on EPJS
5. The majority of data is taken from EPJS and contingent on accurate recording (service managers are asked to check it)

Community Service Developments

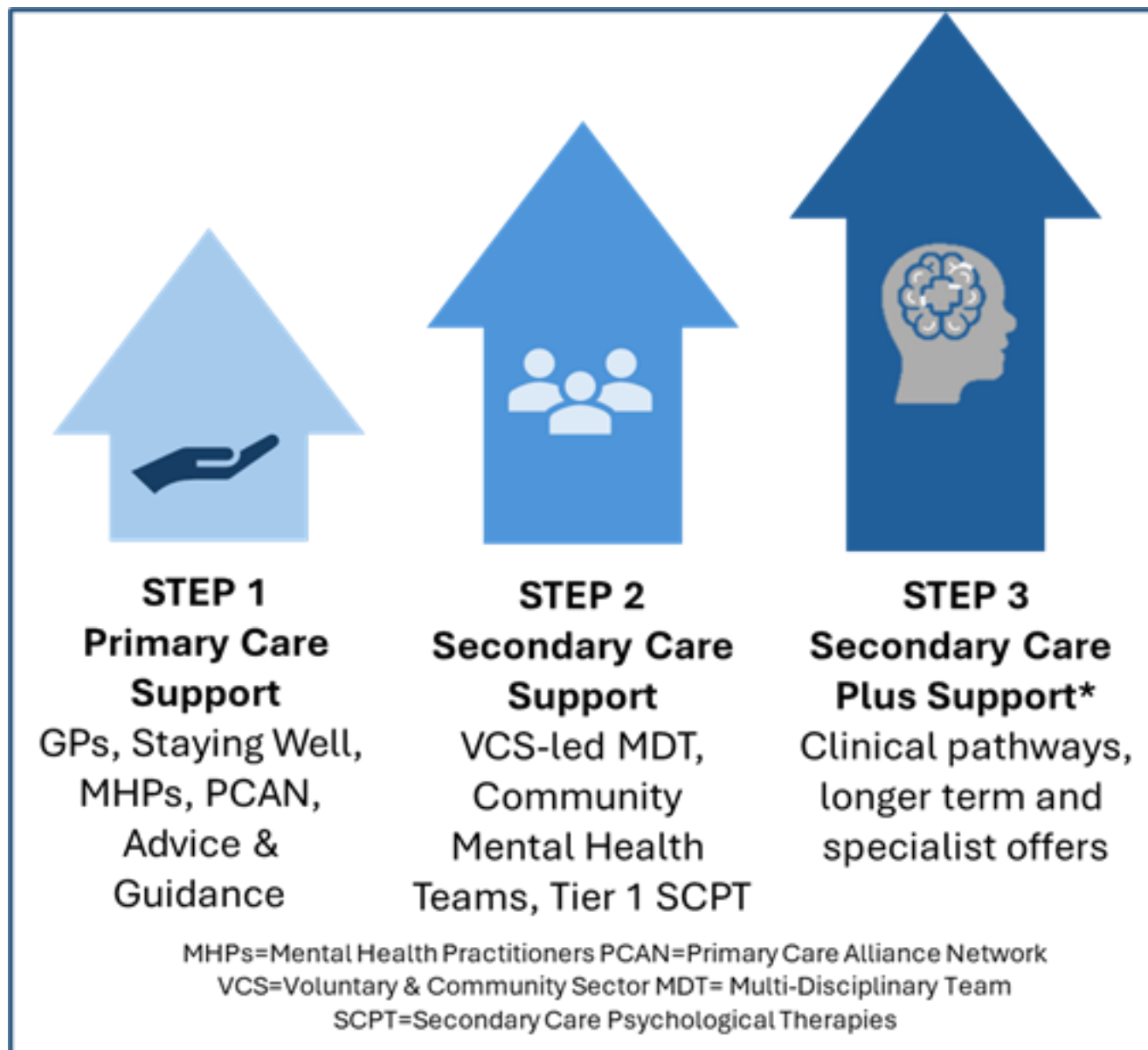
Single Point of Access and Rapid Response – an improved front door to mental health

Stepped Care – improved, clearer and more consistent community mental health support

