

LAMBETH TOGETHER CARE PARTNERSHIP (FORMERLY LAMBETH TOGETHER STRATEGIC BOARD)

Date: Thursday 9 January 2025
Time: 1.00 pm
Venue: [Microsoft Teams](#)

Copies of agendas, reports, minutes and other attachments for the Council's meetings are available on the [Lambeth website](#).

Members of the Committee

Dr Dianne Aitken, Lambeth Together Care Partnership Board Co-Chair. Neighbourhood and Wellbeing Delivery Alliance Clinical and Care Professional Lead, GP
Dr Nozomi Akanuma, Living Well Network Alliance Clinical and Care Professional Lead, South London and Maudsley NHS Foundation Trust
Andrew Carter, Corporate Director of Children's Services, Lambeth Council
Councillor Judith Cavanagh, Young People's Champion, Lambeth Council
Paul Coles, Chief Executive, Age UK, Lambeth
Eugenie Dadie, Patient and Public Voice Member
Councillor Jacqui Dyer, Lambeth Together Care Partnership Board (Co-Chair), Cabinet Member for Healthier Communities, (Job Share), Lambeth Council
Andrew Eyres, Place Executive Lead Lambeth, South East London Integrated Care Board and Corporate Director, Integrated Health, and Care, Lambeth Council
Sarah Flanagan, Patient and Public Voice Member
Therese Fletcher, Managing Director, Lambeth GP Federation
Penelope Jarrett, GP & Chair, Lambeth LMC
Lilian Latinwo-Olajide, Programme Director, Black Thrive, Lambeth
Louise Dark, Chief Executive Integrated and Specialist Medicine, Guy's and St Thomas NHS Foundation Trust
Jasmina Lijesevic, Lambeth Together Care Partnership Board Lay Member
Julie Lowe, Chief Executive, Kings College Hospital Foundation Trust
Raj Mitra, Children and Young People's Alliance Clinical and Care Professional Lead, GP
Bimpe Oki, Acting Director of Public Health, Lambeth Council
Richard Outram, Director of Adult Social Care, Lambeth Council
Folake Segun, Chief Executive, Healthwatch Lambeth
George Verghese, Co-Chair of the Lambeth Primary Care Clinical Cabinet, GP
Councillor Timothy Windle, Cabinet Member for Healthier Communities (Job-Share), Lambeth Council

Further Information

If you require any further information or have any queries please contact us by email at, lambethtogether@selondonics.nhs.uk

Access for Members of the Public and Representations

Members of the public, visiting elected representatives and officers are invited to attend virtually. If you want to watch the live broadcast, [clicking here](#) will take you to the meeting page where the broadcast will be shown.

Members of the public wishing to make representations on items listed within the agenda for this meeting must inform Democratic Services (see front page for contact details) by 12pm on the weekday before the meeting. Ward Councillors may also be contacted directly to represent your views to the meeting (you can find your ward councillor by [clicking here](#)).

Members of the public have a legal right to attend Council and committee meetings. Members of the public should not heckle or otherwise disrupt and must respect the rulings of the chair. Other than when invited to do so by the Chair, members of the public are not permitted to speak at the meeting as this distracts councillors, officers and members of the public who are observing during the meeting.

AGENDA

Please note that the agenda ordering may be changed at the meeting.

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Lambeth Together Care Partnership Public Forum and Board Meeting in Public

[Microsoft Teams Meeting](#)

Thursday 9 January 2025 | 1:00pm – 5:00pm

AGENDA

THIS MEETING IS VIRTUAL ONLY

Members of the public are welcome and encouraged to attend the Public Forum and observe the Board Meeting.

Agenda Item No. and Time	Agenda Item Title	Attachment / Supporting Information	Agenda Item Lead
1 p.m.	Public Forum		
60 mins	<p>Welcome and introductions</p> <p>The Public Forum and how to take part</p> <p>Questions from the public</p>		<p>Clr Jacqui Dyer <i>Co-Chair</i></p>
2 p.m.	Board Meeting in Public		
1.	<p>Introductions</p> <ul style="list-style-type: none"> Welcome, introductions and apologies 		<p>Dr Di Aitken <i>Co-Chair</i></p>
2.	<p>Declarations of Interest</p> <p>Members of the Board are asked to:</p> <ul style="list-style-type: none"> declare any interests on items included in this agenda 		<p>Dr Di Aitken <i>Co-Chair</i></p>
3.	<p>Review of Minutes and Matters Arising</p> <p>Members of the Board are asked to:</p> <ul style="list-style-type: none"> approve draft minutes of the Lambeth Together Care Partnership Board meeting in public on 7 November 2024 consider any matters arising from the Lambeth Together Care Partnership Board meeting in public on 7 November 2024 	Paper enc.	<p>Dr Di Aitken <i>Co-Chair</i></p>
4. 2:15pm (10 mins)	<p>Lambeth Together Care Partnership - Place Executive Lead Report</p> <p>Members of the Board are asked to:</p>	Paper enc.	<p>Andrew Eyres <i>Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council</i></p>

Agenda Item No. and Time	Agenda Item Title	Attachment / Supporting Information	Agenda Item Lead
	<ul style="list-style-type: none"> ▫ receive an update on key developments since the Lambeth Together Care Partnership Board meeting in public on 07 November 2024 		<i>and South East London Integrated Care Board</i>
5. 2.25pm (40 mins)	Staying Healthy Deep Dive: Lambeth Suicide Prevention Strategy 2025-2030 Members of the Board are asked to: <ul style="list-style-type: none"> ▫ note the progress and development of the Lambeth Suicide Prevention Strategy ▫ support further opportunities for sharing of relevant data, such as self-harm and suicide attempts data from Emergency Departments 	Paper enc.	Bimpe Oki <i>Acting Director of Public Health</i> Merwaan Chaudhry <i>Public Health Specialist – Mental Health & Wellbeing</i>
3:05pm	BREAK		
6. 3.15pm (35 mins)	Ageing Well in Lambeth Members of the Board are asked to: <ul style="list-style-type: none"> ▫ note the progress made by Age-Friendly Lambeth and Age UK Lambeth over the last year ▫ support upcoming areas of work ▫ discuss how partners can continue to provide input to the work to support residents to age well in Lambeth 	Paper enc.	Paul Coles <i>CEO, Age UK Lambeth</i> Josepha Reynolds <i>Director, Neighbourhood and Wellbeing Delivery Alliance</i> Megan Coe <i>Public Health Specialist</i>
7. 3.45pm (10 mins)	Primary Care Commissioning Committee (PCCC) Members of the Board are asked to: <ul style="list-style-type: none"> ▫ note the update on discussions held at the Primary Care Commissioning Committee on 20 November 2024 ▫ ratify decisions made at the Primary Care Commissioning Committee on 20 November 2024 	Paper enc.	Jasmina Lijesevic <i>Lambeth Together Board Lay Member</i> Oge Chesa <i>Director of Primary Care and Transformation</i>
8. 3.55pm (15 mins)	Lambeth Together Assurance Sub-Group Members of the Board are asked to: <ul style="list-style-type: none"> ▫ note the update from the Lambeth Together Assurance Sub-Group and the associated Integrated Assurance Report presented on 05 November 2024 ▫ support the report from the Lambeth Together Assurance Sub-Group and the associated Integrated Assurance Report presented on 05 November 2024 	Paper enc.	Jasmina Lijesevic <i>Lambeth Together Board Lay Member</i> Warren Beresford <i>Associate Director Health and Care Planning and Intelligence</i>

Agenda Item No. and Time	Agenda Item Title	Attachment / Supporting Information	Agenda Item Lead
9. 4:10pm (25 mins)	Business and Financial Planning 2025/26 - Health and Care Plan Review Members of the Board are asked to: <ul style="list-style-type: none"> ▫ note the requirements of the 2025/26 Lambeth Together business planning and associated timeframes ▫ provide feedback on the approach and consider their role within the planning process ▫ commit to collaborate on producing and delivering an impactful plan 	Paper enc.	Warren Beresford <i>Associate Director Health and Care Planning and Intelligence</i> Alex Jackson <i>Lambeth Together Programme Lead</i>
10. 4:35pm (5 mins)	Lambeth Together Care Partnership Board Terms of Reference Members of the Board are asked to: <ul style="list-style-type: none"> ▫ note recommended updates to the Lambeth Together Care Partnership Terms of Reference ▫ ratify the January 09 2025 Lambeth Together Terms of Reference 	Paper enc	Alex Jackson <i>Lambeth Together Programme Lead</i>
11. 4:40pm (15 mins)	Questions from public attendees An opportunity for members of the public to ask further questions		Dr Di Aitken <i>Co-Chair</i>
12. 4.55pm	AOB Close <i>Date of next public meeting:</i> 6 March 2025 (in person only – venue TBC) <ul style="list-style-type: none"> ▫ <i>Public forum, 1pm-2pm</i> ▫ <i>Board meeting in Public, 2pm-5pm</i> 		Dr Di Aitken <i>Co-Chair</i>

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LAMBETH TOGETHER CARE PARTNERSHIP BOARD MINUTES

Thursday, 11th November 2024, 2pm
Brixton Tate Library, 2 Brixton Oval, SW2 1JQ

[Board Meeting Papers](#)
[Supplementary Papers Pack](#)

Members Present:

Cllr Jacqui Dyer	Lambeth Together Care Partnership Board Co-Chair. Cabinet Member for Healthier Communities (job-share), Lambeth Council
Dr Di Aitken	Lambeth Together Care Partnership Board Co-Chair. Neighbourhood and Wellbeing Delivery Alliance Clinical and Care Professional Lead
Andrew Eyres	Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council and South East London Integrated Care Board
Alice Jarvis	Director of Operations and Partnerships, Guy's and St Thomas' NHS Foundation Trust, (deputising for Louise Dark, Chief Executive, Integrated and Specialist Medicine, Guy's and St Thomas' NHS Foundation Trust)
Bimpe Oki	Acting Director of Public Health, Lambeth Council
Richard Outram	Director Adult Social Care, Adults Social Care and Housing, Lambeth Council
Cllr Judith Cavanagh	Young People's Champion, Lambeth Council
Cllr Tim Windle	Cabinet Member for Healthier Communities (job-share), Lambeth Council
Dr George Verghese	GP, Co-Chair of the Lambeth Primary Care Clinical Cabinet
Dr Nozomi Akanuma	Living Well Network Alliance Clinical and Care Professional Lead, South London, and the Maudsley NHS Foundation Trust
Dr Penelope Jarrett (<i>non-voting member</i>)	Chair, Lambeth Local Medical Committee
Dr Raj Mitra	GP, Children and Young People's Alliance Clinical and Care Professional Lead
Eugenie Dadie	Patient and Public Voice Member
Folake Segun (<i>non-voting member</i>)	Chief Executive, Healthwatch Lambeth
Jasmina Lijesevic	Lay Member
Paul Coles	Chief Executive, Age UK, Lambeth
Sarah Flanagan	Patient and Public Voice Member

Apologies:

Andrew Carter	Corporate Director of Children's Services, Lambeth Council
Julie Lowe	Site Chief Executive, Kings College Hospital NHS Foundation Trust
Lilian Latinwo-Olajide	Programme Director, Black Thrive, Lambeth
Louise Dark	Chief Executive, Integrated and Specialist Medicine, Guy's and St Thomas' NHS Foundation Trust
Nathalie Zacharias	Director of Therapies, South London and Maudsley NHS Foundation Trust
Therese Fletcher	Managing Director, Lambeth GP Federation

In Attendance:

Avril Satchwell	Associate Director, Planned and Urgent Care, Lambeth and Southwark Place
Guy Swindle	Deputy Director, Living Well Network Alliance

Jane Bowie	Director, Integrated Commissioning (Adults), Lambeth Council
Lorraine Gordon	Interim Director, Living Well Network Alliance
Oge Chesa	Director of Primary Care and Transformation, Southeast London Integrated Care Board
Simon Boote	Children and Young People Alliance Lead
Warren Beresford	Associate Director, Health and Care Planning and Intelligence, South East London Integrated Care Board
Amanda Mayo	Care Director, St Christopher's
Claire Wade	Children's Community Nursing Service (CCNS), Evelina@home, Guy's and St Thomas' NHS Foundation Trust
Ele Baker	Service Development Manager, Evelina@home, Guy's and St Thomas' NHS Foundation Trust
Helen King	Nurse Consultant, St Christopher's Hospice
Karen Plews	Deputy Chief Midwife, Evelina Women's Services
Kirsty Deda	@Home Service Matron, Guy's and St Thomas' NHS Foundation Trust
Mark Tearle	Project Manager, Integrated Care Transformation Team

1 Introductions

Board Members present introduced themselves. Apologies were noted from Julie Lowe, Therese Fletcher, Louise Dark, with Alice Jarvis as deputy, and Nathalie Zacharias.

A welcome was given to Eugenie Dadie, the new Patient and Public Voice Member on the Board and Folake Segun, in her new substantive role as Chief Executive of Healthwatch, Lambeth.

A tribute to Professor Mark Ashworth

Dr Di Aitken informed members that Professor Mark Ashworth had recently passed away. Dr Aitken described some of his key achievements as a GP at Hurley Clinic, from 1985 to 2016, and contributions made during his career through research teaching, training and numerous publications that were profiled nationally. Dr Aitken said she was privileged to have co-authored the last published research paper by Professor Mark Ashworth in relation to chronic pain. Dr Aitken explained that Professor Mark Ashworth was a personal friend with a profound commitment to the aims of Lambeth Together, tackling inequalities and undertaking prevention work. Several websites also pay tribute to Professor Mark Ashworth, sharing sentiments and reflecting his achievements more widely. Professor Mark Ashworth's family have announced that his funeral and thanksgiving service will take place on 18th November (12pm), at The Holy Trinity Church, Clapham Common North Side.

Reporting back from the Public Forum

Dr Di Aitken welcomed Members to the meeting and noted the topics discussed during the earlier Public Forum that included:

- Sarah Flanagan, Patient and Public Voice Member, reminded Members about Movember and wanted to focus on men's health in particular. Sarah explained the suicide rate for men, particularly under the age of 45, is quite high. Sarah also noted other health aspects for men, namely testicular cancer and prostate cancer and suggested to all men over 45 and for men of colour, to speak to their GPs, particularly if they have a family history of those illnesses or are showing symptoms themselves. Sarah also wanted to highlight that she was grateful for and impressed by the speed in which she received care and treatment for a personal issue of hers recently.

The following topics were also discussed:

- The government and NHS England working together to create a new, 10-year plan for the NHS.
- The effect of the recent budget on how care is delivered.
- A request for an update on discussions with Synnovis around Swiftqueue.
- Access and usage of digital health apps by patients with a focus on those with disabilities.
- Black Men's Consortium funding.
- Accessibility at the Public Forum.
- Medical cannabis.

Responses to the specific questions raised at the Public Forum will be published on the [Lambeth Together Website](#).

2 Declarations of Interest

Members were asked to declare any conflicts of interests linked to specific items on the agenda.

Penelope Jarrett expressed a conflict of interest as her practice is a member of Fiveways Primary Care Network (PCN) - (Primary Care Commissioning Committee [PCCC] item decision to be ratified: Enhanced Access Primary Care Network Directed Enhanced Service (DES).

3 Minutes from 05 September 2024 Meeting

The minutes of the meeting of Thursday 05 September 2024 were agreed as an accurate record of the meeting, subject to the following points of correction:

- During the meeting, the Board was asked to ratify the decision made by the PCCC on 17th July 2024 to re-procure EZ Analytics for an additional year. To clarify, the PCCC's decision was to allocate funding for the procurement of a Population Health Management (PHM) Tool for another year, not specifically to commission EZ Analytics. While EZ Analytics is the tool being used for 2024/25, a formal procurement process will take place in 2025, which may result in the selection of an alternative tool.
- Attendance and the apologies list will have corrections made to the headings.
- Correction of identified typing error.

All previous actions are closed and will be published with the amended final September Minutes.

4 Place Executive Lead Report

Andrew Eyres gave an overview of the key highlights in the Place Executive Lead report. The following discussions took place:

- The annual Lambeth Carers Awards Ceremony held in September was mentioned. This positive event demonstrated Lambeth's commitment to provide support and recognition of its unpaid carers and was well received by carers and partners. The ceremony was arranged in collaboration with the community, representatives from the voluntary and community sector, including Carers Hub Lambeth, Carers 4 Carers, Lambeth Parent Forum, Age UK Lambeth and National Autistic Society.
- Lambeth hosted its second Ageing Well Festival in October, where over 450 people attended. Andrew commended the event for its community engagement and noted a range of activities provided by community partners, including health advice sessions, dance, exercise activities, falls prevention activities and crafts. The new Lambeth Together electric Health and Wellbeing Bus was also onsite to provide health checks and flu vaccinations.

