**LAMBETH TOGETHER CARE PARTNERSHIP BOARD MINUTES**

**Thursday, 3rd July 2025, 2pm**

**Brixton House, 385 Coldharbour Lane, SW9 8GL**

[Part 1 Meeting Recording - Public Forum](https://www.youtube.com/watch?v=RWcgdthNXe4) (please note, the Public Forum does not have formal minutes taken).

[Part 2 Meeting Recording - Item 1 to 9 (Inclusive)](https://www.youtube.com/watch?v=anjDj5IPfQY)

[Part 3 Meeting Recording - Item 10 to 13 (Inclusive)](https://www.youtube.com/watch?v=8w3WqAOpJEg)

[Board Meeting Papers](https://moderngov.lambeth.gov.uk/documents/g17431/Public%20reports%20pack%20Thursday%2003-Jul-2025%2013.00%20Lambeth%20Together%20Care%20Partnership%20formerly%20Lambeth.pdf?T=10)

[Supplementary Papers Pack - Assurance Report (Item 7)](https://moderngov.lambeth.gov.uk/documents/b37258/Lambeth%20Together%20Care%20Partnership%20-%20Supplement%20Agenda%20-%20Appendix%204%20Thursday%2003-Jul-2025%2013.00%20Lamb.pdf?T=9)

[Supplementary Papers Pack - Appendices (Item 11)](https://moderngov.lambeth.gov.uk/documents/b37254/Lambeth%20Together%20Care%20Partnership%20-%20Supplement%20Agenda%20Thursday%2003-Jul-2025%2013.00%20Lambeth%20Together%20.pdf?T=9)

**Members Present:**

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| Cllr Nanda Manley-Browne | Lambeth Together Care Partnership Board Co-Chair. Cabinet Member for Healthier Communities (job-share), Lambeth Council |
| Dr Di Aitken  | Lambeth Together Care Partnership Board Co-Chair. Neighbourhood and Wellbeing Delivery Alliance Clinical and Care Professional Lead |
| Andrew Eyres | Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council and NHS South East London Integrated Care Board |
| Dr George Verghese  | GP, Co-Chair of the Lambeth Primary Care Clinical Cabinet |
| Dr Nozomi Akanuma | Living Well Network Alliance Clinical and Care Professional Lead, South London, and the Maudsley NHS Foundation Trust |
| Dr Penelope Jarrett*(non-voting member)*  | Chair, Lambeth Local Medical Committee |
| Eugenie Dadie | Patient and Public Voice Member |
| Fiona Connolly | Corporate Director of Housing and Adult Social Care, Lambeth Council |
| Folake Segun*(non-voting member)* | Chief Executive, Healthwatch Lambeth  |
| Jasmina Lijesevic | Lay Member |
| Julie Lowe | Site Chief Executive, Kings College Hospital NHS Foundation Trust |
| Louise Dark | Chief Executive, Integrated and Specialist Medicine, Guy’s and St Thomas’ NHS Foundation Trust |
| Paul Coles | Chief Executive, Age UK, Lambeth |
| Phillipa Galligan | Deputy Chief Operating Officer, South London and Maudsley NHS Foundation Trust (deputising for Ade Odunlade, Chief Operating Officer, South London and Maudsley NHS Foundation Trust) |
| Ruth Hutt | Director of Public Health, Lambeth Council |
| Sarah Flanagan | Patient and Public Voice Member |
| Simon Boote | Programme Director, Children and Young People’s Alliance (deputising for Andrew Carter, Corporate Director of Children’s Services, Lambeth Council) |
| Therese Fletcher | Managing Director, Lambeth GP Federation |

**Apologies:**

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| --- | --- |
| Ade Odunlade | Chief Operating Officer, South London and Maudsley NHS Foundation Trust |
| Andrew Carter  | Corporate Director of Children’s Services, Lambeth Council  |
| Cllr David Bridson | Cabinet Member for Healthier Communities (job-share), Lambeth Council |
| Damilola Bamidele  | Head of Programmes for Lambeth, Black Thrive, Lambeth |
| Dr Raj Mitra | GP, Children and Young People's Alliance Clinical and Care Professional Lead |