Neighbourhoods – mental health services delivering in the 5 neighbourhoods

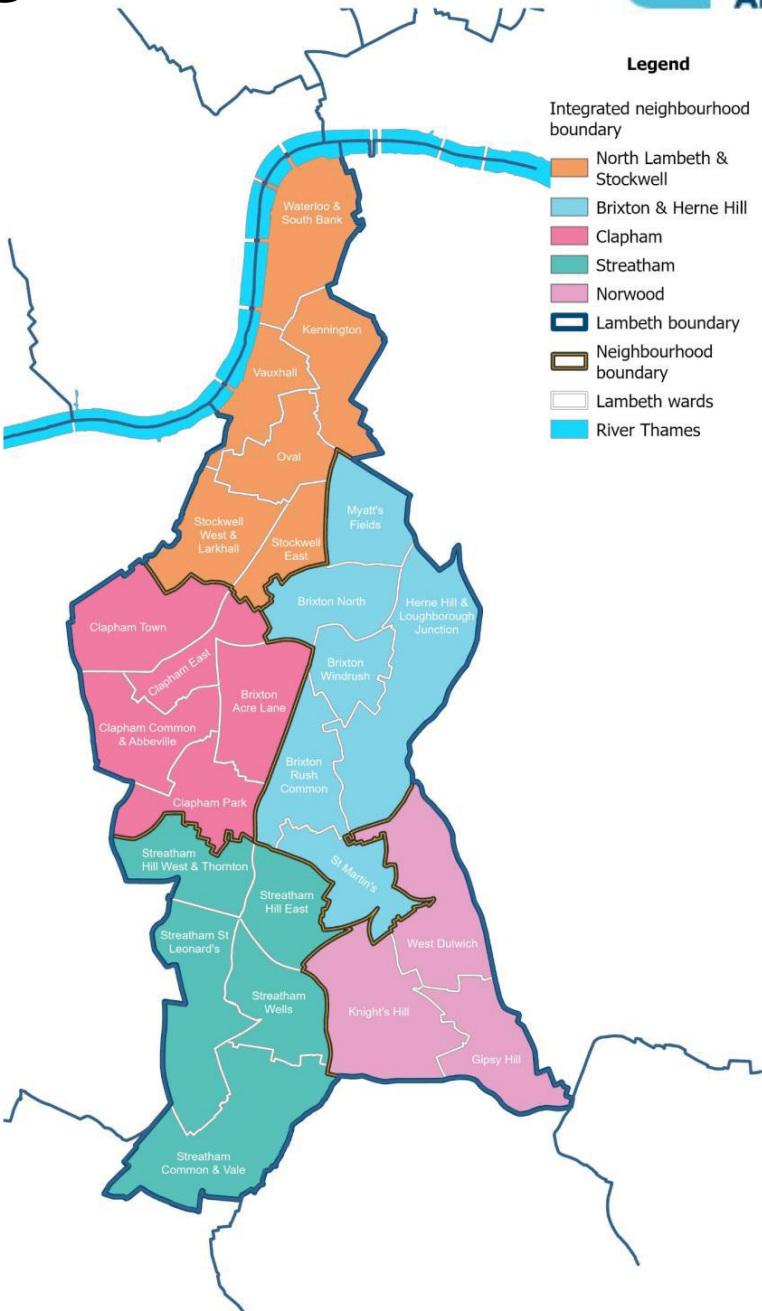
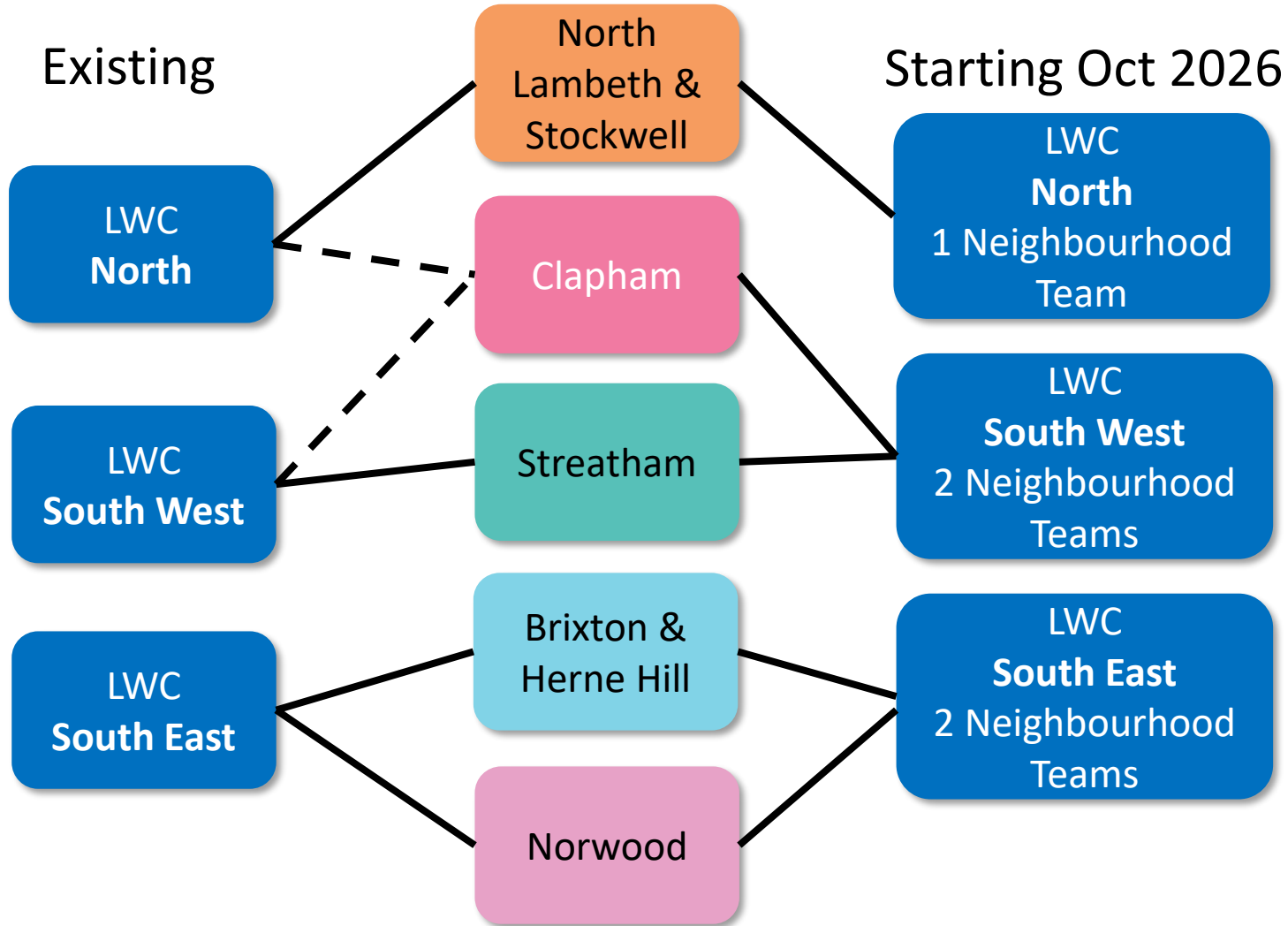