- Sarah Flanagan asked about other activities in place beyond the annual Ageing Well Festival to ensure Lambeth's ageing population can age well. Andrew confirmed that the Board is committed to supporting activities that promote ageing well in Lambeth. Lambeth has an ageing well work programme and action plans, which is led by Bimpe Oki and her team. Bimpe described a range of activities including the Older People's Forum support network and confirmed that the Forum will hold an event in early 2025 to raise awareness and to encourage participation from older adults across the borough.

RESOLVED

1. Board members noted the update on key developments since the formal Lambeth Together Care Partnership Board meeting in public on 5th September 2024.

To view the report accompanying this item, refer to pages 15 to 25 of the Board pack.

5 Hospital @home (Virtual Wards)

Avril Satchwell introduced presenting colleagues, Mark Tearle, Ele Baker, Claire Wade, Kirsty Deda, Amanda Mayo, and Helen King. The following was discussed:

- Cllr Jacqui Dyer noted that in the case studies, gender and age are covered, but the other demographics, including ethnicity, are not presented. Cllr Dyer recounted a challenging end-of-life care experience with a friend and described the issues identified through her lived experience. Cllr Dyer questioned how the team are working to ensure that there is a consistently good service being received by all.
- Folake Segun asked about measures to address inequalities, including whether any barriers to access are considered and addressed.
- Dr George Verghese commended the programme transformation and raised the importance of how the Hospital @home programme will interface with neighbourhood teams and the Voluntary Community Sector (VCS). He emphasised the need to ensure all groups, especially marginalised communities, experience the same quality of care.
- Cllr Tim Windle asked about any potential exclusions from the service if patients lack informal support networks. He questioned what could be done to prevent any cases being missed.
- Jasmina Lijesevic queried risk management in cases where informal care arrangements fail, suggesting that partners explore international models with similar programmes, such as in the Netherlands, to enhance local implementation.
- Dr Penelope Jarrett raised three issues:
 - Cost: Evaluations from other parts of the country indicate that providing this service in the community may double typical hospital-based service costs. As such, it is important to understand costs and sources of funding.
 - Inequality of Access: Certain households might not meet the physical requirements for effective in-home care which may impact on inequalities.
 - Single Point of Access: Requested that GPs have a straightforward referral pathway to the service in line with ambitions to make this business as usual.
- Dr Raj Mitra mentioned the need for a new process to divert patients from the normal process of routinely attending hospital/hospital admission, through use of a system that would allow patients to contact the Hospital @home/Virtual Wards team and receive care in the community instead.
- Alice Jarvis commended the joint team on all of the work across the Lambeth and Southwark systems as well as across statutory and VCS partners, to develop the hospital@home model
- Dr Aitken explained that these questions continue the conversation on how wider partners could engage with the Hospital @home service, including at a future non-public meeting. Due to a limited time, Dr Di Aitken suggested the questions are noted for a post-meeting response.

Action: Questions raised to be tabulated, and a response provided.

Action: The Board agreed to discuss further in Seminar format.

RESOLVED

1. Board members considered the following recommendations:

- That wider partners, putting the patient voice at the centre, support Hospital @home becoming synonymous with hospital quality care, associated with A&E, delivered closer to home in the minds of our population;
- Assist by helping establish and promote the model of 'Virtual Wards' as 'Hospital @ home'; and
- Enable expansion of Hospital @home services to ensure more care is delivered in peoples' homes when that is the right thing to do.

To view the presentation accompanying this item, refer to pages 27 to 54 of the Board pack.

6 Lambeth Together Primary Care Commissioning Committee (PCCC)

Oge Chesa, on behalf of Jasmina Lijesevic, asked Members of the Board to note the report setting out discussions held at the Primary Care Commissioning Committee on 11th September 2024. Oge drew Members' attention to a list of decisions made by the PCCC required for ratification by the Board. The following actions by the PCCC were acknowledged and ratified:

- Service Development Fund (SDF): The Committee noted and reviewed the financial envelope and associated budget lines. The Committee approved the budget lines for the proposed SDF allocation for 2024/2025.
- Enhanced Access Primary Care Network (PCN) Directed Enhanced Service (DES): The Committee noted and approved the proposed service model changes requested by the North Lambeth PCN, Fiveways, and Clapham PCN.
- Primary Care Network formation and Clinical Director (CD) Leadership update in Lambeth: The Committee approved the changes in the CD leadership and noted the update to the PCN Map.
- South East London (SEL) Integrated Care Board (ICB) service specification for the Primary Care Interpreting and Translation service: Approval of the SEL ICB service specification for the Primary Care Interpreting and Translation Service (ITS) across Lambeth, Lewisham, and Southwark was given by Chairs' Action.

RATIFIED

1. Board members noted the report on discussions held at the Primary Care Commissioning Committee on 11th September 2024 and ratified decisions made.

To view the presentation accompanying this item, refer to pages 55 to 67 of the Board pack.

7 Lambeth Together Assurance Group (LTAG) Update

Oge Chesa, on behalf of Jasmina Lijesevic, asked Members of the Board to note the report from the Lambeth Together Assurance Sub-Group and the associated Integrated Assurance Report presented on 10th September 2024.

Members of the Board noted the report which was focussed on the following updates:

- Outcome O - People who are homeless, or at risk of becoming homeless, (including rough sleepers and refugees) have improved health.
- Outcome E - People have healthy and fulfilling sexual relationships and good reproductive health.
- Outcome L - Women have positive experiences of maternal healthcare and do not experience a disproportionate maternal mortality rate.
- Review of the Lambeth Together Integrated Assurance Report.
- Summary of the Lambeth Together risk register position.

Oge confirmed that a total of 8 actions were recorded in the meeting minutes, each of which has been actively followed up with the respective leads for further progress.

- Dr Penelope Jarrett addressed misconceptions about delays in NHS health checks, clarifying that while some are impacted by pathology delays, checks for severe mental illness (SMI) are ongoing. Oge thanked the team for their consistent efforts, especially focusing on high-need groups.

RESOLVED

1. Members of the Board noted the report from the Lambeth Together Assurance Sub-Group and the associated Integrated Assurance Report presented on 10th September 2024.

To view the presentation accompanying this item, refer to the supplementary papers pack.

8 Children & Young Person Alliance Deep Dive: Good to Outstanding, Evelina London Maternity Strategy

Simon Boote and Karen Plews provided an update from Evelina London on their agreed priorities prior to publication of their maternity strategy and outlined activities in the Children and Young People's (CYP) Plan.

- It was noted that the 2024 focus is governance, maternal safety, and mental health and included linking with King's College Hospital (KCH). Simon noted future engagement improvements were essential for these initiatives.
- Cllr Jacqui Dyer voiced concerns about health inequalities and the link to individuals with mental health concerns, specifically for racialized groups in maternal and mental health care. Cllr Dyer suggested using the Patient and Carer Race Equality Framework (PCREF) to foster inclusive service delivery, emphasising that "our Board strives to uphold anti-racism."
- Sarah Flanagan, drawing on her midwifery experience at KCH, described past challenges with overwhelming caseloads. Sarah appreciated current improvements, including a 1:8 midwife-to-patient ratio from the 1:14 she had experienced during her time working at the Trust.
- Jasmina Lijesevic queried how the service gives people reassurance and confidence that the service is safe, that improvements are being made and ensuring transparency in communicating this message to the public.
- Dr Penelope Jarrett thanked the team for ensuring discharge summaries are available for General Practice and emphasised the importance of ensuring enough midwives are available to provide continuity of care and meet service demand effectively.
- Dr Raj Mitra requested a timeline for data on health inequalities to track the progress of initiatives. Karen explained that while the Trust met safety benchmarks the team is unable to produce a maternity dashboard yet and as such is unable to give a deadline for when this might be available, however, other methods of assurance are actively utilised.

RESOLVED

1. Board members received the update from Evelina London on their agreed priorities prior to publication of their maternity strategy;
2. Acknowledged the collaborative working in maternity services to date and discussed how agreed maternity priorities support the agreed activities for maternity as outlined in the Our Health, Our Lambeth - Health and Care Plan; and
3. Discussed how elements of the agreed maternity priorities can be best supported through the alliances and Lambeth Together.

To view the presentation accompanying this item, refer to pages 69 to 88 of the Board pack.

9 Lambeth Living Well Network Delivery Alliance (LWNA) – Progress Report

Guy Swindle and Lorraine Gordon presented the 2023/24 annual Lambeth Living Well Network Alliance (LLWNA) Progress Report.

- Guy stated that the Alliance seeks to align activities within the community, thereby ensuring services are delivered central to where people are situated. Guy set out some key points including 6 priorities, including focus on support at home, racialised communities support, such as Culturally Appropriate Peer Support and Advocacy (CAPSA), Individual Placement Support (IPS), encouraging improved physical health of people with serious mental illness through health checks for blood pressure, blood sugar, cholesterol levels, weight, smoking and alcohol.
- Guy reported that the Mosaic Clubhouse service is celebrating its 30th anniversary and a video was shown to showcase the positive work undertaken by this charity. A member of the Board, Sarah Flanagan, was commended for her contribution as a Mosaic Clubhouse service user who now has a key role within the service.
- Dr Di Aitken asked if the report was being shared more widely and whether there was an official media campaign launch. Guy explained it was being soft launched that day at the meeting, followed by a social media campaign to facilitate outreach, with short video clips being produced for ease of sharing.
- Jasmina Lijesevic commented that the Carers Hub has potential to be transformative and GPs are likely to be the first point of contact for carers, many of whom are not aware that they are carers and requested that GPs check with patients on this point. Jasmina also thanked GPs for their contributions and advocated for a holistic approach in supporting carers. Jasmina suggested connecting them with relevant support groups to reduce isolation.
- Cllr Jacqui Dyer commended the LWNA and partners for the various pieces of work undertaken and noted the importance of elevating the position of the carer; also to ensure through a holistic, joined up approach that their needs, including mental health, are catered for.

RESOLVED

1. Board members received and welcomed the report of the Lambeth Living Well Network Delivery Alliance, as set out in its 2023/24 Progress Report.

To view the presentation accompanying this item, refer to pages 89 to 98 of the Board pack.

10 AOB

The date of the next Lambeth Together Care Partnership Public Board meeting was confirmed as Thursday 9th January 2025, to be held virtually, via Microsoft Teams.

The meeting ended at 16:00.

CHAIR
LAMBETH TOGETHER CARE PARTNERSHIP BOARD
Thursday 07 November 2024

Lambeth Together Care Partnership Board - Action Log

No	Date Raised	Action	Open/Closed
1	05 September 2024	Add item on demands on our population systems to Seminar agenda on the forward plan	Closed
2	05 September 2024	Send Primary Care Overarching Plan to Penelope Jarrett.	Closed
3	05 September 2024	Rob Carrick to link Dr Di Aitken with the Manager at Lorraine Hewitt House to discuss Level One and Two training for GPs to get an understanding of what is happening with training uptake.	Closed
4	05 September 2024	Ese Iyasere and Rob Carrick to contact Lorraine Hewitt House to send communication to GPs about how to access their data systems to GPs have an overview of treatment service users are receiving	Closed
5	05 September 2024	Reshare the work of Primary Care and Alliance Network (PCAN) with Board Members	Closed
6	05 September 2024	Josepha Reynolds and Lorraine Gordon to present at a future meeting about how Alliances are aligning with mind and body work and engagement around PCREF and the delivery impact of that engagement work. To be added to forward plan	Closed
7	05 September 2024	To discuss Cllr Dyer's point regarding evidence of what we are doing in response to our demographic data/racialised experiences in the Board meeting de-brief with the Co-Chairs and Place Executive Lead of the Board.	Closed

Lambeth Together Care Partnership Board - Action Log

Actions from November 2024

No	Date Raised	Action	Open/Closed
1	07/11/2024	Questions raised in regard to the Hospital @home item to be tabulated, and a response provided to members.	Closed – responses circulated to members
2	07/11/2024	Hospital @home to return to the February Lambeth Together Seminar (meeting not in public) to discuss the responses provided to questions asked.	Closed – Discussed at December Seminar
3	07/11/2024	Alice Jarvis to publicise an action plan with RAG (red, amber, green) ratings for all of the Synnovis areas so there is ongoing feedback to communities.	In progress
4	07/11/2024	Dr Di Aitken to raise issue on medical cannabis prescriptions with the team who supervise the SEL Formulary (the list of drugs that are able to be prescribed).	In progress

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Lambeth Together Care Partnership Board

Title	Lambeth Together Place Executive Lead Update
Meeting Date	09 January 2025
Author	Andrew Eyres, Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council and South East London Integrated Care Board
Lead	Andrew Eyres, Place Executive Lead Lambeth, Corporate Director, Integrated Health, and Care, Lambeth Council and South East London Integrated Care Board

This item is for:

<input checked="" type="checkbox"/>	Information	<input type="checkbox"/>	Discussion	<input type="checkbox"/>	Decision	<input type="checkbox"/>	Ratification
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Recommendations:

The Lambeth Together Care Partnership Board is asked to:

1. receive an update on key developments since the Lambeth Together Care Partnership Board meeting in public on 07 November 2024

What other groups or committees have considered this item to date?

N/A. Individual items addressed at various fora.

Summary and Impact on Inequalities

An update to the Lambeth Together Care Partnership Board (LTCP) on key issues, achievements, and developments from across our Partnership.

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Lambeth Together Care Partnership

Place Executive Lead Report

9th January 2025

Andrew Eyres – Corporate Director, Integrated Health and Care

'Our Health Our Lambeth'



We are approaching the end of the second year of *'Our Health, Our Lambeth 2023-2028' Health and Care Plan* and have started the process for our second annual review. As part of the 5-year plan, we have committed to an annual refresh as an opportunity to take stock of delivery, celebrate progress and highlight our key achievements from the year. Through this process we will continue to refine our priorities and update our action plan for 2025/26 recognising the increased challenge of the wider financial context across all partners and in anticipation of the new 10-Year NHS Plan. We aim to have the review and updated action plan finalised and published in May 2025, in line with our local business planning processes, the updated South East London Joint Forward Plan and wider national developments. An update on our 2025/26 business planning activities is included on today's agenda.

Since the last report, we have seen progress on a number of key deliverables in the plan, including the launch of a new Sexual Health outreach service for Black Heritage and Latin American communities, promoting uptake of Lambeth Pharmacy First Plus during Self-Care week in November, and the extension of the Council's Cost of Living programme to provide essential support to low-income residents through the Household Support Fund.

I was also pleased to see other areas of work related to our plan receive both local and national recognition in recent months. The Evelina London Patch Children's Community Nursing (CCN) team triumphed at the Health Service Journal (HSJ) Awards 2024, winning the Reducing Inequalities and Improving Outcomes for Children and Young People Award, whilst the Pain: Equality of Care and Support in the Community (PEACS) initiative which supports people with chronic pain was highly commended in the Innovation and Improvement in Reducing Healthcare Inequalities award category and was also recognised in the NHS Race Equality Award category. Our Lambeth Public Health Team won the Association of Directors of Public Health Research Award for its efforts in embedding research into their work to ensure that services and programmes remain responsive to the changing community needs in the borough. The Public Health team hosts and supports Lambeth HEART, the National Institute for Health and Care Research funded Health Determinants Research Collaborative which aims to tackle health inequalities through effective research activities.

Meanwhile, as part of our Staying Healthy programme to tackle food poverty and insecurity and promote healthy and sustainable food for our Black African and Black Caribbean communities Vida Cunningham won the Equity and Justice category at the One Lambeth Staff Awards, whilst the Hospital Discharge Team were named Team of the Year. My congratulations and thanks to those taking forward these award-winning initiatives in Lambeth.

As we celebrate the achievements of our local system partners, we also recognise the ongoing financial challenges we are all facing. A key focus for us as we develop and embark on our plans for 2025 and beyond will be on how we achieve greater system sustainability. Given the scale of the challenges we face, we recognise that our business and financial planning must be delivered collectively with our partners as part of a system wide approach that maximises the impact of our shared resources.