**In Attendance:**

|  |  |
| --- | --- |
| Alex Jackson | Programme Lead, Lambeth Together  |
| Edward Odoi | Associate Director of Finance, NHS South East London Integrated Care Board |
| Jane Bowie | Director, Integrated Commissioning (Adults), Lambeth Council and NHS South East London Integrated Care Board |
| Josepha Reynolds | Programme Director, Neighbourhood and Wellbeing Delivery Alliance |
| Oge Chesa | Director of Primary Care and Transformation, NHS South East London Integrated Care Board |
| Richard Outram |  |
| Warren Beresford | Associate Director, Health and Care Planning and Intelligence, NHS South East London Integrated Care Board |

**1 Introductions**

Board Members present introduced themselves. Apologies were noted from Ade Odunlade, with Phillipa Galligan deputising, Simon Boote is deputising for Andrew Carter, and there are apologies from Dr Raj Mitra, Damilola Bamidele, and Cllr David Bridson.

Dr Di Aitken shared the sad news of Laura McFarlane’s passing. Laura passed away on Sunday 29th June 2025. Laura had a long and successful career in Lambeth for over 40 years, working to improve the lives of families, and most recently, leading the Lambeth Early Action Partnership (LEAP), which has helped inform national policy on early years.

**Reporting back from the Public Forum**

Dr Di Aitken welcomed members of the public to the meeting and noted the topics discussed during the earlier Public Forum, that included:

* An update from Patient and Public Voice Member, Sarah Flanagan. Sarah is a member of Mosaic Clubhouse, which is the only accredited clubhouse in the UK and part of a bigger organisation, known as Clubhouse International, offering mental health support all around the world. Sarah had recently visited Tampa, Florida, in May, where 161 Clubhouses were represented. Sarah Fed back on her learning from the visit and noted that Mosaic has a very good reputation within the Clubhouse movement.

The following was also discussed:

* The recent hot weather and how to support people in managing the heat.
* Opportunities to continue delivery of the PEACS project (Pain, Equality of Care and Support) in two other neighbourhoods within the borough.
* A reminder was given that residents can check cancer screening dates in Windrush Square.
* The recent news on the abolition of Healthwatch England.
* The two engagement workshops for Integrated Neighbourhood Teams being held on the 14th and 16th July.
* Alcohol Awareness Week.
* HIV Confidence and ensuring Lambeth is becoming a HIV Confident borough.

Responses to the specific questions raised at the Public Forum will be published on the [Lambeth Together Website.](https://www.lambethtogether.net/our-meetings/meeting-papers-archive/)

**2 Declarations of Interest**

Members were asked to declare any conflicts of interests linked to specific items on the agenda. No conflicts of interest were raised.

**3 Minutes from 15 May 2025 Meeting**

The [minutes](https://moderngov.lambeth.gov.uk/documents/g16843/Printed%20minutes%20Thursday%2015-May-2025%2013.00%20Lambeth%20Together%20Care%20Partnership%20formerly%20Lambeth%20Tog.pdf?T=1) of the meeting of Thursday 15 May 2025 were agreed as an accurate record of the meeting.

All previous actions are closed.

**4 Place Executive Lead Report**

Andrew Eyres gave an overview of the Place Executive Lead report and also noted the publication of the NHS 10 Year Plan on the morning of the meeting.

**RESOLVED**

1. Board members received the update on key developments since the Lambeth Together Care Partnership Board meeting in public on 15 May 2025.

To view the report accompanying this item, refer to pages 15 to 23 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 02:50 – 06:50.