Stepped Care



Living Well Centres – Neighbourhood Working

Currently Clapham postcodes are split between North and South West. From Oct they will all sit in South West.



Questions and Discussion

Lambeth Together Care Partnership Board

Title	Homeless Health Programme
Meeting Date	03 September 2026
Author (& role / title/s)	Emma Casey – Lead Commissioner
Lead / Presenters (& role / title/s)	Paul Davis – Head of Commissioning Tim Greenhalgh – Rough Sleeping Coordinator Emma Sims - Commissioning Officer

This item is for:

☒	Information	☒	Discussion	☐	Decision	☐	Ratification
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Recommendations;

The Lambeth Together Care Partnership Board is asked to:

1. Support the update on developments and ongoing work around Homeless Health, including the conclusion of the recommissioning of services across the Adult Supported Accommodation Pathway; &
2. Approve the progress report on the work of the Homeless Health Programme against the activities outlined in *Our Health, Our Lambeth* - Lambeth Together Health and Care Plan 2023-28.

What other groups or committees have considered this item to date?

None.

Summary of your community and stakeholder engagement

The report has updates, data and case studies from our partner agencies and commissioned services.

Report summary and Impact on Inequalities

This report demonstrates the progress made in tackling health inequalities across the rough sleeping population and Adults' Supported Accommodation Pathway. People within these services often face complex and multiple needs related to physical health, mental health, substance use and sexual health. Accessing and sustaining engagement with mainstream health services can be challenging, underlining the importance of flexible, targeted support to improve outcomes.