Our Governance and Leadership

We say goodbye to Nathalie Zacharias who has left her role as Director of Therapies at South London and Maudsley NHS Foundation Trust (SLaM) and as the nominated SLaM representative on the Board. I'd like to thank Nathalie for all her hard work for Lambeth residents and wish her well for the future. We await confirmation of Nathalie's replacement on the Lambeth Together Care Partnership Board in due course.

In other leadership changes, Lambeth Council has announced the appointment of Ian Davis as its new Chief Executive, subject to the approval of Full Council. Ian joins from Enfield Council, having served as Chief Executive since 2017 and has a background of almost 30 years of experience in local government. We welcome Ian to Lambeth on behalf of Lambeth Together and look forward to working with him in 2025. As we anticipate Ian's arrival, the Board would like to acknowledge Fiona Connolly's leadership as the Interim Chief Executive and also my sincerest thanks to Ruth Hutt as Acting Corporate Director of Adult Social Care and Housing and Bimpe Oki as Acting Director of Public Health for taking on their additional responsibilities during recent months.

In December, Board members reviewed the Lambeth Together Care Partnership Board Terms of Reference as part of our annual self-assessment process. The Terms of Reference set out the Board's accountabilities, authority and delegation. Upon review, the Board has agreed to make explicit reference to our commitment to tackle health inequalities and ensure equitable access to care and support for all communities as a core element of our purpose. The proposed update to the Terms of Reference has been shared with Board Members as part of today's agenda.

Clinical and Care Professional Leads: Our [CCPLs \(Clinical and Care Professional Leads\)](#) met for their quarterly forum and the virtual event offered rich discussion and insights. There was an emphasis on the opportunities for CCPLs to contribute to our strategic goals of improving health, reducing inequalities and promoting inclusivity. There were key updates on [the Children and Young Peoples Alliance](#) and maternity services, including progress on the Maternity Disadvantage Tool (MatDAT) and other equity-focused initiatives. There were highlights shared on achievements and continued work within the Capital Midwife Project and UNICEF breastfeeding accreditation. [The Neighbourhood and Wellbeing Alliance](#) updated on the advancements in the targeted lung health screening programme and efforts to reduce inequalities in earlier cancer detection and care within underserved communities. Further discussions covered a variety of topics, including neighbourhood wellbeing initiatives, system sustainability challenges, progress on Women's Health Hubs and joint efforts addressing waiting lists and diagnostic tools. CCPLs agreed on the importance of collaborating further and continuing joint problem-solving efforts to enhance health and care services across Lambeth, together. You can find out more about our Lambeth CCPL Network on the [Lambeth Together Website](#).

System Pressures

We have our comprehensive Lambeth and Southwark Winter Plan now signed off and shared – co-produced by partners across the Lambeth and Southwark place. The collaborative approach aims to build on the successes and lessons learned from the last two years and to deliver urgent emergency care (UEC) recovery whilst addressing both local and national priorities for the upcoming winter season.

Key areas of focus include:

- Same Day Emergency Care Units (SDECs): Improving the utilisation of SDECs to manage pressure on the system.
- Discharge Processes and Patient Flow: Optimising discharge procedures, including increasing the number of morning discharges - before 10am, weekend discharges, and making better use of discharge lounges to support patient flow and free up capacity more efficiently.
- New Medical Assessment and Frailty Units: Embedding and improving the use of the new medical assessment unit at King's College Hospital and the Frailty Unit at Guy's and St Thomas' Trust (GSTT) to deliver care and improve outcomes for our vulnerable patients.
- Mental Health Capacity and Flow: Enhancing capacity and ensuring efficient patient flow within mental health services, particularly during peak winter periods when demand typically increases.

A number of South East London (SEL) winter initiatives are in place alongside some borough-supported specific seasonal schemes, for example, to provide additional 111 out of hours activity, hospital flow and homeless discharges support over winter.

Partners are continuing to work extremely hard to ensure people are seen in the right place, at the right time, for their needs as that will deliver the better experience for patients and protect the front doors of emergency departments / urgent treatment centres as possible, leaving them best able to manage with the expected winter demands and activity. Across the system, pressures have been accumulating, represented in the national press as the “quad-demic”, the prevalence of 4 common viral illnesses – flu, Covid, Norovirus, and respiratory syncytial virus (RSV). To date we have not particularly tracked higher numbers of these individual conditions but we are observing presentations earlier in the year and we will continue to monitor this closely.

NHS Change consultation

In October, the Government and NHS England launched Change NHS, a national consultation to hear the public's views, experiences, and ideas, which will shape the new 10 Year Health Plan for England, including on the proposed 'Three Big Shifts' to transform the health service;

- Moving more care from hospitals to communities
- Making better use of technology
- Focussing on preventing sickness, not just treating it

The deadline for organisations to submit a consultation response was on 2 December. On behalf of our local Health and Wellbeing Board, Lambeth Council submitted a response emphasising support for the Three Big Shifts but also highlighting the need for sustained investment in local services, greater integration of care, a more proactive approach to working with communities and partners and a renewed commitment to tackling health inequalities, particularly to anti-racism and anti-discrimination.

There is still plenty of opportunity for members of the public to get involved, with further national workshops planned in January and February, and a National Summit in Spring. For further information please visit [Change NHS](#).

Lambeth Council Corporate Peer Review

At the beginning of November Lambeth Council took part in a Local Government Association Corporate Peer Challenge. My thanks to all those who contributed in a variety of ways, including preparing material and attending individual and group interviews with the Peer Team. Members of the Peer Team also attended the Lambeth Together Care Partnership Board public meeting on 7 November and afterwards held a focus group with a range of Board Members on the work of Lambeth Together and how our partnership has grown and developed over time. The initial feedback has been hugely positive about our work to support our communities. They highlighted the strong local political leadership as well as being incredibly impressed by the commitment and knowledge of the staff they met and by the rich diversity, vibrancy, and ambition of our borough. Of particular relevance for Lambeth Together was the strength and quality of local partnership working, and the level of understanding and buy-in to a shared vision, including a clear commitment to equity and justice. The full report and action plan will be published by the Council in February.

Our Delivery Alliances – a selection of highlights

Neighbourhood and Wellbeing Delivery Alliance (NWDA) - The NWDA ran another successful Musculoskeletal (MSK) community day, this time in the Fiveways Primary Care Network. The event was led by the MSK Team who invited all 92 patients on their waiting list registered in the local area, of which 69 attended on the day (75%). The event was delivered in partnership with a number of other organisations offering wider advice and support, including London Sport, the Department for Work and Pensions and the Health and Wellbeing Bus, as well as Guy's and St Thomas' Geriatrician Team, who provided holistic frailty assessments to 14 patients.

GSTT have recently opened a frailty unit within their Same Day Emergency Care (SDEC) facilities. The unit is open to referrals only and not available as direct patient walk-in services, all patients must be referred to the right SDEC service via the Consultant Connect app or the contact phone number if Consultant Connect is not available. A [video](#) on the unit for GP's has been produced and shared. Work to further embed the unit alongside reviewing opening hours and staffing capacity is continuing.

The Alliance continues to lead our long-standing work to develop a local approach to neighbourhood working and multidisciplinary teams, which we are pleased to see remains a national priority following the independent investigation into the system by Lord Ara Darzi in September. This builds on the 2022 Fuller Review that advocates integrated health and social care and a collaborative approach to delivery. Using the lens of frailty and people living with multiple long-term conditions, Lambeth along with other SEL boroughs is developing its Neighbourhood model for Integrated Neighbourhood working. At the last Neighbourhood and Wellbeing Delivery Alliance Board, partners committed to the next steps in agreeing terminology that will help describe neighbourhood working for patients and partners in Lambeth with the first draft to be finalised by the beginning of January.

Living Well Network Delivery Alliance (LWNA) - A key priority for the LWNA remains strengthening our Single Point of Access service to ensure it has the right resources in place to deliver a more resilient and sustainable service to manage the increasing demands for mental health support. We have also launched the Lambeth Mental Health Inequalities Fund with the aim of improving access to mental health services and in turn improving mental wellbeing for Lambeth residents of Latin American and Black heritage. Applications for grant funding are open to organisations based in Lambeth and delivering services in Lambeth. People supported by the funded projects must be Lambeth residents. The deadline for applications is 25 January 2025 and further information can be found online via [the London Community Foundation](#).



On 18 November the LWNA played a key part in SLaM's Strategy in Action public event. This hybrid event saw the Alliance's Interim Director joining the high-profile panel at a packed Lambeth Assembly Hall alongside the equally well-attended online element. The event heard from Senior Trust personnel as part of their Annual Report, as well as showcasing work on mental health in schools, including an excellent presentation from some young people from Haberdasher's Hatcham College secondary school in New Cross. This was followed by an hour of questions and answers from both online and in person attendees.



In addition, the Alliance held productive discussions with Megan Doherty, the Lambeth Local Delivery Lead for the Royal Foundation's Homewards programme. Having identified a number of areas of mutual interest, including health and homelessness, the use of temporary accommodation, employment and training and data, capacity and infrastructure, Megan is invited to a future Lambeth Estates Forum to explore opportunities to develop more affordable housing in Lambeth.

The LWNA has been formally in place since 2018, building on the previous success of the borough mental health Collaborative, and making a real difference for our local communities. All 5 partner signatories to the Alliance agreed to utilise the three-year contract extension at the start of 2024, but in the context of taking the opportunity to stretch our ambitions and maximise our partnership impact, the Alliance Leadership Team (ALT) has decided to commission a rapid review of the LWNA. We have engaged Anu Singh, South East London ICB Non-Executive Director and chair of Lambeth Adult Safeguarding Board, to lead the review and Anu will meet with service users, carers, community partners, and a range of staff members, in addition to analysing data, to develop future recommendations for us. A report will be completed early 2025, which ALT will receive and implement the agreed way forward in Spring 2025.

Children and Young People's Delivery Alliance (CYP) - The Alliance recently received an evaluation of the Well Centre, presented at our Emotional Wellbeing and Mental Health Group. This highlighted the transformative impact of its multidisciplinary, youth-focused model. By combining general practitioners, mental health practitioners, and health and wellbeing specialists, the Well Centre has significantly improved access to care, addressed inequalities, and built trust among young people. Its role in supporting those at risk of violence demonstrates the power of collaborative, holistic care in addressing complex challenges. Building on this, the Alliance also received updates from Lambeth's Public Health Team on the Infant Feeding Needs Assessment and from The Motherhood Group about their recent Black Maternal Mental Health Week. The assessment underscored key priorities, such as strengthening early support, targeting outreach for younger mothers, and ensuring consistent, inclusive messaging to improve outcomes. At the same time, Black Maternal Mental Health Week spotlighted the systemic barriers faced by Black mothers, fostering critical conversations around stigma, culturally competent care, and the urgent need for systemic reform. Together, these updates highlight the importance of coordinated action to address inequalities and provide inclusive support for families. Linking with our colleagues in Southwark, the Alliance is engaging with the findings of the Southwark Maternity Commission. Its recommendations – centred on inclusivity, stronger service integration, and compassionate care – resonate deeply with our shared goals. By fostering collaboration across boroughs, we are committed to delivering consistent, high-quality maternity services that reflect and address the diverse needs of our communities.

Lambeth Together Equality, Diversity and Inclusion (EDI) Group

Over the last few months, Lambeth Together partners have marked a number of important Equality, Diversity and Inclusion initiatives, including Carer's Right's Day on 21 November, the International Day for the Elimination of Violence Against Women – or White Ribbon Day – on 25 November, World AIDS Day on 1 December and Disability History Month throughout December. For Carer's Rights Day, the Carers Hub Lambeth held an evening event dedicated to supporting and celebrating local carers. The event provided both practical support, including free seasonal flu vaccines, and an opportunity for carers to connect with others in a friendly and supportive environment.

The Do It London campaign is highlighting the needs of Black heritage communities disproportionately affected by HIV. Our Sexual Health programme is promoting a resident survey that seeks to better understand the HIV prevention needs, knowledge, and attitudes of Black heritage communities. In Lambeth, we continue to face higher-than-average prevalence of HIV, with some communities experiencing a disproportionate impact. The insights gathered from this survey will directly shape future services, ensuring they meet the needs of these communities more effectively. Complete the [survey](#) to ensure your views are heard before the deadline on 9 February 2025.

The Sexual Health Team has also launched a new outreach service for Black Heritage and Latin American communities: Sexual Health Empowerment Reproductive Outcomes (SHERO). Through this project the Caribbean & African Health Network (CAHN) and Africa Advocacy Foundation (AAF) will deliver initiatives to specifically engage Black heritage women in the taking charge of their sexual and reproductive health whilst promoting new and existing services. The initiative will deliver three interactive, day long projects across the borough:

- In November 2024 nearly 150 people attended an event St. Mark's Church, Kennington, which included a contraception and HIV presentation from health professionals and voluntary sectors, on the spot testing, health information and activities
- The next two events will take place early in the New Year and on (or around) International Women's Day.
- In between these main outreach days, Community Champions are being recruited to foster further community conversations in libraries, churches/faith buildings, barbershops, restaurants, etc. They will signpost contacts to existing services.

Our Lambeth Together EDI Group has also been promoting a number of initiatives that will support Lambeth residents with a learning disability and/or autism to gain access to work experience and employment opportunities. Lambeth Council has launched Project SEARCH as a transition to work programme offering

internships for students motivated to achieve competitive employment as well as a new Adult Social Care Supported Employment pilot programme. These programmes will support residents with finding work placements and paid opportunities whilst working with employers to job carve and improve the suitability and sustainability of jobs for this cohort. To find out how your organisation can get involved contact InclusiveEmployment@Lambeth.gov.uk or visit [BeLambeth](https://www.lambeth.gov.uk/be).

We have now established an oversight process to monitor the implementation of the Patient and Carer Race Equality Framework (PCREF) through our EDI Group. The aim is to ensure stronger coordination and collaboration across all our Delivery Alliances and Programme areas that offer mental health support to residents and to adopt a whole partnership approach to institutionalising the PCREF within the work of Lambeth Together. Look out for future updates on how our partners are progressing with the framework's key priorities over the coming months.

The Annual Public Health Report (2024) - Ageing Well in Lambeth

Lambeth's 2024 Annual Public Health Report (APHR) was published in December with a focus on the theme of Ageing Well. The APHR provides an overview of ageing in the borough, weaving together local data, health research, community views, and current initiatives that impact on ageing. It also explores the challenges and opportunities for Lambeth as the borough adapts its policies and services to be more age-friendly within the following areas:

- Environmental adaptations and the physical environment;
- Preventing ill health in later life;
- Service utilisation and services beyond health and care;
- Economy, workplace, and cost of living;
- Community and social environment.

The APHR is intended to provide strategic direction and will support the implementation of the forthcoming Age-Friendly Lambeth Action Plan (2024 – 2027). Together, these pieces of work will help us achieve the ambitions we have outlined within our Health and Wellbeing Strategy 2023-2028 and the Lambeth Health and Care Plan 2023-2028. The recommendations will require all stakeholders to play their part in supporting healthy ageing in Lambeth and to address the inequalities observed in older age. I look forward to seeing progress on the Action Plan over the coming years.

Key Campaigns for Lambeth Together

In November, we advertised the NHS App in the Winter edition of [Lambeth Talk](#). The App allows you to take more control of your health including booking appointments, managing repeat prescriptions and accessing your health records. Inside, you'll also find a short feature on our Public Forum with input from our co-Chairs Cllr Jacqui Dyer and Dr Di Aitken as well as our Lay Member Jasmina Lijesevic and our Patient and Public Voice (PPV) Board Members Sarah Flanagan and Eugenie Dadie. We continue to promote our Public Forum as an open and engaging space where local residents can come to ask questions, share concerns, and influence how health and care services are planned and delivered.

In mid-November, we also marked Carer's Rights Day by sharing advice, directing carers to the Carer's Hub Lambeth event, and signposting to where carers can take up their entitlement to a free flu vaccine. As part of the campaign we also promoted the recent [video](#) produced with the Living Well Network Alliance to showcase Carer's Hub Lambeth's work in supporting mental health carers.

For the seasonal flu and Covid vaccination campaign, digital ads and printed resources were distributed across Lambeth, with materials in a number of key community languages. In addition, we partnered with the Latin American community to increase uptake. As always, we'll continue to support key national campaigns which currently include NHS 111 and 111 press 2, COVID-19, childhood immunisations, Pharmacy First, and stroke and hypertension awareness.

Throughout December and into the New Year, our communications focus shifts towards promoting healthy behaviour change. We'll be supporting Public Health who are leading a smoke-free generation campaign, developed South East London-wide, alongside a quit smoking app for Londoners. It is also prime time to share DrinkCoach, a free alcohol support tool that Lambeth residents can use to track their drinking habits, set goals, and access resources for reducing or quitting alcohol intake.