**5 Living Well Network Alliance Roadmap**

Jane Bowie presented on the Living Well Network Alliance Roadmap. The following discussions took place:

* Dr George Verghese explained that he was involved in the roadmap from a GP perspective and noted that he was happy to support it as much as possible through the GP Provider Alliance.
* Dr Di Aitken asked if there were plans to improve accessibility to trauma informed services, in particular, talking therapies services. Dr Aitken noted that many of the communities need ready access to talk through traumas affecting their physical health.
* Jane explained the local talking therapies service does collect data on use by different communities and plans based on that information, and it is one of those areas that they track.
* Dr Penelope Jarrett asked about re-accessing mental health services after discharge.
* Jane explained there is a single point of access which is part of the Alliance services.
* Phillipa Galligan explained that centres immediately take back anyone who left 12 months prior and if it was longer than 12 months, contact would need to be made through the single point of access.
* Sarah Flanagan wanted to note that if someone is aged over 65, they have to be referred to the older adult’s team.
* Sarah also asked how the enablers within the roadmap will be delivered with limited resources.
* Jane explained the enablers are the context in which the Alliance will be working, and they will be the elements to help reach the outcomes and complete tasks set. Some of these are on the road to being completed and some are about making better use of existing scarce resources. Jane noted the roadmap will need to be targeted, efficient and effective.

**RESOLVED**

1. Board members endorsed the Alliance’s agreed focus on outcomes and supported the implementation of the roadmap for the next 12 months.

To view the presentation accompanying this item, refer to pages 25 to 33 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 06:50 – 19:50.

**6 Lambeth Together Assurance 2025/26 Process Review**

Warren Beresford presented on the Assurance Process Review. The following was discussed:

* Dr Penelope Jarrett asked which Boards had discussed the proposals to date.
* Andrew Eyres reassured members that the proposals have been agreed with Lambeth Together as Delivery Alliances, and Programmes, Management Teams and the Lambeth Together Assurance Group.
* Ruth Hutt asked what more partners can do to work with programmes to support with inequalities data they may struggle to gather and demonstrate the impacts upon residents.
* Warren explained the team have developed a presentation standard, which is included in the board papers. The Health and Care Plan has 15 outcomes, which are monitored during the year at the assurance meetings with deep dives designed to ensure partners understand the data and can work to secure change and improvement.

**RESOLVED**

1. Board members approved the proposed changes to the Health and Care Plan impact measures for 25/26;
2. Approved the forward view presentation timetable for 25/26; &
3. Provided feedback on any additional steps that could be taken to improve or streamline the assurance process.

To view the presentation accompanying this item, refer to pages 35 to 60 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 20:00 – 29:40.

**7 Lambeth Together Assurance Sub-Group (LTAG)**

Warren Beresford gave the routine update to the Board on the Assurance Sub-Group. The following was discussed:

* Andrew Eyres explained the group try to capture issues that are system wide. Each partner will have their own risk registers, but the assurance group is trying to provide a population perspective.
* Dr Penelope Jarrett asked how the outcome measures are interpreted, as most of the areas listed only show 2 measures, suggesting quite a narrow focus on broad outcomes.
* Warren explained that the pack demonstrates the high-level performance trend for each outcome over time. As part of the assurance process, the group asks colleagues and partners to collaborate and will dive more into specific areas of focus such as ethnicity data and ask presenters to use wider impact measures to support the overall picture. The idea is that assurance tracking is not rigid, and presenters can flexibly draw on data and intelligence to support the impact measures. There are measures that are referenced but may only be annual, for example. The group are trying to find the balance between providing lots of detail and an easy-to-understand high-level overview.

**RESOLVED**

1. Board members noted the report from the Lambeth Together Assurance Sub-Group and the associated Integrated Assurance Report presented on 13 May 2025.

To view the presentation and report accompanying this item, refer to pages 61 to 72 of the Board pack and the supplementary papers pack.

To view the recording for this item, refer to part 2 of the meeting recording from 29:40 – 37:00.