Homeless Health 2026



Priorities 2026/27

- Mobilise, implement and continually review the newly commissioned Adult Supported Accommodation Pathway services
- Review and optimise outreach services to prevent overlap and deliver cost-effective outcomes for the Council
- Implement the Public Health and Housing MOU
- Increase engagement in sexual health services across ALL Pathway services



Achievements in 2025/26

01

The outreach team supported **273** people into accommodation (including SWEP)

*An individual may have been booked into accommodation more than once

02

The Pathway accommodated **190** new people.

94 people were supported to move out of the Pathway

03

A total of **533** engagements with substance use services were recorded within the Pathway in 2025/26

04

Hostels and supported housing have sustained their target of at least **98%** of residents being registered with a GP



Adult Supported Accommodation Pathway

Recommissioning is complete and the new Pathway has the following services

Service	Provider
Rough sleeping outreach service	Thames Reach
Lambeth Assessment Centre	Thames Reach
Martha Jones House	Thames Reach
Roberston Street	Thames Reach
Lambeth High Street and flats	Thames Reach
Women's Pathway	St Mungo's
Wix's Lane	St Mungo's
Move on Hubs	St Mungo's



Key changes to the Pathway



- One Pathway for women – assessment beds, hostel and supported housing
- Flexible access for women in the form of assessment beds
- Specialist Women's Navigators x 2 who will follow residents across the Women's Pathway
- Lambeth High Street – specialist mental health support on site
- Move on hubs – supporting a faster and more sustainable transition into independent living



Substance use support 2025/26



- A total of **533** engagements with substance use support services were recorded within the Pathway during the year.
- **15** people entered detox
- **3** completed rehabilitation
- This was achieved through strong partnership working with service providers and stakeholders such as the Integrated Health Network, the Street Engagement team and START.



Sexual health support 2025/26



- A total of **129** engagements with sexual health support services were recorded within the Pathway during the year.
- The women's accommodation services achieved **100%** engagement with sexual health support
- This was achieved through strong partnership working with service providers and stakeholders such as the Health Inclusion team and the Integrated Health Network.
- Increasing engagement in sexual health support across the other Pathway services is a key priority in 2026/27.



Case study- Ms X



Outcomes

- Mobility improved and she can now walk unaided
- Has reconnected with family
- Is addressing physical and mental health support needs
- Has remained abstinent



Rough Sleeping 2025/26

01

571 people were seen rough sleeping in Lambeth in 2025/26

02

6% reduction in long-term rough sleeping from 2024/25 to 2025/26.

03

A total of 273 people seen rough sleeping in 2025/26 moved into accommodation.

04

A third of all rough sleepers in 2025/26 had more than one of alcohol, substance use or mental health as a support need.



Outreach services in Lambeth



Rough Sleeping
Outreach team

Street Engagement
Team

SPIRES

Integrated Health
Network

START

Streetlight



Street Engagement Team (SET)



- Commissioned by Lambeth Public Health team
- Supports people whose lives are most closely tied to street activity and anti-social behaviour.
- Helping people to access treatment and other services, while also working with local businesses, the police, and community partners to make the area safer for everyone.
- A manager and two specialist workers conduct outreach 5 days per week, to provide support to those with drug and alcohol issues to access services. The team's central focus remains Brixton, with a regular presence in the Waterloo and the South Bank area.