Continuing Health Care team transfer

The Continuing Health Care (CHC) function funds care and support for people with a primary healthcare need. For over 10 years, eligibility for the service was determined in Lambeth and Southwark through an assessment process undertaken by the Adults Continuing Health Care Team (ACHT) based in Guy's and St Thomas' whilst a decision on whether the criteria for funding was met was made by the CHC team within the ICB. Earlier this year it was agreed that to enable better operation of our CHC services we would bring these 2 elements together and transfer the ACHT team from GSTT to the ICB. The completion of this mobilisation took considerable joint work across GSTT and the ICB CHC teams in Southwark and Lambeth and with key support from a number of different teams including HR, finance and IT. However, the plan met its timelines and on 1 November 2024, we welcomed 10 new members of staff from GSTT to work as part of our new joint CHC team in Lambeth. We are really pleased these colleagues are now part of our place-based function.

Health Checks at Work

The Health Checks at Work Programme continues at pace with almost 1000 of the 4,200 target checks having been completed. Lambeth Council saw over 400 employees come through the service since October and now the offer is moving on to our partners at GSTT and SLaM in January. The service has also been requested by Transport for London (TFL). Alongside this work with our larger anchor employers, the mobile delivery of the offer for smaller organisations has had a successful start, with 450 people benefitting from the health checks in a matter of weeks. Uptake at schools and care homes has been particularly strong and the programme has started engaging those working on the high street and in the evenings to target population groups more at risk of cardiovascular disease. Early evaluation of service user feedback has been positive and a more in-depth local evaluation is underway to be completed by March 2025.

Royal Pharmaceutical Society Conference

In November, members of the medicine's optimisation team presented innovative work at the Royal Pharmaceutical Society conference. In collaboration with the GSTT pharmacy team and Kingston University, Sophie Bhandary led the development and implementation of a [training programme for anticoagulation prescribing](#) by pharmacists. The team's work has led to an increase in both skills and confidence of pharmacists to start and safely manage anticoagulant treatment in atrial fibrillation, a major risk factor for stroke. Work led by Finlay Royle in developing leadership in South East London was also shared, showcasing the [impact of an innovative leadership programme](#) for our new community pharmacy leads. This work, piloted in Lambeth, led to an increase in confidence amongst the pharmacy leads in engaging with general practice to increase referrals to the national Pharmacy First services. The services are a key element of delivering national strategies such as primary care access recovery, Pharmacy Integration and Fuller. The Medicines Optimisation Team continue to lead innovation across many areas of activity.

Health Service Journal (HSJ) Awards 2024

The Health Service Journal held their annual award ceremony on 21st November. Lambeth saw local initiatives achieve success and receive recognition across the award categories. Congratulations to all the winners but in particular to our local partners in Lambeth and South East London:

- **Winner** - Reducing Inequalities and Improving Outcomes for Children and Young People Award – Evelina London Patch Children's Community Nursing team
- **Winner** - NHS Communications Initiative of the year - South East London Cancer Alliance
- **Highly commended** - Innovation and Improvement in Reducing Healthcare Inequalities Award - Mind & Body Programme, Kings Health Partners, Stockwellbeing PCN and Thriving Stockwellbeing PCN
- **Highly commended** - Mental Health Innovation of the Year - South London Mental Health and Community Partnership - Oxleas, SLaM and SWLTStG NHS Mental Health Trusts in Partnership
- **Highly commended** - Patient Safety Award - Guy's and St Thomas' FT: Mechanical Life Support
- **Highly commended** - Clinical Leader of the Year –Waqas Akhtar, GSTT
- **Finalist** - Clinical Leader of the Year - Dr Stephanie Lamb, The Well Centre
- **Finalist** - Driving Efficiency through Technology Award - South East London Integrated Care Board: Improving Access to General Practice
- **Finalist** - Medicines, Pharmacy and Prescribing Initiative of the Year - South East London ICS: Tackling Overprescribing Using a Whole-Systems Approach

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Lambeth Together Care Partnership Board

Title	Staying Healthy Deep Dive - Lambeth Suicide Prevention Strategy 2025-2030
Meeting Date	9 th January 2025
Author (& role / title/s)	Merwaan Chaudhry (Public Health Specialist – Mental Health & Wellbeing)
Lead / Presenters (& role / title/s)	Merwaan Chaudhry (Public Health Specialist – Mental Health & Wellbeing)

This item is for;

<input checked="" type="checkbox"/>	Information	<input checked="" type="checkbox"/>	Discussion	<input type="checkbox"/>	Decision	<input type="checkbox"/>	Ratification
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Recommendations;

The Lambeth Together Care Partnership Board is asked to;

1. note the progress and development of the Lambeth Suicide Prevention Strategy
2. support further opportunities for sharing of relevant data, such as self-harm and suicide attempts data from Emergency Departments

What other groups or committees have considered this item to date?

This item has previously been shared with Lambeth Council Public Health Senior Management Team (SMT).

Summary and Impact on Inequalities

The associated slide pack provides an overview of the achievements of the current Lambeth Suicide Prevention Strategy, and an outline of the proposed refresh of the Strategy for 2025-2030.

A key priority of the Strategy is to target support and action for groups who are at higher risk of suicide.

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Staying Healthy Deep Dive

Lambeth Suicide Prevention Strategy 2025-2030



Background & Context



- Suicide is preventable and it is our collective responsibility to do all that we can to reduce deaths through suicide.
- This requires a **multi-agency approach** bringing together the Council, primary care and secondary care services, voluntary and third sector organisations as well as communities and individuals.

- **The Lambeth Suicide Prevention Partnership Group developed a three-year Suicide Prevention Strategy for 2022-25, which aims to reduce the number of suicides in the borough to as close to zero as possible.**
- This Strategy is now coming to end, and a **new Suicide Prevention Strategy for Lambeth is required**



Understanding suicide in Lambeth



- Every year, around **16 people living in Lambeth will die from suicide.**
- **Lambeth has a lower suicide rate than London and its statistical neighbours however this is not a statistically significant difference.**
- Suicide rates are **higher among more deprived groups** in England

Between 2021-2023:

- 49 suicides occurred in Lambeth
- **Almost two thirds (62%) of suicides in Lambeth occurred among males**
- **66% were people of white ethnicity, 13% were of Black ethnicity and 15% South Asian**
- **Residential premises** was the most common location of suicide deaths in Lambeth



Lambeth Together Health & Care Plan



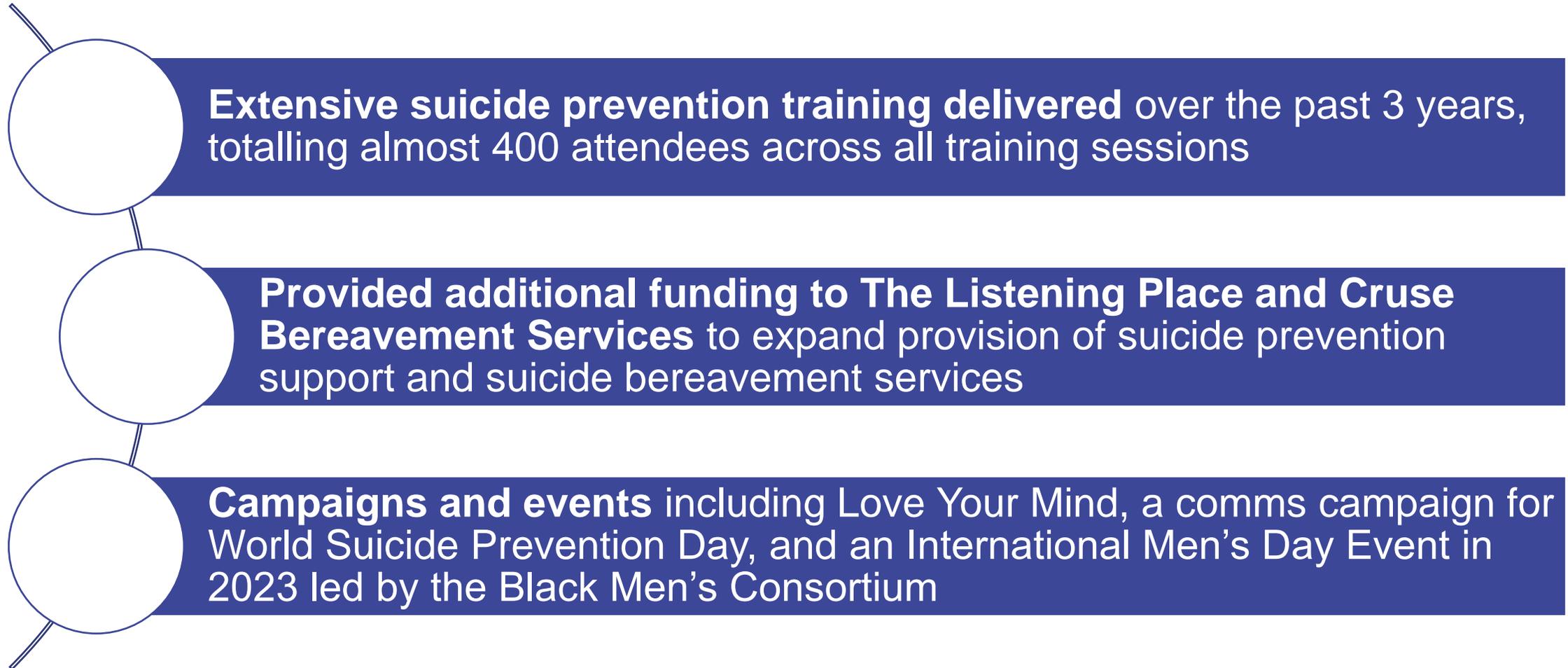
Outcome: People have healthy mental and emotional wellbeing

Activity:

- Actively promote suicide prevention training to reach groups identified in the Lambeth Suicide Prevention Strategy as being at greater risk
- As part of the Suicide Prevention Action Plan and feeding into the Autism strategy work with mental health services to improve the experience of people with autism
- Ensure that early access to emotional and psychological support for people experiencing mental distress can prevent a more severe mental health crisis and help people stay in their homes and work, which has positive benefits for them, their families and wider community



Key Achievements to date



Key Achievements to date



Extensive suicide prevention training delivered over the past 3 years, totalling almost 400 attendees across all training sessions

The Jen Group delivered suicide prevention training to 202 attendees including residents, and staff from the voluntary & community sector, health & care sector staff, Lambeth Council, and the private sector. Attendees had increased confidence to have a conversation with someone who might be thinking about suicide.

Papyrus have provided 5 training sessions for those working with children and young people. Attendance has averaged 8 people per session, and we will be working with stakeholders and schools to improve uptake

“Raising Awareness of Mental Health and How To Help” half-day training sessions for Lambeth residents, frontline staff, volunteers and local businesses delivered to over 100 attendees

STORM delivered whole day suicide prevention training to a total of 27 attendees in front line roles at Lambeth Council.



Key Achievements to date



Provided additional funding to The Listening Place and Cruse Bereavement Services to expand provision of suicide prevention support and suicide bereavement services

The Listening Place provide ongoing support sessions to those at-risk of suicide, based on active listening and befriending. Between January 2022 and April 2024, The Listening Place engaged with 1402 service users, resulting in an average decrease in self-reported suicidality of 34%. NHS services represent the vast majority of referrals to this service. The Listening Place aim to focus on generating more self-referrals, non-NHS referrals, and referrals from young Black men, as they are an at-risk group and underrepresented in current referrals.

Between March 2022 and June 2024, Lambeth Cruse supported 28 clients bereaved by suicide:

- 6 Male; 22 female.
- Of these, 13 attended an “Understanding Your Bereavement” session or were signposted to other organizations.
- 13 clients received up to 8 sessions with a Bereavement Volunteer.



Key Achievements to date



Campaigns and events including Love Your Mind, a comms campaign for World Suicide Prevention Day, and an International Men's Day Event in 2023 led by the Black Men's Consortium

The Love Your Mind campaign aimed to support those whose mental wellbeing was affected by the cost-of-living crisis. Posters were shared which highlighted the Five Ways to Wellbeing as well as various online resources. These were shared across in libraries, places of worship, community spaces, food banks, community pantries, barbers, hairdressers, nail salons, pubs, gyms, sports clubs etc.

The Black Men's Consortium delivered an International Men's Day Event in 2023, which included sharing of services to support black and brown men (and those around them) around emotional, physical and mental health issues

Lambeth Council comms team continue to ensure that suicide is treated sensibly and appropriately.

The World Suicide Prevention Day and #ZeroSuicideLDN communications toolkit developed by ThriveLDN has been shared with the Lambeth Comms team



Current and upcoming focus areas of work as per Lambeth Together 23/24 review



- We increased the number of community organisations and volunteers undertaking mental health awareness and suicide prevention training.
- Feeding into the All Age Autism strategy to improve the experience of people with autism accessing mental health services. Work continues to roll out the Oliver McGowan training across mental health services



Strategy Development and Lived Experience Contribution



Lessons learned from previous strategy; Alignment with National Suicide Prevention Strategy; Tailoring actions to local higher-risk groups and evidence



Engagement with stakeholders and those with lived experience through the Living Well Network Collaborative

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Public Consultation - public consultation feedback to be added once complete



Key Changes include:



Extending the strategy from 3 years to 5 years to align with other key council strategies and allow delivery of longer-term workstreams.

Aligning key high-risk groups and priority areas with the Suicide Prevention Strategy for England 2023-2028.

Incorporating key learning from the previous Suicide Prevention Strategy.



Priority Areas for Action



We have adopted the eight priority areas identified by the National Suicide Prevention Strategy. These are:

Improving data and evidence

Tailored, targeted support to higher risk groups

Addressing common risk factors linked to suicide

Promoting online safety and responsible media content

Providing effective crisis support

Reducing access to means and methods of suicide

Providing effective bereavement support to those affected by suicide.

Making suicide everybody's business



Groups at high risk of suicide



- There are some groups that are at higher risk of suicide and could particularly benefit from targeted action.
- The Suicide Prevention Strategy for England: 2023 to 2028 identifies groups at high risk of suicide. We have also identified additional groups relevant to Lambeth.
- It should also be noted that a number of risk factors for suicide also coincide with risk factors for mental health and wellbeing. A large number of these will be addressed through wider Public Mental Health work within Lambeth

Children and young people	Men (in particular, those aged 45-64)	People in contact with mental health services
People in contact with the justice system	Pregnant women and new mothers	People who have self-harmed
LGBTQ+ communities	Asylum seekers	People facing financial difficulty and economic adversity
	People who are misusing substances	



Lambeth Suicide Prevention Strategy 2025-2030 – Year 1 Action Plan



Year 1 Action Plan



Objective 1: Tailor approaches and reduce the risk of suicide in high-risk groups (Aligns to Priority Areas for Action 2, 3, 5, 6, and 8)

1) **Raise awareness** of available mental health crisis support

2) **Provide suicide prevention training** for frontline staff and community groups – prioritising staff and organisations supporting the strategy’s priority groups.

3) Reduce the risk of suicide in **high-risk groups**:

Men

Young people

People who are vulnerable due to harmful gambling

People experiencing financial difficulty and economic adversity

Pregnant women and young mothers

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Objective 2: Provide better information and support to those bereaved or affected by suicide (Aligns to Priority Areas for Action 2, 4, 5, 6, 7, and 8)

Raise awareness of existing support for people bereaved by suicide.

Work with Cruse and SEL Suicide Bereavement Service to provide specialist local support to adults bereaved by suicide

Work with relevant parts of the system to develop setting/context-specific response plans and resources, including:

- For schools and universities
- For workplaces
- Cluster suicide response plan



Year 1 Action Plan



Objective 3: Support the media in delivering sensitive approaches to suicide and suicidal behaviour (Aligns to Priority Areas for Action 2, 4, and 8)

Work with local media and comms to ensure suicide is treated sensibly and appropriately

Implement locally appropriate communications and media campaigns aimed at normalising talking about mental health to be co-developed with key groups

Objective 4: Improve research, data collection and monitoring of suicide, suicidal behaviour and self-harm in Lambeth

(Aligns to Priority Areas for Action 1 and 8)

Conduct an audit of meaningful data to improve near time reporting of suicide, attempted suicide and self-harm

Gain access to more data on self-harm in the borough in order to:

- Gain better insight into who is at highest risk of self-harm and their outcomes
- Develop targeted action for these groups

Develop a set of indicators to monitor progress against the suicide prevention strategy

Develop a data dashboard on suicide and self-harm in the borough which will link various data sources to provide a holistic overview and allow us to monitor progress against the strategy.