**8 Healthwatch Lambeth Annual Report**

Patrick Mitchell, Chair of Healthwatch Lambeth, noted it has been a particularly challenging 12 months for Healthwatch as they have lost a Chair and Chief Executive and have had to reduce hours due to limited resourcing. Patrick wanted to acknowledge the work of his predecessor, Sarah Corlett. Patrick explained they have appointed new trustees and wanted to thank Folake and the team who have worked very hard in the last 12 months. Patrick explained they do not yet have any further detail on the announcement that Healthwatch England will be abolished.

Folake Segun, Caroline O’Neil, and Annabel D’Agostino, presented on the Healthwatch Annual Report and the following was discussed:

* Louise Dark asked, as partners move into integrated neighbourhood teams and patients transition between pathways, how would the Healthwatch team’s insight and expertise help shape and form that and how would partners have to change to support patients to access those pathways.
* Folake explained that Healthwatch can look at the patient journey and help with the integration of services. Folake noted that Healthwatch Lambeth have been at the forefront of this work, for example a project called ‘Going home’ followed patients from discharge to home for about 8 months, for which Healthwatch Lambeth won an award.
* Ruth Hutt asked, as the NHS 10-year plan continues the shift to digital, what have Healthwatch learned looking at digital inclusion and exclusion.
* Folake explained the support to share insights is key as the team know a lot about what people’s challenges are, for example, access, price and fear. There are several options around how to support residents who can’t or won’t access digitally, and partners need to ensure there is a manageable transition.
* Sarah Flanagan asked is a service or organisation informed beforehand when Healthwatch conduct an enter and review.
* Folake explained that the services do know. Healthwatch have the right to enter so do not have to make announced visits, but the team work in collaboration with colleagues. Folake confirmed Healthwatch do not carry out unannounced visits.
* Dr Di Aitken asked is there a process for working with providers when Healthwatch publish report findings.
* Folake explained that when Healthwatch do a piece of work or look at a service, the service has 20 statutory working days to respond. However, it can often take 40 or 60 days to get a final response, so sometimes the reports come out 6 months later. Healthwatch tend to go back after 6-8 months to ask if the recommendations are put in place and this forms part of the feedback to the public.

**RESOLVED**

1. Members of the Board received an update on the report on Healthwatch Lambeth’s impact, community engagement, and contribution to service improvements across 2024 – 2025.

To view the presentation accompanying this item, refer to pages 73 to 86 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 37:36 – 1:14:00.

**9 Primary Care Commissioning Committee (PCCC)**

Oge Chesa presented on the recent PCCC meeting. The following discussions took place:

* Dr Penelope Jarrett asked if the policy decisions are ratified today, will they be communicated to practices so GPs will know about those changes.
* Oge confirmed the policies will be communicated to the 6 South East London (SEL) Boards and then dispersed to general practice.
* Paul Coles asked, regarding the last decision, is there a legal risk to the Board in making the procurement decision.
* Andrew Eyres confirmed it is an Integrated Care Board (ICB) procurement so the ICB rather than Lambeth Together, would bear any risk.

**RATIFIED**

1. Members of the Board noted the update on discussions held at the Primary Care Commissioning Committee on 14 May 2025; and
2. Ratified decisions made at the Primary Care Commissioning Committee on 14 May 2025.

To view the presentation accompanying this item, refer to pages 87 to 95 of the Board pack.

To view the recording for this item, refer to part 2 of the meeting recording from 1:14:00 – 1:23:00.