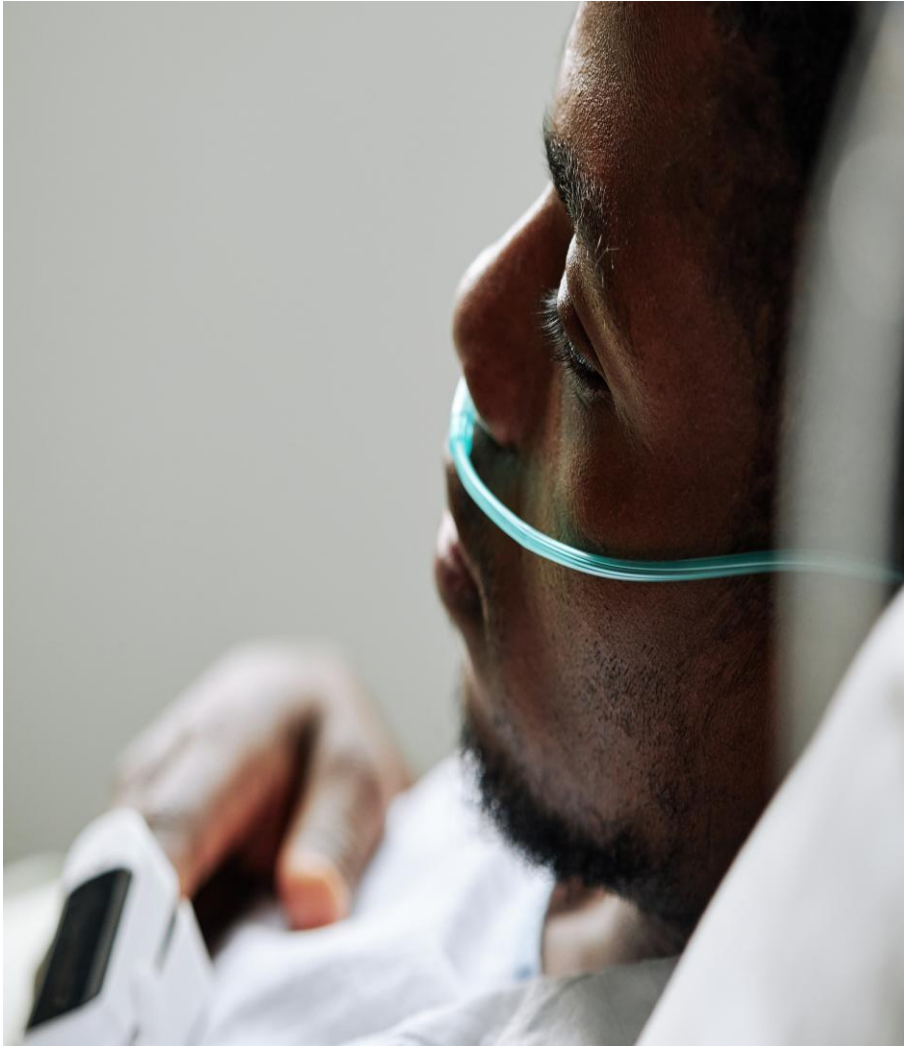
On Street Engagement support 2025/26



- **1,397 street-based engagements delivered**, maintaining a strong and visible presence with some of Lambeth's most vulnerable residents.
- **543 referrals and signposting interventions completed**, helping people access treatment, housing, health and wider support services.
- **232 outreach shifts delivered**, with activity increasing across the year and reaching its highest level in Q4.
- Targeted support to vulnerable residents, with **76% reporting substance misuse issues** and up to **59% experiencing homelessness**



Integrated Health Network (IHN)



- Provides multidisciplinary support for people sleeping rough or those at risk of homelessness in Lambeth where substance use is impacting housing stability, physical health or wider wellbeing.
- Multi-disciplinary team consisting of; Peer navigators (Groundswell), nurse specialist (GSTT), psychologist (SLaM) and substance use recovery workers (Thames Reach)

2025/26	Q1	Q2	Q3	Q4
Number on IHN caseload engaged in structured treatment with Lorraine Hewitt House (LHH) and Rough Sleeping Drug and Alcohol Treatment (RSDAT) flagged on National Drug Treatment Monitoring System (NDTMS) each quarter	39	59	63	76
Number on IHN caseload engaged in structured treatment with LHH and RSDAT flagged on NDTMS (rolling 12 month)	39	69	90	97
Number on IHN caseload accessing In Patient Detox (IPD) and/or Residential Rehab (RR) each quarter	2	1	4	4
No. on IHN caseload	85	100	105	107



Severe Weather Emergency Protocol (SWEP)



COLD SWEP

- In 2025/26, there were a total of 5 local cold SWEP activations in Lambeth covering 26 nights.
- In total, **63** SWEP placements were made throughout the course of the winter to a total of **54** people (some accessed SWEP in multiple activations)
- Under the “In for Good” principle, clients placed in SWEP are given the opportunity for a thorough assessment and move-on casework to achieve longer term accommodation.
- Of the **54** people who accessed SWEP **30 (56%)** were supported into longer term accommodation and did not return to rough sleeping. This is down from 73% last year.