Next Steps



Share Strategy with
Lambeth Together
Executive Group and
other key
stakeholders



Public Consultation



Finalising and
publishing Lambeth
Suicide Prevention
Strategy

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Staying Healthy Deep Dive

Lambeth Suicide Prevention Strategy 2025-2030

Questions & Comments



Appendix 1

Lambeth Suicide Prevention Strategy 2022-2025 Delivery



Delivery against the 2022-2025 Lambeth Suicide Prevention Strategy objectives



Objective 1: Reduce the risk of suicide in key high-risk groups

Delivery:

- Lambeth Website has been updated to more prominently show information on mental health crisis support.
- The Jen Group were commissioned to deliver bespoke half-day suicide prevention courses for people who work or volunteer in the London Borough of Lambeth. Over 200 residents attended the training. Feedback has been very positive.
- Papyrus UK were commissioned to deliver suicide prevention training tailored to those working with children and young people. Five sessions have been delivered so far. While feedback on these sessions has been positive, attendance has been low, with around 8 attendees per session.
- The Mental Health Promotion Team at South London and Maudsley NHS Foundation Trust have delivered “Raising Awareness of Mental Health and How to Help” half-day training sessions for Lambeth residents, frontline staff, volunteers and local businesses. Over 120 people attended the training.
- Storm delivered a whole day suicide prevention training to a total of 27 attendees in front line roles at Lambeth Council.
- The Listening Place provide ongoing support sessions to those at-risk of suicide, based on active listening and befriending: building trust and a supportive relationship. Between January 2022 to April 2024, they received 2183 referrals of residents from the London Borough of Lambeth, of which 1402 engaged with the service, attending at least one appointment.
- Several organisations have been trained and awarded by the Pride in Practice programme.
- The Lambeth Living Well Alliance has shared signposting and training materials with local communities. This also includes raising awareness of Mental Health training available from South London and Maudsley NHS Trust.



Delivery against the 2022-2025 Lambeth Suicide Prevention Strategy objectives



Objective 2: Provide better information and support to those bereaved or affected by suicide

Delivery:

- The Public Health Team have promoted the services provided by Cruse Bereavement Services and led webinars.
- Cruse Bereavement Services hosted a “Suicide – How the community can help” conference in December 2023 to encourage participants to have confidence to talk with people who had expressed suicidal thoughts. There were two speakers, 15 representatives from various organisations as well as a similar number of Bereavement Volunteers. Cruse Bereavement Services are looking to repeat the event in 2025
- Since April 2022, the South East London Suicide Bereavement Service has supported 48 Lambeth residents affected by suicide
- Between March 2022 and June 2024, Lambeth Cruse supported 28 clients bereaved by suicide.

Objective 3: Tailor approaches to improve mental health in specific groups

Delivery:

- The Black Men’s Consortium delivered an International Men’s Day Event in 2023, which included sharing of services to support black and brown men (and those around them) around emotional, physical and mental health issues.
- The Love Your Mind campaign aimed to support those whose mental wellbeing was affected by the cost-of-living crisis. The campaign involved sharing posters with local community spaces which highlighted the Five Ways to Wellbeing as well as links and QR codes to resources.
- The Black River Counselling service delivered by South East London Mind has provided free, culturally specific, short-term counselling for Black people by Black counsellors and psychotherapists. The Black River Counselling Service has assisted 515 clients since April 2022
- Oliver McGowan training was promoted to those working with people with autism. This is now part of the Lambeth All Age Autism Strategy.



Delivery against the 2022-2025 Lambeth Suicide Prevention Strategy objectives



Objective 4: Support the media in delivering sensitive approaches to suicide and suicidal behaviour

Delivery:

- The World Suicide Prevention Day (WSPD) and #ZeroSuicideLDN communications toolkit developed by Thrive LDN has been shared with the Lambeth Comms team
- Lambeth Council comms team continue to ensure that suicide is treated sensibly and appropriately.

Objective 5: Support research, data collection and monitoring

Delivery:

- The public health team now have access the Thrive LDN dataset and quarterly updates are provided to the Suicide Prevention Partnership.

Objective 6: Reduce rates of self-harm as a key indicator of suicide risk

Delivery:

- Lambeth Council worked collaboratively with colleagues from the SE London ICS as part of a broader initiative to improve the self-harm pathway both in terms of improved data collection and improved experience of care. The current status of this workstream at South-East London level is unclear.





Lambeth Together Care Partnership Board

Title	Ageing Well in Lambeth (Contributions from Age Friendly and Age UK Lambeth)
Meeting Date	Thursday 9 th January 2025
Author (& role / title/s)	Megan Coe, Public Health Specialist Jessica Engen, Consultant in Public Health Paul Coles, CEO of Age UK Lambeth Josepha Reynolds, Director of Neighbourhood and Wellbeing Delivery Alliance (NWDA)
Lead / Presenters (& role / title/s)	Paul Coles, CEO of Age UK Lambeth Megan Coe, Public Health Specialist Josepha Reynolds, Director of Neighbourhood and Wellbeing Delivery Alliance (NWDA)

This item is for;

<input checked="" type="checkbox"/>	Information	<input checked="" type="checkbox"/>	Discussion	<input type="checkbox"/>	Decision	<input type="checkbox"/>	Ratification
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Recommendations;

The Lambeth Together Care Partnership Board is asked to;

1. note the progress made by Age-Friendly Lambeth and Age UK Lambeth over the last year
2. support upcoming areas of work
3. discuss how partners can continue to provide input to the work to support residents to age well in Lambeth

What other groups or committees have considered this item to date?

Age-Friendly Lambeth throughout its development has been presented to a number of boards across the Council, including Management Board, Informal Cabinet, Health and Wellbeing Board and presented at Lambeth Together's Executive Group. Age-Friendly Lambeth progress has also been shared at several community forums and networks in the borough.

The work Age UK Lambeth have presented has been considered by Age UK Lambeth's Senior Management Team and Age UK Lambeth Board.

Summary and Impact on Inequalities

Both Age-Friendly and Age UK Lambeth's work support the 'Our Health, Our Lambeth' Outcome that *older adults are provided with the right health and care support at the right time, live healthy and active later lives and are supported to age well.*

The Annual Public Health Report on Ageing Well in Lambeth, and the Older People's Profile – both of which are published online – provide important context for ageing in Lambeth, including detailing the health inequalities faced by older residents.

Age-Friendly Lambeth takes an evidence-based, place-based approach to support residents to age well. Through engaging with residents and partners, reviewing the evidence base and input from Council leads, we have developed an action plan to help guide our approach to becoming an age-friendly borough. The plan considers key areas of community life that we know are important for ageing well and is informed by borough inequalities in ageing.

Age UK Lambeth's strategic document outlines how we will support older people to remain active members of the community and address inequality with the communities we work with. The services mentioned include access to our Neighbourhood Wellbeing workers who do support older people with benefits advice.

Ageing Well in Lambeth

Lambeth Together Care Partnership Board Meeting
Date: 09/01/2025

Presenters: Paul Coles, CEO of Age UK Lambeth; Megan Coe, Public Health Specialist, Lambeth Council; Josepha Reynolds, Director of Neighbourhood and Wellbeing Delivery Alliance (NWDA)



Contents



- Age-Friendly Lambeth
 - Lambeth's approach
 - Community engagement
 - Age-Friendly Lambeth Action Plan
- Age UK Lambeth
 - Development
 - Ageing Well Services
 - Active Retirement



Age-Friendly Lambeth

Our Health, Our Lambeth Outcome K: Older adults are provided with the right health and care support at the right time, live healthy and active later lives and are supported to age well.



What does ageing look like in Lambeth?



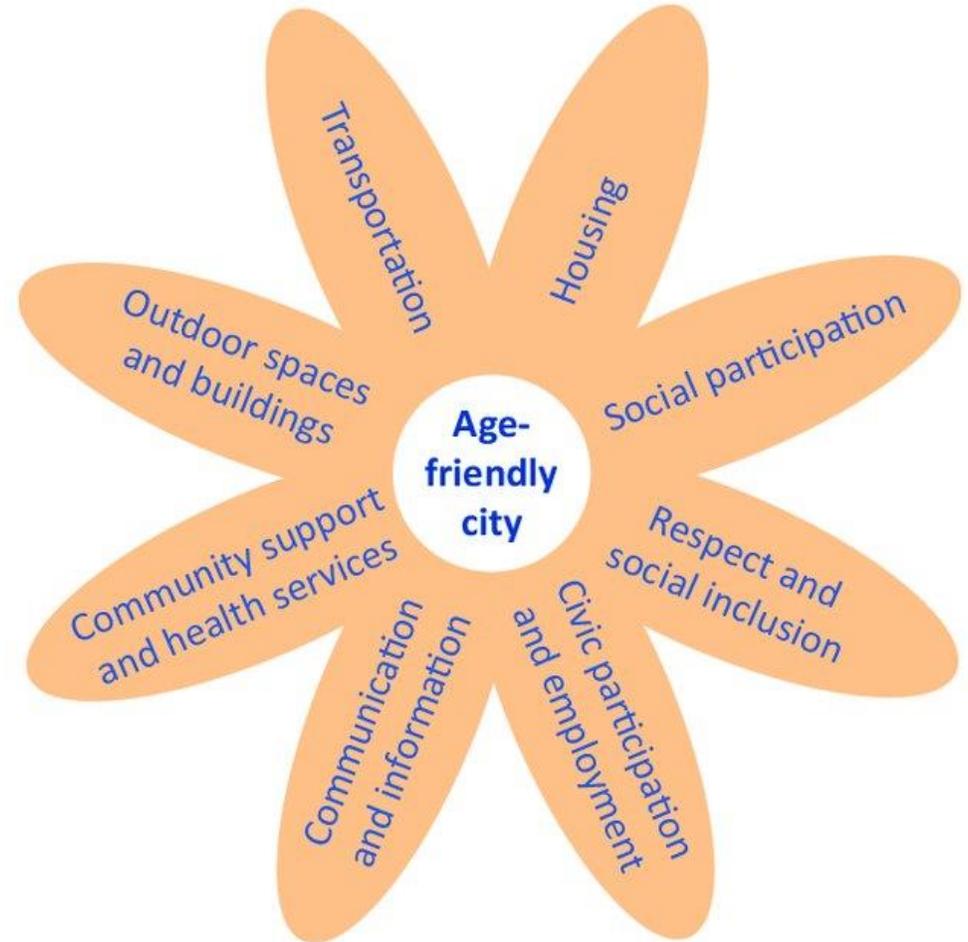
- This year we've developed and published online an [Older People's Profile](#) and an [Annual Public Health Report](#) (APHR) on Ageing Well in Lambeth.
- The Annual Public Health Report report **tells the story of ageing in Lambeth.**
- The APHR weaves together evidence and local data and provides important context for ageing in Lambeth and Age-Friendly Lambeth and to understand the current and future impacts of Lambeth's ageing population.
- The APHR provides recommendations to a range of stakeholders – outlining what we can all do to support ageing well.
- Both documents detail Lambeth's ageing population and the inequalities in ageing.



Lambeth's approach



- Leadership commitment
- UK Network for Age-Friendly Communities membership
- Age Friendly Lambeth is based on the World Health Organization's (WHO) Age Friendly Cities Framework (see image)
- A positive approach to ageing
- Developed an action plan to help guide our approach



Community Engagement



- Engagement activities took place across a two-year period. Most recently this has included:
 - Ageing Well Festival 2023 – around 300 attendees
 - Age-Friendly Engagement 2023 - 708 respondents
 - Age-Friendly Forum meetings 2024 - over 125 attendees over 3 meetings
 - Draft Action Plan consultation 2024 – 314 respondents
 - Ageing Well Festival 2024 – around 450 attendees



Action Plan Development and Consultation



Action Plan development

- The Action Plan was informed by:
 - Extensive engagement with the community and establishment of Age-Friendly Forum
 - Reviewing best practice and evidence on what works
 - Working closely with Lambeth Council leads to build on existing work and develop and embed initiatives

Consultation

- 314 respondents
- Around 8 in 10 respondents thought that the Action Plan as a whole will support Lambeth in becoming an Age-Friendly Borough.
 - *"I'd definitely agree with these outcomes but the standout one has to be E-bike..." [Outdoor Spaces and Buildings]*
 - *"I'd agree with these [actions] I'd be lost without my freedom pass." [Transport]*
 - *"Love the joined up information & advice sounds (sounds) great, lets see if it translates!?" [Communication and Information]*
- A small number of proposed actions respondents were unsure about, for example, Parklets.





Action Plan: example actions

- Action Plan contains **57 actions across 8 interconnected domains (6 themes)** that are evidenced to support healthy ageing.

Domain	What residents said	Summary of actions
Community Support and Health Services	<ul style="list-style-type: none">• Cost of living →• Support for Carers →• Opportunity to share their views on services →• Access to services including waiting times for services →• Community activities/events	<p>To raise awareness and increase uptake of pension credit and attendance allowance entitlements/benefits among older residents in Lambeth.</p> <p>Carers strategy and unpaid carers awards</p> <p>Opportunities to engage as relevant on services such as extra care</p> <p>Adult Social Care Front Door Service to support residents</p> <p>Prevention health services, e.g. physical activity, smoking as well as health in all policies approach.</p> <p>NWDA – Ageing Well Strategy</p>



Action Plan: example actions



Housing

- Raising awareness of services such as maintenance and repairs
- Sheltered housing
- Climate change: resilience and energy saving

Transport

- Accessibility of walking routes and bus stops
- Cycle training
- Voice of older residents in implementation of Transport strategy

Outdoor Spaces and Buildings

- Accessibility of the public realm
- Using age-friendly principles to inform the guidance and policy for our Local Plan
- Active Lambeth – Active Seniors development

Communication, Participation, Respect and Inclusion

- Age-Friendly communication principles and materials
- Voice of older residents in Council strategies such as the night-time economy and cultural creativity strategies
- Child-Friendly Lambeth

Civic Participation and Employment

- Community engagement
- Skills and Employment strategy
- Volunteering



Ageing Well | Health and care delivery



- In the Age Friendly strategy there are a number of domains which we have committed to delivering in Lambeth.
- As part of Lambeth Together, we are focusing on the delivery of support through partnership working across health and care.
- This work is being led by our Neighbourhood and Wellbeing Delivery Alliance (NWDA).
- We worked as system partners to develop a delivery programme which we started at the end of 2024.
- This links closely to our ambitions around integrated neighbourhood working and tackling inequalities.



Our Ageing Well workstreams



Co-ordination and development of a strategy

Enabling independence, promoting wellbeing

To enable Lambeth residents who are at the early stages of becoming frail to live the best lifestyle that they can by providing preventative support that delays poor health and reduces associated health inequalities.

Population-based proactive anticipatory care

To help frail older people live the healthiest and independent life as possible for as long as possible, through proactive identification of frailty risk groups at population level.

Care closer to home

To explore the potential for integrated local hubs which support wound care; improve access to falls programmes and maximise potential of neighbourhood team working across secondary, community, social, primary and voluntary care.

Enhanced health and wellbeing in care settings

To align the current MDT working with the GP contract in Older People Care Homes; address falls risk factors with newly funded therapy team, promote the use of non- LAS / emergency pathways and address the needs of other longterm care settings.

Our area of focus are **pre-frailty and mild-moderate frailty population to prevent progression to severe frailty**. The 65+ and 85+ are going to increase by nearly 50% each by 2031, currently costing about £5.8 Billion annually.

Deep dive | Population-based proactive anticipatory care



- **Discharge Digital Approach Pathway Service**

- We are working with Age UK Lambeth to create a digital platform which links volunteers with people when they are discharged from hospital, helping to support them when they get back home. This is funded through the UK Shared Prosperity Fund.



prevent | reduce | delay

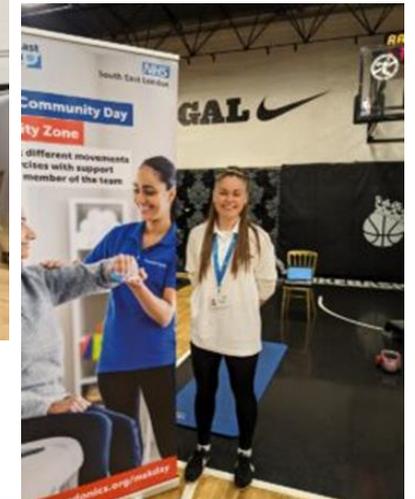
- **Local Care Data Discovery Group**

- We want to use data to understand how we can better use our data at a population level across health and social care. We will then use this to predict those who are at risk of falling to provide proactive interventions, enabling us to achieve better health and social care for Lambeth residents.