**10 Care Quality Commission (CQC)**

Fiona Connolly, Richard Outram, and Jane Bowie gave the Board an update on the Adult Social Care CQC inspection. The following was discussed:

* Dr Penelope Jarrett asked if the inspection was adult safeguarding only and if it included children’s safeguarding.
* Richard confirmed it is not children’s; it is adults safeguarding. Richard went on to confirm there is a GP representative on the Safeguarding Board.
* Andrew Eyres asked, what is the CQCs approach to engaging with frontline staff from partners.
* Fiona confirmed the CQC will be speaking to staff, including those working in integrated teams, and the team are working closely with staff to prepare. The CQC will be speaking to service users, and they want to talk to people who deliver services. Richard confirmed there is a shared list of names of who partners can contact if there are any queries and 55 documents were submitted to the CQC which partners can review.
* Sarah Flanagan asked for the contacts and documents.
* Fiona confirmed the team will circulate to Board members.

**Action: CQC documentation and contact list to be shared with Board members.**

**RESOLVED**

1. Board members noted that the CQC has commenced its assessment process of Lambeth Adult Social Care (ASC) in May 2025 that will yield a public judgement outcome. The assessment is likely to run into late Autumn 2025;
2. Read the Lambeth Adult Social Care’s Self-Assessment Executive Summary to be briefed on ASC’s interpretation and understanding of its performance; &
3. Agreed to engage with CQC assessors as part of the assessment fieldwork.

To view the presentation accompanying this item, refer to pages 97 to 112 of the Board pack.

To view the recording for this item, refer to part 3 of the meeting recording from 00:18 – 12:00.

**11 Neighbourhood Working Update**

Josepha Reynolds, Louise Dark, George Verghese, and Therese Fletcher gave an update on neighbourhood working. The following discussions took place:

* Andrew Eyres explained this is an important decision for the Board and significant that it is being taken on the same day the NHS 10-Year Plan has been launched so wanted to thank everyone involved in taking forward this important work to date.
* Therese Fletcher noted Lambeth is in an advanced position amongst South East London boroughs. Therese explained the team are not starting from scratch, and there are already projects in place, so the team need to do the work where the projects are not in place.
* George noted the Board should share positive confirmation of the approvals with those who are absent today.

**Action: Confirm absent Board members are informed of the board approvals.**

**RESOLVED**

1. Board members noted the update on the development of neighbourhood working;

**Lambeth Integrator Model:**

1. Ratified the proposed model for the integrator in Lambeth as outlined in appendix 1;
2. Ratified use of £250k for integrator development in Lambeth;
3. Approved delegating final approval for the integrator memorandum of understanding and detail of the integrator development funding disbursement to the Neighbourhood & Wellbeing Delivery Alliance Leadership Board (with regular updates to the Lambeth Together Care Partnership Board).

**Lambeth INT Delivery Plan:**

1. Endorsed the Integrated Neighbourhood Teams (INT) Delivery Plan for July – December 2025.

**SEL Ageing Well Framework:**

1. Ratified the Ageing Well framework developed by South East London (SEL) as part of the ongoing development of integrated neighbourhood teams.

To view the presentation and appendices accompanying this item, refer to pages 113 to 122 of the Board pack and the supplementary appendix pack.

To view the recording for this item, refer to part 3 of the meeting recording from 12:10 – 35:50.

**12 Questions from Public Attendees**

 None.

**13 AOB**

The date of the next Lambeth Together Care Partnership Public Board meeting was confirmed as Thursday 4 September, which will be held virtually.

The meeting ended at 16:27.

**CHAIR**

**LAMBETH TOGETHER CARE PARTNERSHIP BOARD**

 **Thursday 3 July 2025**

Lambeth Together Care Partnership Board – July Action Log

|  |  |  |  |
| --- | --- | --- | --- |
| **No** | **Date Raised** | **Action** | **Status** |
| 1 | 03/07/2025 | CQC documentation and contact list to be shared with Board members. | **Open** |
| 2 | 03/07/2025 | Ask absent Board members to approve: delegating final approval for the integrator memorandum of understanding and detail of the integrator development funding disbursement to the Neighbourhood & Wellbeing Delivery Alliance Leadership Board (with regular updates to the Lambeth Together Care Partnership Board). | **Open** |