Severe Weather Emergency Protocol (SWEP)



HEAT SWEP

- Since 17th June 2026, there have been 7 yellow, 5 amber and 1 red Heat-Health Alerts.
- Local H-SWEP was active for a total of **44 days**.
- During amber and red alert periods a total of **9 people were accommodated**, of whom 8 were supported into longer-term accommodation.



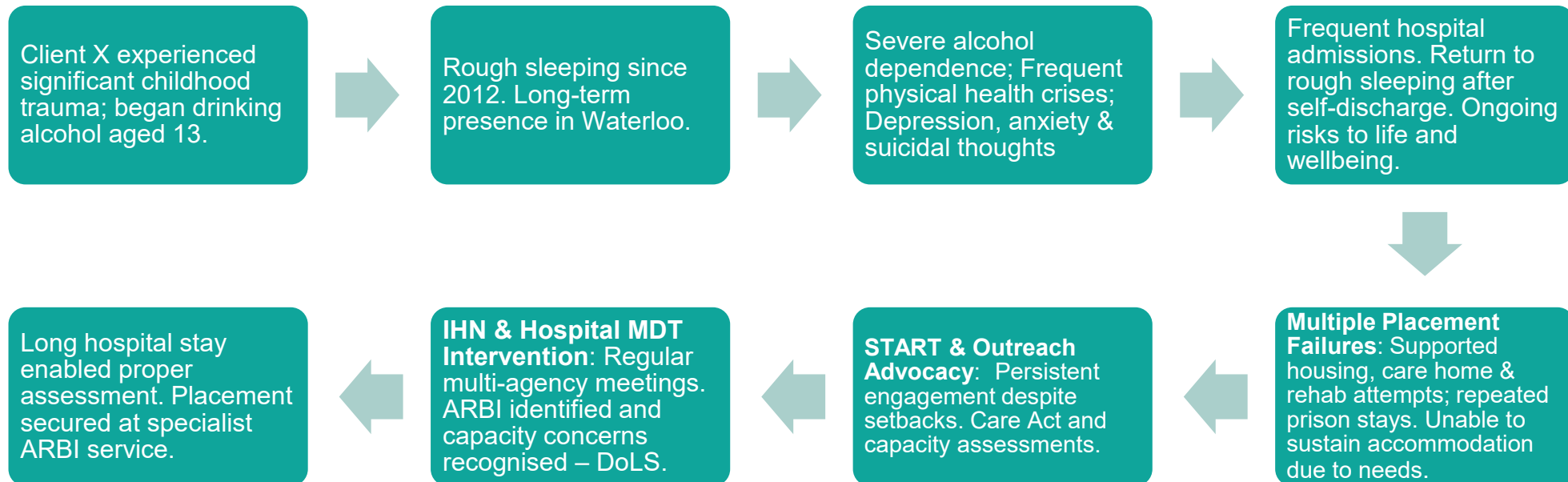
Outreach Nurse Prescriber



- Innovative pilot funded by Lambeth Public Health under RSDATG and delivered by START Homeless Outreach Team.
- Outreach clients on the street, Lambeth Assessment Centre, Chrysalis Project and Ace of Clubs day centre.
- Supports individuals and offers harm minimisation and uses motivational interviewing to work towards accessing treatment.
- The nurse can prescribe opioid substitute treatment and Thiamine injections.
- This initiative marks the START Team further expansion into multiple disadvantage work across Lambeth.