- **Neighbourhood model of care – prototype**

- We want to identify people who are at risk of frailty in our most deprived areas using a local community team, using proactive outreach to support residents. We have received 18 months of funding to design and test this model in Lambeth.

[Norfolk Innovation In Adult Social Care on Vimeo](#)



Age UK Lambeth (AUKL)

Our Health, Our Lambeth Outcome K: Older adults are provided with the right health and care support at the right time, live healthy and active later lives and are supported to age well.



AUKL - Development



Priorities	Actions
New Strategic Plan	<p>Development sessions with Staff and Trustees.</p> <p>Draft Plan reviewed at Board Meeting December.</p> <p>Next steps:</p> <ul style="list-style-type: none">• Consultation with Stakeholders
Age UK Network Agreement	<p>AUKL is a Brand Partner of Age UK. The Age UK Network is the largest charity network in the UK providing support to older people.</p> <p>Age UK's-developing the new network agreement for 18 months Commences 1st January 2025.</p> <p>Network Strategic priority includes :</p> <ul style="list-style-type: none">• Amplifying the voices of older people• Tackling inequality



AUKL - Ageing Well Services



Priorities	Actions
Developing services to enable older people to remain independent	<p>Exercise & Socialise</p> <ul style="list-style-type: none">• Exercise classes in non-traditional settings for older residents• From May to August - 2330 individual attendances at classes <p>Warm Homes</p> <ul style="list-style-type: none">• Handy fix team delivering warm homes project <p>Energy Boost</p> <ul style="list-style-type: none">• Supporting residents to reduce their fuel bills
Access to Support	<p>AUKL office-information hub for older residents</p> <p>Weekly drop-ins at Vidas Community Centre (Brixton)</p> <p>Neighbourhood Wellbeing Workers - 1167 contacts in Quarter 2</p>



AUKL - Active Retirement



Priorities	Actions
Volunteering	<p>Reviewing volunteering strategy</p> <ul style="list-style-type: none">• New Opportunities for Older residents to volunteer with AUKL<ul style="list-style-type: none">- Office receptionist• AUKL as a<ul style="list-style-type: none">- Hub for VCSE to offer volunteering opportunities for older residents- Champion for Older Volunteering
MYsocial	<p>Consulting with members on a constitution</p> <p>Investing in Vidas Community Cafe</p> <p>Increasing activities available for members</p>



Summary & Next Steps



- The Older People's Profile and Director of Public Health's Annual Public Health Report provide important context for ageing in Lambeth and Age-Friendly Lambeth.
- The Age-Friendly Lambeth Action Plan is due to launch before the end of the financial year.
- Partnership working and community engagement will continue to be key components of the Age-Friendly Lambeth programme.
- AUKL's strategic plan will be consulted with stakeholders.
- AUKL's priorities continue to enable older people to remain independent and to access support.
- Upcoming priorities include volunteering and MYSocial.





Thank you & questions





Lambeth Together Care Partnership Board

Title	Lambeth Together Primary Care Commissioning Committee update
Meeting Date	09 January 2025
Author	Michelle Elston – Associate Director of Primary & Community Care
Lead	Jasmina Lijesevic – Lambeth Together Board Lay Member

This item is for;

<input checked="" type="checkbox"/>	Information	<input type="checkbox"/>	Discussion	<input type="checkbox"/>	Decision	<input checked="" type="checkbox"/>	Ratification
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Recommendations:

The Lambeth Together Care Partnership Board is asked to:

1. note the update on discussions held at the Primary Care Commissioning Committee on 20 November 2024
2. ratify decisions made at the Primary Care Commissioning Committee on 20 November 2024

What other groups or committees have considered this item to date?

The Lambeth Together Primary Care Commissioning Committee update has been considered by the following groups and committees:

- Lambeth Together Primary Care Commissioning Committee
- Lambeth Local Medical Committee
- Lambeth Medicines Optimisation
- Lambeth, Southwark, and Lewisham Local Pharmaceutical Committee

Summary and Impact on Inequalities

The Primary Care Commissioning Committee (PCCC) is responsible for facilitating accessible and equitable primary care services in our community. This includes services provided by General Practices, Dentists, Pharmacists, and Eye Care Specialists. The Committee's primary objective is to address and mitigate any healthcare inequalities within the community whilst improving access.

Key Functions:

- (i) **Equity of Provision:** The PCCC ensures that all proposals and items it receives prioritise equitable healthcare provision to the population. It actively works to

prevent the creation of unnecessary barriers that hinder people from receiving essential services.

- (ii) Impact Assessment: Before approving any major changes to the expected service delivery, the Committee conducts a comprehensive assessment of the proposed changes' impact. This assessment considers the potential effects on accessibility and ensures that funding is optimally allocated to guarantee inclusive and responsive service access for all.

This update to the Lambeth Together Care Partnership Board is to provide assurance on the delivery of delegated primary care functions, information on and ratification of decisions made at the Primary Care Commissioning Committee on 20 November 2024, and an opportunity to ask further questions and feed into the PCCC business.

Lambeth Together Primary Care Commissioning Committee (LTPCCC)

Summary of Meeting held on
Wednesday 20 November 2024



Working in partnership for a healthier borough



LTPCCC Part Two Meeting

Approvals recommended to the Board:

Primary Care Interpreting Service across Lambeth, Lewisham, and Southwark– Contract Award Recommendation Report (CARR)

The Committee received an update on the outcome of the procurement exercise for the Primary Care Interpreting Service procurement and requested approval on the recommended preferred bidder 4 as outlined in the Contract Award Recommendation Report.

Assurance was provided that:

- The Associate Directors of Finance for Lambeth, Southwark, and Lewisham all agreed on the Interpreting Financial Modelling and signed off the financial envelope at the outset of the procurement



LTPCCC Part Two Meeting



Interpreting services – continued.

It is to be noted that:

- Following approval, the bidders will be notified, following a 10-day standstill period observed which is 06 – 17 December 2024 before the formal contract award
- Mobilisation and implementation will occur January – March 2025 with an expected contract start date of 01 April 2025.
- An anonymised Contract Award Recommendation Report (CARR) confirming the process and recommendation was shared with the Committee
- Following due process, the preferred provider recommendation will be shared with the Committee

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The Committee noted that the recommended bidder for the re-procured Interpreting service is Bidder 4, and approved the decision in line with the Contract Award Recommendation Report (CARR)

The Board is asked to ratify this decision.





LTPCCC Part Two Meeting

Approvals recommended to the Board:

2024 / 2025 Building Practice Resilience

- Since 2016, nationally, practices can apply for and access financial support to address critical situations within General Practice and prevent situations from exacerbating into more significant or serious resilience matters
- Annually all applications received are reviewed against a set of national criteria
- The 2024/25 scheme was launched in early October, with a three-week timescale for applications to be submitted.

The menu of support comprises the following:

- Organisational Diagnostic Services to quickly identify areas for improvement support
- Specialist advice and guidance, e.g., Operational HR, IT, Management, and Finance
- Coaching, Supervision, and Mentorship as appropriate
- Practice Management Capacity Support
- Rapid intervention and management support
- Coordinated support to help practices struggling with workforce issues
- Change management and improvement support to individual practices or groups of practices





LTPCCC Part Two Meeting

Approvals recommended to the Board:

2024 / 2025 Building Practice Resilience – continued.

Lambeth Together Primary Care Commissioning Committee received a paper to seek a decision on the 24/25 building practice resilience funding.

For **2024/2025** the Committee has:

- Allocated £130K through the System Development Fund to support practices in Lambeth to become more sustainable and resilient, better placed to tackle the challenges they face now and into the future
- The panel recommended the release of £30,790.00 as a first tranche and noted the intention to recommend an approach to the Committee defining how the remainder of the funding is to be deployed

The Committee noted and approved the release of £30,790.00 in building practice resilience funding as recommended by the Panel review.

The Board is asked to ratify this decision





LTPCCC Part Two Meeting

Approvals recommended to the Board:

The Lambeth Together Primary Care Commissioning Committee requires regular updates on the plans for general practice investment.

- A programme of work has been created to review the existing schemes known as GP Improvement Schemes (LTGPIS) and the PMS Premium.
- This is to ensure that the services on offer to patients are equitable and meet the needs of the population.

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The Committee received an update on:

1) Lambeth Offer Project Initiation Document (PID)

The project initiation document describes the actions and activities to deliver on the programme of work and to redevelop the schemes into a Lambeth Offer





LTPCCC Part Two Meeting

Lambeth Offer – continued.

2) Evaluation of Lambeth's existing schemes

There has been a rapid review of the examination of current schemes, the findings were shared, a criteria have been developed to ensure that all schemes are strategically aligned with the Health and Care plan and population health management

3) Lambeth Together Primary Care Commissioning Intentions for 2025/26

A proposed Commissioning Intentions letter will be sent to General Practice to confirm with a new Lambeth offer

The Committee noted and approved the evaluation of Lambeth's existing schemes, the Project Initiation Document (PID), and the Primary Care Commissioning Intentions letter (which is to be updated to capture LTPCC approval) for 2025/2026

The Board is asked to ratify this decision



LTPCCC Part Two Meeting



Population Health Management (PHM) Tool procurement update

- The Committee received an update on the health PHM tool procurement.

The Committee noted the update





LTPCCC Part One Meeting

Updates on **standing items** were received on:

- **Risk Register**
- **Performance**
- **Workforce**
- **Primary Care Finance**
- **Quality**





LTPCCC Part One Meeting

Updates on **other items** were received on:

Primary Care Transformation Operational and Delivery Group (PCTODG)

The Committee received an update on:

PCTODG year to date celebrating the year of progress

The group has reached its first birthday, and we celebrated the successes not limited to the following:

Key areas

- A primary care core partnership has been created including general practice, pharmacy, dentistry, and optometry.
- Healthwatch has been a key member
- There is an intention to reduce bureaucracy within general practice by creating an interface with the Local authority
- Strengthening General Practice workstream has been developed
- Lambeth Oral Health Task and Finish sub-group in partnership with Public Health has been established





LTPCCC Part One Meeting

Updates on **other items** were received on:

PCTODG – continued.

Future working

- For next year it was agreed that the purpose of the partnership is to become an essential part of any transition into Integrated Neighbourhood Teams (INT)
- The PCTODG would become a Neighbourhood team meeting and align its governance accordingly.
- Revised Terms of Reference (TOR) will be produced to be agreed to recognise the change

The Committee noted the update from the Primary Care Transformation Operational and Delivery Group (PCTODG)



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Lambeth Together Care Partnership Board

Title	Business and Financial Planning 2025/26 - Health and Care Plan Review
Meeting Date	09 January 2025
Author	Alex Jackson – Lambeth Together Programme Lead Warren Beresford - Associate Director Health and Care Planning and Intelligence
Lead	Alex Jackson – Lambeth Together Programme Lead Warren Beresford - Associate Director Health and Care Planning and Intelligence

This item is for;

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Recommendations;

The Lambeth Together Care Partnership Board is asked to;

1. note the requirements of the 2025/26 Lambeth Together business planning and associated timeframes
2. provide feedback on the approach and consider their role within the planning process
3. commit to collaborate on producing and delivering an impactful plan

What other groups or committees have considered this item to date?

LTCP Seminar December 2024

Summary and Impact on Inequalities

The item outlines the requirements and associated timeframes for 2025/26 Lambeth Together business and financial planning, covering national NHS, South East London ICB and Lambeth Council guidance as far as is currently understood.

The item seeks input and feedback from the board on the approach to reviewing and refreshing our local plans including Our Health, Our Lambeth 2023-28, the South East London Joint Forward View and the Council's Business Plan and Outcomes Framework.

This work **will** develop and be refined as further guidance is made available.

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Business Planning 2025/26

Lambeth Together Care Partnership Board
Update
9 January 2025



Working in partnership for a healthier borough

Purpose

The aims of this briefing is to

1. Inform the Board of the requirements of the 25/26 Lambeth Together business planning and associated timeframes
2. Give the board the opportunity to feedback on the approach and consider their role within the planning process.
3. Secure a commitment from partners to collaborate on producing and delivering an impactful plan, considering the constraints posed by finances and resource.



Working in partnership for a healthier borough

Our Health, Our Lambeth Refresh

The refreshed Plan will

- ✓ Recognise key achievements of 2024/25
- ✓ Include examples of lived experiences from our population
- ✓ Take into account emerging issues and any additional requirements outlined within national guidance, policy and plans
- ✓ Continue to have addressing health inequalities at the heart of its deliverables
- ✓ Be ambitious, whilst recognising and working within the current resource constraints
- ✓ Closely align with the Lambeth Council Borough Plan and the refreshed South East London ICB Joint Forward Plan and will underpin the Lambeth Health and Wellbeing strategy

To find out more about *Our Health, Our Lambeth*, please visit [Our Health, Our Lambeth - Lambeth Together health and care plan 2023-28](#)

Key refresh activities:

- Refresh and update the strategic narrative in the Plan e.g. Foreword, Our Principles, delivery enablers
- Capture key achievements for 2024/25
- Review and agree priorities for delivery in 2025/26
- Refine impact measures and metrics for 2025/26

Upcoming milestones:

- Proposed content and structure reviewed by February Seminar
- 1st designed draft reviewed by April Seminar
- Designed document signed off by May Board and published



Working in partnership for a healthier borough

2025/26 Planning – what we know so far



NHS England » Evolution of our operating model

Focus for ICBs:

- **Transition to self-managing, self-improving systems** as endorsed by Lord Darzi and the [Hewitt Review](#).
- Key Insights from Darzi Report:
 - **Avoid major re-organisations that distract from essential tasks.**
 - **Optimise the existing system** with clear accountability across all NHS sectors.
 - **Align the operating model to support current priorities and the future neighborhood health model.**
- Integrated Care Boards (ICBs) will need to
 - refocus on **strategic commissioning**
 - act as the **system convener**
 - **plan, secure and arrange services** in line with their statutory responsibilities
 - **ensure the sustainability of primary care**
 - **rebuild the provision of dentistry and community pharmacy**
 - **identifying population health needs**
 - **act on reversible risk factors to improve healthy life expectancy**
 - **reduce utilisation of secondary care.**
 - **deliver a neighbourhood health model.**
 - have **oversight of how providers deliver the outcomes** that they have been commissioned for

Plans to update NHS Oversight and Assessment Framework

- Introduction of an updated NHS Oversight and Assessment Framework and a new NHS Performance, Improvement and Regulation Framework. Current one here - <https://www.england.nhs.uk/nhs-oversight-framework/>
- ICBs will focus on strategic commissioning, service planning, and sustaining primary care, supported by a new Strategic Commissioning Framework.
- Providers must collaborate to achieve transformation and improvement, with NHS England intervening when performance standards are not met.

Key actions which will guide the NHS Operating Framework Refresh:

1. **Simplification:** Reduce duplication, clarify roles and responsibilities, and enhance performance management.
2. **Focus on Neighbourhood Health:** Redirect resources towards neighbourhood health, defining the provider sector's role and collaboration with local partners.
3. **Devolution of Decision-Making:** Empower local decision-makers, clarifying the roles of Integrated Care Partnerships (ICPs) and health and wellbeing boards.
4. **Local Leadership Support:** Provide leaders with strategic commissioning frameworks to manage local complexities effectively.

South East London Joint Forward Plan (JFP) will focus on system sustainability and health inequalities

Lambeth Council business planning 2025/26



- The Council will be entering the final year of its 3-year business planning cycle in 2025/26.
- From January 2025, the Council will begin the Business Plan refresh process, where directorates will provide a clear roadmap of milestones towards delivering the strategic objectives of their plans. These should build on work that has already taken place, where possible.
- At the same time, the Council will also refresh the Lambeth Outcomes Framework – which demonstrates progress against Lambeth 2030. This will be updated to reflect any key measures that have arisen through new strategies and plans. It will also include a refresh of the KPI's and organisational health indicators.
- This process will take place between January and March 2025.
- This activity will align to the priority setting and refresh of our Health and Care Plan and the SEL Joint Forward View.