Health case study





Q&A



Appendix - Glossary



Working in partnership for a healthier borough

Understanding Lambeth Together's Language



Lambeth Together	Lambeth Together is a Local Care Partnership of the NHS, local authority, the voluntary sector, and others, focused on improving health and wellbeing and reducing inequalities for people in Lambeth through an integrated health and care partnership.
Southeast London Integrated Care Systems (SEL ICS)	A range of organisations – the NHS, our local authorities, the voluntary, community and social enterprise (VCSE) sectors that play a role in organising and providing health and care in Southeast London and need to work together to better serve local people.
NHS Southeast London Integrated Care Board (ICB)	A statutory body responsible for allocating resources, high-level planning and overseeing the performance of our health and care system. The NHS Southeast London ICB is the legal name for the Board and the public name for the ICB is NHS Southeast London.
Provider Collaboratives (PCs)	Partnerships between groups of NHS providers such as our acute providers, namely Guys and St Thomas's and Kings College London, and our mental health providers, such as the South London and Maudsley NHS trust, responsible for working together to make better use of resources and improve the quality of more specialist services.
Local Care Partnership (LCP)	Each 'Place' or Borough within the SEL ICS has a Local Care Partnership convening local authorities, NHS organisations and the VCSE in our boroughs responsible for developing and overseeing out of hospital care. Lambeth Together Care Partnership is the local care partnership for Lambeth.
Lambeth Together Care Partnership Board	The Lambeth Together Care Partnership Board is made up of different members within the Local Care Partnership. A bi-monthly formal meeting is held where members of the Local Care Partnership meet to discuss matters and make decisions regarding the health and wellbeing for the people in Lambeth.
Board Member	A Board member has decision making powers when the Board are making decisions on behalf of the Local Care Partnership. The members are from different organisations within the Local Care Partnership and have those decision-making powers on behalf of their organisations. Patient and Public Voice (PPV) members are also members of the Board and have decision making powers but do so on behalf of the public. Non-voting members are members of the Board but do not have decision making powers.
Public Forum	A public forum is held bi-monthly before the Lambeth Together Care Partnership Board meetings. The forum is an informal meeting for people and groups interested in health and care to meet local decision makers, ask questions, and share what matters to themselves and their communities, with a chance to influence plans for health and care in Lambeth.
Commissioning / Commissioner	Planning, agreeing and monitoring services, ranging from the health-needs assessment for a population, through the clinically based design of patient pathways, to service specification and contract negotiation or procurement, with continuous quality assessment.



Working in partnership for a healthier borough

Acronym	Term
ADASS	Association of Directors of Adult Social Services
ASC	Adult Social Care
AHP	Allied Health Professional
APMS	Alternative Provider Medical Services
BI	Business Intelligence
CCG	Clinical Commissioning Group (dissolved and now ICB)
CCPL	Clinical and Care Professional Lead
CYP	Children and Young People
DAS	Director of Adult Social Care
DCS	Director of Children's Social Care
DPH	Director of Public Health
EHCH	Enhanced Health in Care Homes
GP	General Practice
GMS	General Medical Services
GSTT	Guy's and St Thomas' NHS Foundation Trust
HAWK	Health Checks at Work
HWBB	Health and Wellbeing Board
ICB	Integrated Care Board
ICS	Integrated Care System
IPD	In Patient Detox
IPS	Independent Placement and Support
IST	Intensive Support Service
INT	Integrated Neighbourhood Team
IHN	Integrated Health Network
KCH	Kings College Hospital NHS Foundation Trust
KHP	Kings Health Partners
KPI	Key Performance Indicator
LARC	Long-acting Reversible Contraception

Acronym	Term
LGPPA	Lambeth General Practice Provider Alliance
LCP	Local Care Partnership
LDA	Learning Disabilities & Autism
LeDer	The Learning Disability Mortality Review
LGA	Local Government Association
LHH	Lorraine Hewitt House
LMNS	Local Maternity and Neonatal System
LWNA	Living Well Network Alliance
LTOG	Lambeth Together Oversight Group
MHLD	Mental Health and Learning Disabilities Service
MLTC	Multiple Long-Term Conditions
MO / Meds Op	Medicines Optimisation
NDTMS	National Drug Treatment Monitoring System
NNHIP	National Neighbourhood Health Implementation Programme
NWDA	Neighbourhood and Wellbeing Delivery Alliance
OCL	One Care Lambeth
PBS	Positive Behaviour Support
PCCC	Primary Care Commissioning Committee
PCN	Primary Care Network
PLT	Protected Learning Time
PMS	Personal Medical Services
PrEP	Pre-Exposure Prophylaxis
PTOG	Primary Care Transformation and Operational Delivery Group
PEACS	Pain: Equality of Care and Support
PHE	Public Health England
Place	Refers to the local borough
RR	Residential Rehab
RSDAT	Rough Sleeping Drug and Alcohol Treatment
SAS	Special Allocation Services
SDF	Service Development Funding
SLA	Service Level Agreement
SPA	Single Point of Access
SEL	South East London
SLaM	South London and Maudsley NHS Foundation Trust

Acronym	Term
SMI	Severe Mental Illness
SWEP	Severe Weather Emergency Protocol
SWL	South West London
System	Refers to the South East London Integrated Care System (SEL ICS)
VCS	Voluntary Care Sector
VCSE	Voluntary Community and Social Enterprise



Working in partnership for a healthier borough