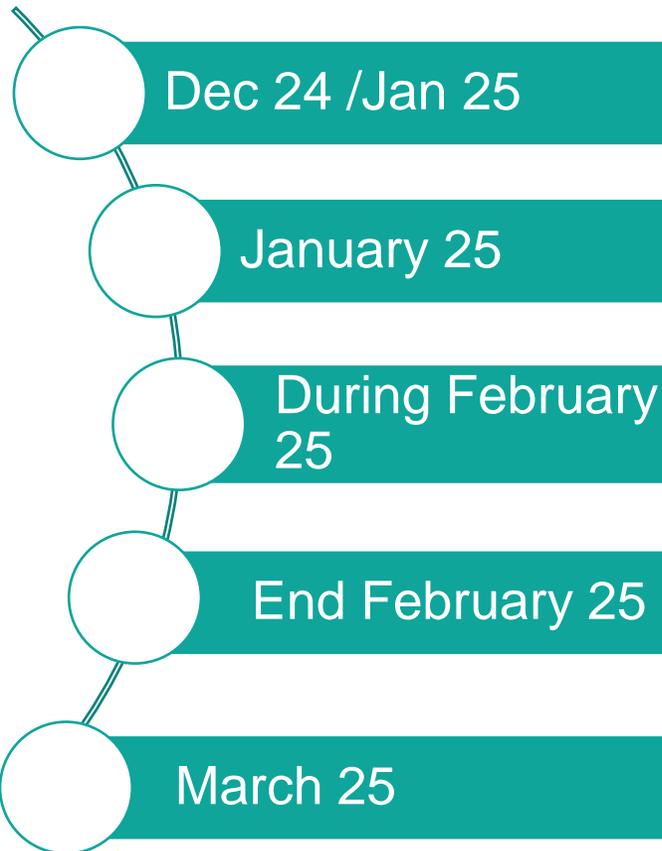
Financial Overview



- South East London ICB continues to work in a significantly financially challenged environment, exacerbated by wider system operational pressures. SEL ICB is still awaiting planning guidance and publication of the budget allocation but is continuing work in the interim to understand the underlying finance position and to support the wider SEL Sustainability programme.
- Lambeth Council faces a similarly challenging environment reporting an estimated overspend of £34m in Q1 2024/25, and a significant funding gap is predicted over the next four financial years. In addition to measures taken to reduce the overspend in-year, the Council has planned to make £49.9m savings over the next four years, of which £3.47m savings will be made from Adult Social Care, £4.3m from Children's Social Care and £876k from Integrated Health and Care.
- NHS providers face a challenging financial context with the need to deliver significant savings to secure financial sustainability as well as address service recovery expectations. Care providers and the VCS equally face the need to address savings to meet inflationary and enhanced staffing costs



Next steps timeline



- **Dec/January:** All leads to review **SEL Joint Forward Plan** input for Lambeth
- **Mid-January:** **Alliances, programmes and commissioners** to meet to **review progress, priorities and resources;**
- **End January:** confirm **Health and Care Plan 25/26 activities.**
- **February Board Seminar:** Lambeth Together Partnership Board to be **briefed on progress.**
- **End February:** Programme team to **produce Annual Review initial draft; Council Directorate Business Plan and KPIs drafted** to align to key priorities
- **March 2025;** **Joint Forward Plan refresh endorsed by ICB Board; Local Budgets finalised**

Neighbourhoods focus

- **NHS Long Term Plan (2019):** confirmed the creation of Primary Care Networks (PCN's) and a commitment to developing 'fully integrated community-based health care'
- **Fuller (2022) stocktake:** Enable all PCNs to evolve into integrated neighbourhood teams
- **Labour Manifesto:** The National Health Service needs to move to a Neighbourhood Health Service, with more care delivered in local communities
- **Darzi (Sep 2024) report:** Simplify and innovate care delivery for a neighbourhood NHS.
- **NHS England » Evolution of our operating model (Nov 2024) :** Integrated Care Boards (ICBs) will need to deliver a neighbourhood health model.
- **NHS Operating Framework Refresh:** Redirect resources towards neighbourhood health, defining the provider sector's role and collaboration with local partners.



Working in partnership for a healthier borough



The board are asked to....

1. Note the requirements of the 25/26 business planning and associated timeframes
2. Provide feedback on the approach and consider their role within the planning process.
3. Commit to collaborate on producing and delivering an impactful plan, considering the constraints posed by finances and resource.



Appendices



Working in partnership for a healthier borough

Appendix A: Our neighbourhood programme⁽¹⁾



Primary and secondary care interface

- Aim: to optimise patient pathways by improving operational processes as interface of primary and secondary care (aligned to PCARP)
- Workstreams (based on NHS England identified priorities):
 - Complete care
 - Onward referral
 - Call and recall
 - Clear points of contact
- Governance: Primary Care and Acute Interface Group
- SRO/s: Alice Jarvis & Oge Chesa
- Programme lead: Emily Perry & Alex Risorto
- CCPL: Debajeet Choudhuri
- Clinical lead: Shaheen Khan

Integrated urgent care

- Aim: to develop a system wide approach to managing urgent care
- Workstreams:
 - 111 re-procurement
 - Virtual wards
- Governance: Lambeth and Southwark 111 Steering Group, Urgent & Emergency Care Board & Virtual Wards steering group
- SRO/s: Jane Bowie & Oge Chesa
- Programme lead: Avril Satchwell, Rebecca King & Mark Tearle
- CCPL: Divanka Wijendra, Tim Yorston & Kirsty Deda

Strengthening general practice

- Aim: to deliver remaining priorities in PCARP and the strengthening general practice programme developed with primary care partners
- Workstreams:
 - Improving patient access; improving continuity of care and chronic disease management; recruitment and retention; developing and supporting the wellbeing of staff; improving IT and digital innovation; reducing bureaucracy; better collaboration outside of general practice; and maintaining and improving compliance, patient safety and quality
- Governance: Primary Care Commissioning Committee
- SRO/s: Oge Chesa
- Programme lead: Michelle Elston
- CCPL: Divanka Wijendra

Integrated neighbourhood teams

- Aim: to agree and deliver model of integrated neighbourhood teams to improve outcomes and reduce pressures on the system
- Workstreams:
 - SEL CBC proposition; Women and Girl's Health Hubs; Ageing Well (frailty); Renal Cardiometabolic
- Governance: INT working group
- SRO/s: Alice Jarvis & Oge Chesa
- Programme lead: Josepha Reynolds, David Ajagunna & Michelle Elston
- CCPL: Di Aitken & Divanka Wijendra
- Clinical lead: Shaheen Khan

CCPLs

NWDA – Dr Di Aitken

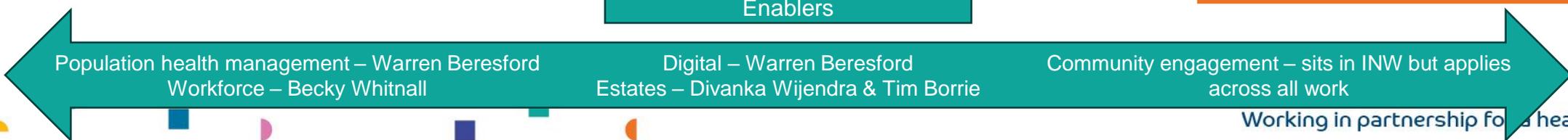
Engaging with communities – Anthony Davis

Primary and Community Care & Estates – Dr Divanka Wijendra

Workforce Development – Dr Rebecca Whitnall

Urgent care – Tim Yorston & Kirsty Deda

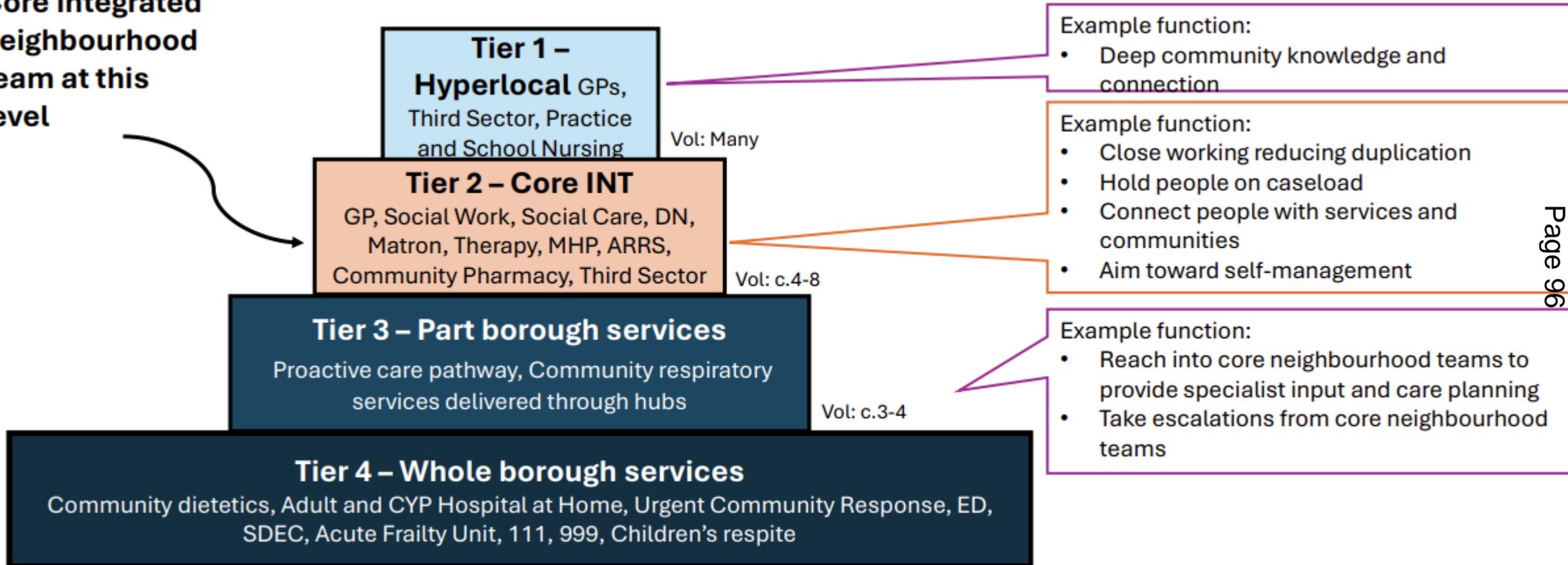
Enablers



Appendix A: DRAFT of proposed SEL Neighbourhood Tiering Model⁽²⁾



Core integrated neighbourhood team at this level



Appendix A: DRAFT example of Integrated neighbourhood teams | Tiers⁽³⁾



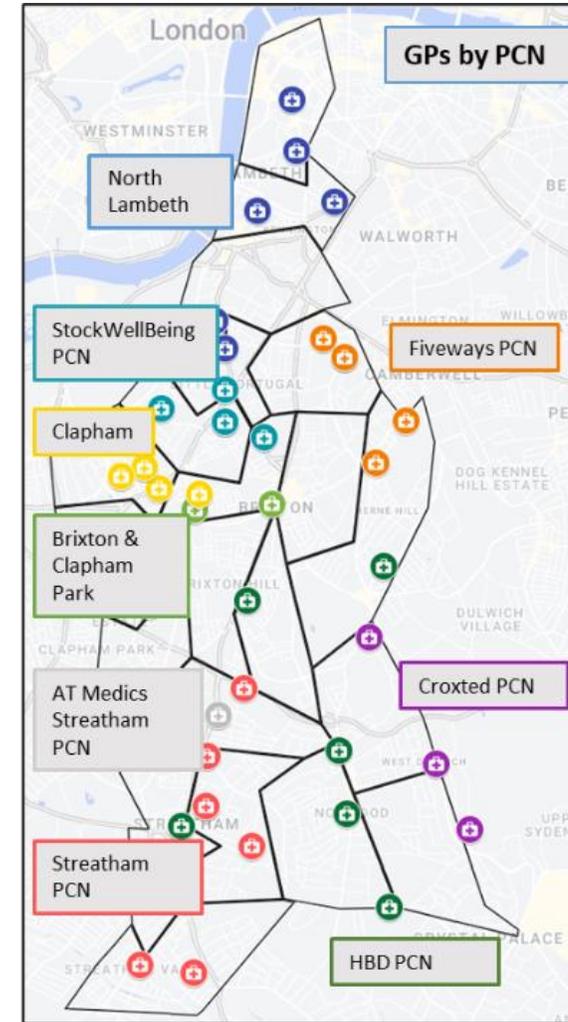
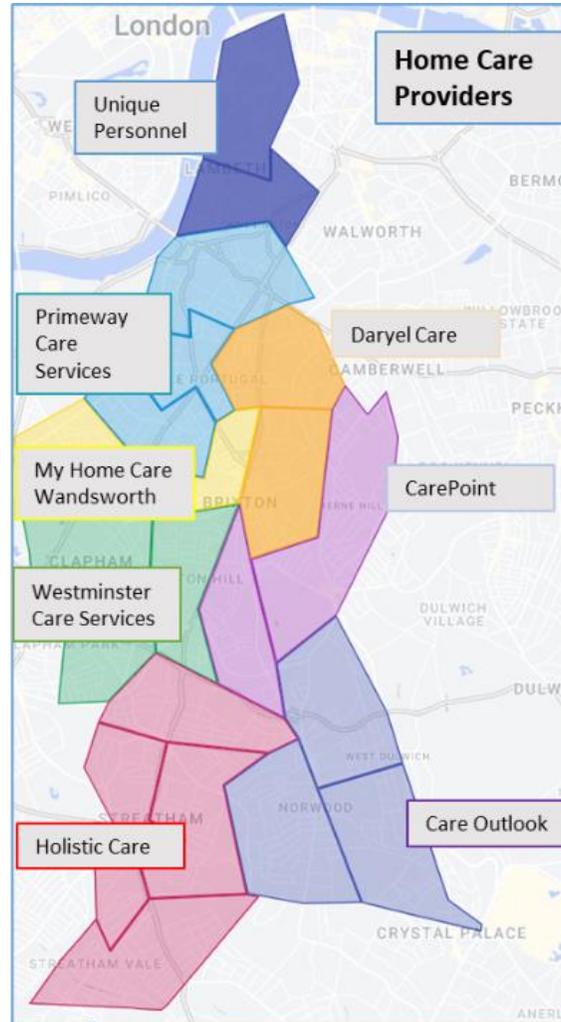
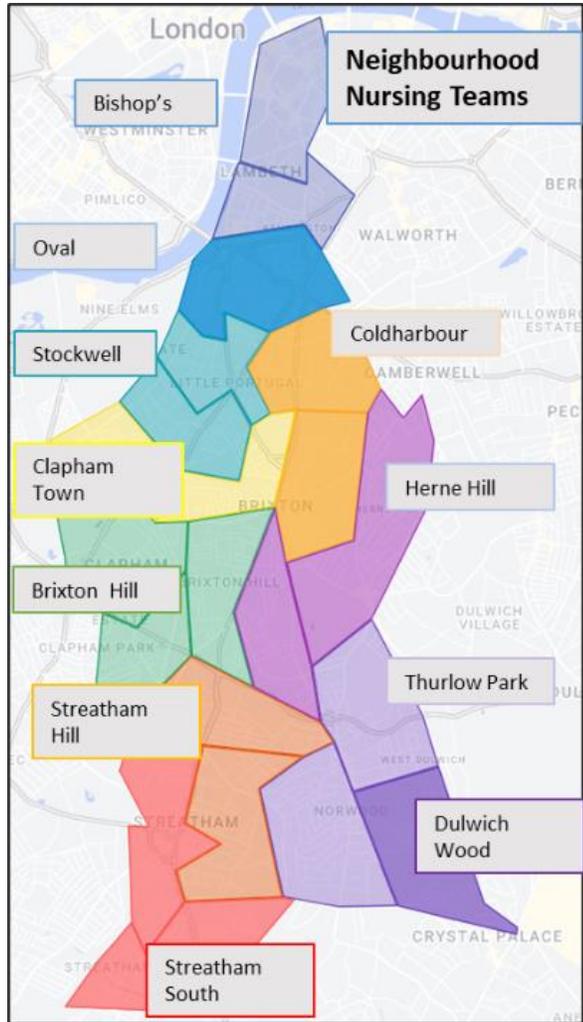
Tier 1: hyperlocal	Tier 2: Core INT	Tier 3: part borough	Tier 4: whole borough
<p>The public face of health and wellbeing provision. Grassroots offer, embedded in local communities.</p>	<p>Public face of statutory health and social care services. Improve outcomes through more co-ordinated care and reduced long-term reliance on care homes and inpatient care.</p>	<p>Driving left-shift and prevention agenda for those at risk of deterioration in coming years. Hub working and population health management approach to achieve economies of scale and best outcomes for residents, tackling inequalities.</p>	<p>General/specialists reach into core INTs to provide input to multidisciplinary planning and care delivery. Work with care plans to avoid inappropriate escalations to inpatient and institutional care. Universal/early intervention services provided at scale to drive psychosocial prevention population-wide.</p>
<ul style="list-style-type: none"> • Thriving Communities • VCSFE • GP practices • Care homes • Day centres 	<ul style="list-style-type: none"> • PCNs • Community Pharmacy / Pharmacy First • Neighbourhood Nursing • Home Care • PCAN & Staying Well Service • Child Health Teams (CHILDs) • VCSFE 	<ul style="list-style-type: none"> • Living Well Centres • Health Improvement and Prevention offer (e.g. smoking, substance misuse, benefits) • Proactive care e.g. community diabetes, community physio • VCSFE 	<ul style="list-style-type: none"> • Hospital @ Home / Virtual Wards • ED / SDEC • 111 / 999 • Intermediate care • Cancer care • General/specialist mental health • Universal prevention services • VCSFE



Services operating across multiple boroughs



Appendix A: Neighbourhood maps⁽⁴⁾



Appendix: Lambeth Together Business Planning Timeline 25/26⁽¹⁾



Finance Planning and Council Business Planning are anticipated timelines (to be confirmed once further details are made available)

Related plan/strategy	Key activity	Start	Due	Status
SEL Joint Forward Plan (Lambeth input)	High level draft template to be completed	21-Nov-24	13-Dec-24	Complete
SEL Joint Forward Plan (Lambeth input)	Programme team request key content from Alliance and Programme leads	27-Nov-24	24-Jan-25	In progress
SEL Joint Forward Plan (Lambeth input)	Template submissions reviewed – for consistency, alignment, and coherence	16-Dec-24	31-Jan-25	In progress
All	Plans updated again with alignment to any 25/26 planning guidance	16-Dec-24	31-Jan-25	
Finance Planning	SEL colleagues to share details of Budget	01-Jan-25	31-Jan-25	
SEL Joint Forward Plan (Lambeth input)	Joint Forward Plan refresh sent to HWBBs, care pathway, and enabler boards for review/endorsement	06-Jan-25	01-Feb-25	
Council Directorate Business Plan and KPIs	Draft directorate actions for business plan 25/26 document	17-Jan-25	14-Feb-25	
Council Directorate Business Plan and KPIs	Draft reviewed KPIs for directorate 25/26 performance monitoring	17-Jan-25	14-Feb-25	
Lambeth Health and Care Plan	Document structure and content agreed by LTCP Seminar	30-Jan-25	06-Feb-25	
Finance Planning	Budget setting pre-meetings	17-Feb-25	28-Feb-25	
Council Directorate Business Plan and KPIs	Lambeth SMT to approve draft business plan content and draft directorate KPIs for 25/26 performance monitoring	18-Feb-25	18-Feb-25	



Appendix: Lambeth Together Business Planning Timeline 25/26⁽²⁾



Finance Planning and Council Business Planning are anticipated timelines (to be confirmed once further details are made available)

Related plan/strategy	Key activity	Start	Due	Status
Lambeth Health and Care Plan	Draft document shared with LT Board and Alliance leads for comment	24-Feb-25	10-Mar-25	
SEL Joint Forward Plan (Lambeth input)	Joint Forward Plan refresh endorsed by ICB Board	01-Mar-25	01-Mar-25	
Finance Planning	Budget setting meeting/finalise budget	03-Mar-25	28-Mar-25	
Council Directorate Business Plan and KPIs	Draft 25/26 KPIs and business plan content reviewed following feedback from Council performance team/cabinet members	11-Mar-25	11-Mar-25	
Lambeth Health and Care Plan	Designed draft presented to LTCP Seminar	18-Mar-25	03-Apr-25	
SEL Joint Forward Plan (Lambeth input)	Joint Forward Plan finalised for uploading onto ICB website (1 April)	28-Mar-25	28-Mar-25	
Lambeth Health and Care Plan	Final designed document presented to LTCP Board	24-Apr-25	01-May-25	
Lambeth Health and Care Plan	Launch and socialisation of the Plan	01-May-25	01-May-25	





Lambeth Together Care Partnership Board

Title	Lambeth Together Care Partnership (LTCP); Terms of Reference Annual Review
Meeting Date	09 January 2025
Author	Alex Jackson – Lambeth Together Programme Lead
Lead	Alex Jackson – Lambeth Together Programme Lead

This item is for;

<input checked="" type="checkbox"/>	Information	<input type="checkbox"/>	Discussion	<input type="checkbox"/>	Decision	<input checked="" type="checkbox"/>	Ratification
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Recommendations;

The Lambeth Together Care Partnership Board is asked to;

1. Review and support the proposed changes to the ICB Lambeth Local Care Partnership Committee (Lambeth Together) Terms of Reference 14 December 2023
2. Ratify the updated Draft ToR 09 January 2025

What other groups or committees have considered this item to date?

LTCP Seminar October 2024 and LTCP Seminar December 2024

Summary and Impact on Inequalities

The Lambeth Together Care Partnership Board Terms of Reference set out the role, responsibilities, membership and reporting arrangements under its terms of delegation from the ICB Board.

The Terms of Reference also set out a requirement for annual review via self-assessment, with a view to assessing the effectiveness of the board in its delivery of required functions and requirements. The Terms of Reference also allow review by independent advisors if this is felt to be appropriate or necessary.

The LTCP Terms of Reference was last ratified in December 2023. After initial consultation during the October and December 2024 LTCP Seminar meetings, the Board has proposed to make explicit reference to the commitment to tackle health inequalities, ensuring equitable access to care and support for all communities and responsibility for meaningful community engagement as core elements of its purpose and duties. The Board is asked to ratify the recommended changes for the updated January 2025 ToR.

As a committee of the ICB the proposed changes to the Terms of Reference will be ratified by the ICB Board.

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Integrated Care Board

Lambeth Local Care Partnership Committee (Lambeth Together)

DRAFT Terms of Reference

09 January 2025

1. Introduction

- 1.1. The NHS South East London Integrated Care Partnership (ICP) Board provides a forum for NHS leaders and local authorities to come together, as equal partners, with important stakeholders from across the system and community. The Partnership sets strategic direction, provides leadership and support of key South East London-wide programmes, and holds system partners to account for delivery.
- 1.2. The NHS South East London Integrated Care Board (ICB) is an NHS statutory organisation that brings together partners involved in planning and providing NHS services, working together to meet the health needs of the population within South East London and deliver the Integrated Care Partnership's strategy
- 1.3. Lambeth Local Care Partnership (LCP) committee [the "committee"] is established as a committee of the NHS South East London ICB and its executive powers are those specifically delegated in these terms of reference. These terms of reference can only be amended by the ICB Board.
- 1.4. These terms of reference set out the role, responsibilities, membership, and reporting arrangements of the committee under its terms of delegation from the ICB Board.
- 1.5. All members of staff and members of the ICB are directed to co-operate appropriately with any requests made by the Local Care Partnership committee.

2. Purpose

- 2.1. 'Lambeth Together' seeks to ensure that partners can design, plan, deliver and evaluate their work together to improve services and outcomes for residents, with a particular focus on tackling health inequalities and ensuring equitable access to care and support for all communities. The partner organisations represented through the core members of the Lambeth Together Care Partnership Board may opt to bring their formal delegations to the decisions of the Board. Lambeth Council will act through the delegated authority of Cabinet and Executive Leads.
- 2.2. The committee is responsible for the effective discharge and delivery of the Place-based functions as agreed by the ICB. The committee is responsible for ensuring:

- a. **The Place¹ contribution to the ICB's agreed overall planning processes including** the effective planning and delivery of place based services to meet the needs of the local population, with a specific focus on community based care and integration across primary care, community services and social care, managing the place delegated budget, taking action to meet agreed performance, quality and health outcomes, ensuring proactive and effective communication and engagement with local communities and developing the Local Care Partnership to ensure it is able to collaborate and deliver effectively, within the partnership and in its interactions with the wider Integrated Care System (ICS).
- b. The Local Care Partnership can secure the delivery of the ICS's strategic and operational plan as it pertains to place, and the core objectives established by the LCP for their population and delegated responsibilities.
- c. The Local Care Partnership plays a full role in securing at place the four key national objectives of ICSs, aligned to ICB wide objectives and commitments as appropriate.
- d. The representation and participation of the Local Care Partnership in the wider work of the ICS and Integrated Care Board, contributing to the wider objectives and work of the ICS as part of the overall ICS leadership community.

3. Duties

- 3.1. **Place-based leadership and development:** Responsibility for the overall leadership and development of the Local Care Partnership to ensure it can operate effectively and with maturity, work as a collective and collaborative partnership and secure its delegated responsibilities with appropriate governance and processes.
- 3.2. **Community engagement:** Responsibility for development, relationship-building activities and meaningful local community and resident engagement to ensure that services are responsive to the needs of all residents. The Local Care Partnership also needs to support the Place Executive Lead to effectively represent the Partnership's views, while also considering the needs of the wider ICS, and fostering strong, ongoing partnerships with local communities to ensure their voices are heard in decision-making.
- 3.3. **Planning:** Responsibility for ensuring an effective place contribution to ICP/ICB wide strategic and operational planning processes. Ensuring that the Local Care Partnership develops and secures a place based strategic and operational plan to secure agreed outcomes and which is aligned with the Health and Wellbeing strategic plan and underpinned by the Joint Strategic Needs Assessment (JSNA) and a Section 75 agreement. The LCP must ensure the agreed plan is driven by the needs of the local population, uses evidence and feedback from communities and professionals, takes account of national, regional and system level planning requirements and outcomes, and is reflective of and can demonstrate the full engagement and endorsement of the full Local Care Partnership.
- 3.4. **Delivery:** Responsibility for ensuring the translation of agreed system and place objectives into tangible delivery and implementation plans for the Local Care Partnership. The LCP will ensure the plans are locally responsive, deliver value for money and support quality improvement. The LCP will develop a clear and agreed implementation path, with the resource required whilst ensuring the financial consequences are within the budget of the LCP and made available to enable delivery.

¹ Within Integrated Care Systems (ICSs), 'Place' refers to a smaller geographic footprint, which in most cases is based on local authority boundaries. South East London ICS is made up of six places, co-terminous with the six borough councils.

- 3.5. **Monitoring and management of delivery:** Responsible for ensuring robust but proportionate mechanisms are in place to support the effective monitoring of delivery, performance and outcomes against plans, evaluation and learning and the identification and implementation of remedial action and risk management where this is required. This should include robust expenditure and action tracking, ensure reporting into the ICS or ICB as required, and ensure local or system discussions are held proactively and transparently to agree actions and secure improvement where necessary.
- 3.6. **Governance:** Responsible for ensuring good governance is demonstrably secured within and across the Local Care Partnership's functions and activities as part of a systematic accountable organisation that adheres to the ICB's statutory responsibilities and adheres to high standards of public service, accountability and probity (aligned to ICB governance and other requirements). Responsibility for ensuring the LCP complies with all legal requirements, that risks are proactively identified, escalated and managed.

4. Accountabilities, authority and delegation

- 4.1. The Local Care Partnership Committee is accountable to the Integrated Care Board of the SEL Integrated Care System.
- 4.2. The partner organisations represented through the core members of the Lambeth Together Care Partnership Board may opt to bring their formal delegations to the decisions of the Board. Lambeth Council will act through the delegated authority of Cabinet and Executive Leads.

5. Membership and attendance

- 5.1. Core members of the committee will include representatives of the following organisations including specific postholders, where named.

Clinical and Professional Membership

- a. Lambeth Together Care Partnership Board Co-Chair - Clinical lead
- b. Director of Public Health, Lambeth Council
- c. Corporate Director Housing and Adult Social Care (DASS), Lambeth Council
- d. Corporate Director Children, Families and Education (DCS), Lambeth Council
- e. Chair of Lambeth GP Clinical Cabinet
- f. Delivery Alliance Clinical and Care Professional Lead(s) x 3

Community Membership

- a. Cabinet Member(s) for Healthier Communities and Lambeth Together Care Partnership Board Co-Chair
- b. Young People's Champion, Lambeth Council
- c. Programme Director, Black Thrive
- d. Lambeth Together Lay member
- e. Patient & Public Voice representatives x 2

Executive Membership

- a. Place Executive Lead - Corporate Director, Integrated Health and Care
 - b. Executive, Guys and St Thomas' NHS Foundation Trust
 - c. Executive, Kings College Hospital NHS Foundation Trust
 - d. Executive, South London and the Maudsley NHS Foundation Trust
 - e. Managing Director, GP Federation
 - f. CEO, Age UK
- 5.2. Non-voting members. Additional members are included in all committee meetings and activity, as key partners of the Lambeth Together Care Partnership, but do not hold a vote and are not part of the quoracy.
- a. Lambeth Healthwatch
 - b. Lambeth Local Medical Committee.

6. Chair of meeting

- 6.1. The meeting will be co-chaired by the Cabinet Member for Healthier Communities and an LCP clinical lead as appointed by Board members, and subject to regular review.
- 6.2. At any meeting of the committee the co-chairs shall preside.
- 6.3. If one co-chair is temporarily absent on the grounds of conflict of interest, the other co-chair shall preside, or, in the case that they also may not, then a person chosen by the committee members shall preside.

7. Quorum and conflict of interest

- 7.1. The quorum of the committee is at least 50% of core members.
- 7.2. Each core member has one vote, unless otherwise specified in section 5.1 by virtue of multiples of the same role.
- 7.3. In the event of quorum not being achieved, matters **deemed by the chair to be 'urgent'** can be considered outside of the meeting via email communication.
- 7.4. The committee will operate with reference to NHS England guidance and national policy requirements and will abide by the ICB's standards of business conduct. Compliance will be overseen by the chair.
- 7.5. The committee agrees to enact its responsibilities as set out in these terms of reference in accordance with the Seven Principles of Public Life set out by the Committee on Standards in Public Life (the Nolan Principles).
- 7.6. Members will be required to declare any interests they may have in accordance with the ICB Conflict of Interest Policy. Members will follow the process and procedures outlined in the policy in instances where conflicts or perceived conflicts arise.

8. Decision-making

- 8.1. The aim of the committee will be to achieve consensus decision-making wherever possible. If a vote is required, the core members, including the co-chairs, are the voting members of the Local Care Partnership. Core members are expected to have a designated deputy who will attend the formal Local Care Partnership with delegated authority as and when necessary.
- 8.2. The partner organisations represented through the members of the Lambeth Together Care Partnership Board may opt to bring their formal delegations to the decisions of the Board. Lambeth Council will act through the delegated authority of Cabinet and Executive Leads.

9. Frequency

- 9.1. The committee will meet once every two months (in public) with ability to have a private session as Part B in addition to this.
- 9.2. All members will be expected to attend all meetings or to provide their apologies in advance should they be unable to attend.
- 9.3. Members are responsible for identifying a suitable deputy should they be unable to attend a meeting. **Arrangements for deputies'** attendance should be notified in advance to the committee Chair and meeting secretariat.
- 9.4. Nominated deputies will count towards the meeting quorum as per the protocol specified in the ICS constitution, which means individuals formally acting-up into the post listed in the membership shall count towards quoracy and deputies not formally acting-up shall not.

10. Reporting

- 10.1. Papers will be made available five working days in advance to allow members to discuss issues with colleagues ahead of the meeting. Members are responsible for seeking appropriate feedback.
- 10.2. The committee will report on its activities to ICB Board. In addition, an accompanying report will summarise key points of discussion; items recommended for decisions; the key assurance and improvement activities undertaken or coordinated by the committee; and any actions agreed to be implemented.
- 10.3. The minutes of meetings shall be formally recorded and reported to the NHS ICB Board and made publicly available.

11. Committee support

- 11.1. The LCP will provide business support to the committee. The meeting secretariat will ensure that draft minutes are shared with the Chair for approval within five working days of the meeting. Draft minutes with the Chair's approval will be circulated to members together with a summary of activities and actions within five working days of the meeting.

12. Review of Arrangements

- 12.1. The committee shall undertake a self-assessment of its effectiveness on at least an annual basis. This may be facilitated by independent advisors if the committee considers this appropriate or necessary.